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Thursday September 17 1987

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S. Africa	Rp310	Portugal	Ec100
Fiji	Dfl1425	Honduras	Rs5.50
U.S.	L1600	S. Africa	Rhs6.00
C. India	L11.00	Singapore	\$34.10
U.S.A.	CIA 75	Spain	Ps1.00
France	DM4.70	Switzerland	Fr5.00
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Greece	Dr100	U.S.	DM4.50
Hong Kong	NIS12	USA	\$1.00
Iraq	Rp15		

No. 30,339

World News

Business Summary

Israel to impose sanctions on S Africa

Israel has finally bowed to US pressure by agreeing to some sanctions limiting business and diplomatic links with South Africa, according to a report yesterday on Israeli state radio. The measures are understood to be far more comprehensive, in theory at least, than had originally been envisaged. Details have not been formally announced.

According to Israeli officials, however, they include a ban on new investments in South Africa, loans to and from it, the transit of South African goods through Israel, the purchase of its currency and visits by Israeli officials to the republic.

Gulf lull ends

A six-day lull in the Gulf war ended when Iraqi aircraft bombed Iran's main oil terminal at Kharg Island and a tanker off the Iranian coast - within 24 hours of a peace mission to the area by UN Secretary-General Javier Perez de Cuellar. Page 3

Nato accident toll

A British soldier and a West German civilian were killed and 76 people injured in 183 accidents in the first three days of large-scale Nato manoeuvres in northern West Germany, military officials said in Hanover.

Hungary austerity plea

Hungarian leader Janos Kadar is calling personal responsibility for serious economic mistakes in the past and urged Parliament to adopt the Government's severe austerity programme and wide-ranging economic reforms. Page 18

Peruvian strike

About 600,000 Peruvian civil servants began a 48-hour pay strike, closing government ministries and restricting public transport in Lima.

Sri Lanka gunbattle

Indian troops fought a gunbattle with Tamil Tiger militants after they massacred as many as 75 people in the Batticaloa district.

Zimbabwe presidency

Zimbabwe outlined plans to set up a powerful executive presidency - with a six-year term of office - and scrap the post of prime minister in a reform of its 1980 constitution.

Lebanon clash

Syrian-backed guerrillas killed three Israeli soldiers and wounded four in southern Lebanon.

Spanish killings

Gunmen suspected of attempted highway robbery shot dead a motorist, a police patrolman and a paramilitary civil guard at a roadside near Valladolid, central Spain.

PLO denounces US

The Palestine Liberation Organisation denounced a US decision to close its Washington office - because of what Washington described as PLO support for terrorism - saying the move resulted from pressure by pro-Israel lobbyists.

Soviet harvest hit

The 1987 Soviet grain harvest was in trouble because heavy autumn rains had prevented farmers from harvesting the crop on schedule, and the start of the winter crop was also being delayed, the government news paper Izvestia said.

Iceland hunts whales

Two Icelandic whaling boats began hunting sei whales after Iceland and the US resolved a dispute over Reykjavik's decision to resume whale hunting for scientific purposes.

Suicide honoured

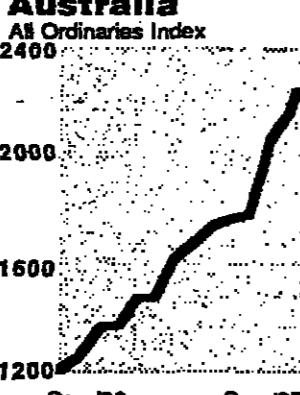
More than 200,000 Indians defied a government ban to honour an 18-year-old bride who sat on her husband's funeral pyre and was burned to death in a village in western Rajasthan state. The woman's self-immolation, seen as the final act of fidelity in ancient India, has been outlawed for centuries.

Henkel and Colgate in French joint venture

HENKEL, West German speciality chemicals and detergents group, has reached agreement with Colgate-Palmolive of the US on a French joint venture to manufacture the household care products of Lesieur-Cottelle, French washing and detergent company which Henkel bought in June for FF19.25bn (\$338m). Page 19

AUSTRALIA'S share market responded to record highs in reaction to the near-balanced budget and interest rate cuts an-

Australia



Caspar Weinberger: resignation of procurement chief a setback

BY DAVID BUCHAN, DEFENCE CORRESPONDENT, IN LONDON

THE CHIEF OF US defence procurement, overseeing an arms development and acquisition budget of some \$140bn a year, is to resign in protest at the failure of Mr Caspar Weinberger, the Defence Secretary, to back him against the entrenched interests of individual service chiefs.

A Defence Department spokesman confirmed yesterday that Mr Richard Godwin, the Undersecretary for Defence Acquisition, had decided to leave, and that the White House would soon announce the decision.

The departure of Mr Godwin, installed only a year ago in a new Pentagon number two position as "procurement tsar", is likely to set back seriously the

Reagan Administration's much heralded drive to streamline the vast 150,000-strong procurement bureaucracy, which places more than 15m contracts with US and foreign industry a year.

The procurement reform movement gathered steam after myriad revelations of waste, mismanagement and fraud accompanying the big Reagan defence build-up of the early and mid-1980s. The presidential commission on defence purchasing headed by Mr David Packard of the Hewlett-Packard electronics company, last year recommended wide-ranging reforms caused by simultaneous development and production in such systems as the B-1 bomber or the cancelled British Nimrod.

Ironically, Mr Godwin came to the Pentagon from the same Californian construction company, Bechtel, as Mr Weinberger. But the root of the problem, many observers believe, is that Mr Weinberger is fundamentally uninterested in defence pro-

curment, seeing his main task as supervising the raising of defence money rather than spending it in this climate the traditional decentralisation of US defence procurement has flourished, and Mr Godwin was apparently never able to stop procurement decisions were taken, to avoid the problems caused by simultaneous development and production in such

systems as the B-1 bomber or the cancelled British Nimrod. While Congress may take a dim view of the factors leading to Mr Godwin's resignation, nonetheless much of the power of the army, navy and air force to resist central Pentagon authority stems from the allies those individual services have on Capitol Hill.

Austrian group plans arms factory in Iran. Page 18

Top Aquino ministers go after Cabinet consensus crumbles

BY RICHARD GOURLAY IN MANILA

PRESIDENT Corazon Aquino of the Philippines yesterday sacked Mr Jaime Ongpin, the Finance Minister, in the first stage of revamping her Cabinet and trying to revitalise her crisis-torn Government.

Mr Salvador Laurel, the vice-president, also announced he would not be retaining the foreign affairs portfolio and would cease to be a Cabinet member because of irreconcilable differences with Mrs Aquino.

Since the failed coup, the Manila stock market index has fallen by 26 per cent. Half of this drop occurred this week reflecting growing nervousness about the delay in forming a Cabinet.

The changes are the first since confidence in the Administration finally disintegrated last month when the entire cabinet offered to resign 13 days after a failed military coup. It is Mrs Aquino's most serious crisis since she came to power 18 months ago.

The new Finance Minister is Mr Vicente Jayne, until now the secretary of Public Works and Highways, and formerly a respected banker and President of the government-owned Philippine National Bank.

Mr Ongpin was widely expected to be sacrificed in the reshuffle along with Mr Joker Arroyo, the Executive Secretary and Mrs Aquino's closest and most powerful adviser. His fate has not yet been announced.

Yesterday's changes are not likely to dispel the uncertainty that has accompanied the long

delay in deciding which Cabinet resignations to accept. Mrs Aquino gave no indication why she had accepted Mr Ongpin's resignation. Bankers and analysts were puzzled over why she chose to announce Mr Ongpin's exit in advance of other changes.

Since the failed coup, the Manila stock market index has fallen by 26 per cent. Half of this drop occurred this week reflecting growing nervousness about the delay in forming a Cabinet.

During a live television broadcast yesterday, Mr Aquino made no mention of Mr Arroyo. He has been widely criticised in business and church circles as a divisive and obstructive influence in the Cabinet. His removal is most strongly demanded by the military and the leaders of the failed coup who have still not been captured.

Mr Laurel yesterday pre-empted Mrs Aquino by publicly resigning during a press conference in what is widely viewed as his first step towards open revolt.

He cited fundamental policy differences, particularly over Mrs Aquino's handling of the 18-year-old Communist-led insurgency. Mr Laurel has largely been bypassed in Cabinet and has barely disguised his ambivalence.

In her television address Mrs Aquino strongly defended her handling of the anti-insurgency policy, pointing out that in at least three major speeches this year she has called for an all-out offensive against the Communist guerrillas.

Editorial comment, Page 16

Finsider seeks \$3.8bn state aid

BY JOHN WYLES IN ROME

FINSIDER, the Italian state steel company, is asking the Italian Government to provide

some radical restructuring which will have to be negotiated in the context of the Commission's plan to reduce the Community's total steel capacity by a further 200m tonnes.

If approved, the money would have to be allocated in the 1988 budget proposal due at the end of the month, and comes at a time when ministers are searching desperately for cuts to help bring down a public sector deficit which looks to be heading for an unprecedented

Li130.00bn next year.

The Finsider request is understood to have been championed through IRI, the giant Italian state holding company for which would neither confirm nor deny the approach yesterday. It would be

operating subsidies have been outlawed by the European Community since the end of 1985 and the Commission is already challenging 1.200bn allocated to the public steel industry in its 1987 budget.

The IRI group now recognises that approval for further financing can only be purchased by

Continued on Page 18

Briton appointed to top EC job

BY QUENTIN PEEL IN STRASBOURG

THE EUROPEAN Commission yesterday appointed Mr David Williamson, to advise on EC Affairs to Mrs Margaret Thatcher, the British Home Minister, the key post of Secretary-General - in effect, head of the Brussels bureaucracy.

The controversial move, in the light of Mrs Thatcher's frequent clashes with the Commission and other EC member states over budget spending, was approved by a large majority of the Commissioners meeting in closed session at the European Parliament in Strasbourg.

Mr Williamson takes the place of Mr Eraldo Nicol, the top French civil servant and legal advisor to the chair of EC Affairs, who has held the job since the founding of the Community 30 years ago.

Highly placed Commission officials see the appointment as a deliberate olive branch to the UK, as well as a recognition of Mr Williamson's skills as a consummate and strictly independent civil servant.

His sole rival for the job, Mr Horst Krenzler, the West German deputy secretary-general, who was strongly backed by Chancellor Helmut Kohl, be-

Continued on Page 18

comes head of the directorate-general responsible for external relations - formerly a British post.

The national balance in the top posts of the Commission is maintained by appointing a Frenchman, Mr Jean-Louis Devost, as head of the legal service. He moves from the same role at the EC Council of Ministers.

Mr Claus-Dieter Ehlermann, the present head of the legal service, and once regarded as another strong German contender for the top job, has been seconded to a special role of ad-

ministrative assistance to the European Commission.

Mr Williamson's appointment

comes at a time when the European Commission is under fire for its handling of the budget and its policies on external relations.

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EUROPEAN NEWS

OVERSEAS NEWS

Europe fails to agree on US space station plan

By Peter Marsh

HOPES ARE fading that a meeting of West European technology ministers in November will ratify plans for joint development with the US of an \$18bn manned space station.

At a five-day gathering of US representatives last week the 13 members of the European Space Agency failed to make any progress in resolving the problems that have dogged the discussions over the past two years.

Mr Jean Aerts, ESA's head of international affairs, said on Tuesday that "nothing happened" at the gathering in Frascati, near Rome, to meet European countries' demands over the station.

ESA wants the US to give it a significant say in managing operations on the orbiting base, which is due to house laboratories for scientific experiments and platforms for Earth observation.

Mr Aerts said the two sides were "still some way apart" from reaching agreement over the station, of which is due to start early next year with the base due to be launched in the mid-1990s.

The lack of headway last week results from US insistence that, as it is due to put up the bulk of the funds for the base, it should be firmly in control of managing the structure.

It also wants to reserve the right to use the structure for military experiments, to which many of the European nations object.

Pessimism from the European side makes it unlikely that the Warsaw Pact of a key aspect of the 1986 Stockholm confidence-building agreements, with Britain following the US in making "challenge" inspections of Soviet bloc military exercises.

Four UK military observers returned on Sunday from a 48-hour challenge inspection of a joint Soviet-East German exercise in the Cottbus-Juterborg area of East Germany, that Defence Ministry disclosed yesterday.

Each of the 36 countries par-

Ian Davidson on a ground-breaking Franco-German defence exercise

Paris and Bonn get into step

FRANCO-GERMAN defence co-operation takes a step forward next week with the first-ever large-scale joint Franco-German military exercise, numbering 55,000 West German soldiers and 20,000 French.

Apart from its sheer size, the exercise, Moineau Hardi, or Bold Sparrow, will break new ground in at least three ways. It will symbolise France's growing readiness to endorse, at least obliquely, a political obligation to take part in the forward defence of West Germany. Even since General de Gaulle took France out of the North Atlantic Treaty Organisation in 1966, French insistence on its freedom to stand aside from any European conflict has been a bone of contention with its allies.

Second, the exercise will underline the new readiness to acknowledge a political commitment by placing French troops during the crucial final phase of the exercise, under German command.

Third, it will test the effectiveness of the French Force d'Action Rapide (FAR), which was created in 1983 specifically to enable France to intervene speedily with mobile troops in Germany.

The decision to hold the exercise was announced 18 months ago by President Francois Mitterrand and Chancellor Helmut Kohl in Paris. They are expected to mark the conclusion of the



Francois Mitterrand: ready for obligations

exercise with a ceremony on September 24.

Earlier this year Chancellor Kohl suggested the formation of a mixed Franco-German brigade as a way of tightening the defence links between the two countries. While it remains unclear how it could be set up in practice, it seems likely that the idea will be given further impetus if the joint exercise proves successful.

One of the impediments to a joint brigade, as at first perceived by some outside observers, was that of command. It now appears, according to French official sources, that the brigade would be under French command.

The size and configuration of the force, with its tanks and anti-tank helicopters, showed freedom."

By contrast, in the scenario planned for Moineau Hardi, the French units are to be under German command. The political implications may not be all that far-reaching, however, because there is obviously a difference between a permanent unit and an ephemeral exercise.

The FAR consists, in its full strength, of five specialised divisions totalling around 47,000 men: the 4th Aerobatique, the 6th Light Armoured, the 11th Parachute, the 9th Marine, and the 27th Alpine. The first three will be taking part in the exercise, including virtually all its armoured vehicles (around 550) and its anti-tank helicopters (around 240).

The scenario for the exercise is that the 1st German Mountain Division faces difficulty in beating off an attack from the East, calls on France for reinforcements, and (as a discrete act of French choice) is given command over those units of the FAR which are mobilised.

The units of the Force d'Action Rapide will start by being mobilised in France, and cross over into Germany on Sunday.

When the FAR was announced in 1983, French official commentary stressed its potential role in intervening overseas, as it might be in Chad, whereas its potential utility for intervening in the forward defence of Germany was downplayed.

The size and configuration of the force, with its tanks and anti-tank helicopters, showed freedom."



Helmut Kohl: suggested Franco-German brigade

clearly that the real order of priorities was the other way round, but no French government was yet ready to admit any crack in France's long-standing opposition to a commitment to the forward defence of Germany.

That commitment is still far from automatic, but the public relations presentation of the exercise shows, however, that it has been trained in the past four years.

A joint military communiqué issued before the exercise said: "By the participation of the FAR, France shows that she is ready, at the side of the Federal Republic, to repel an aggression and defend

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Opec 'cuts September output by up to 9%'

BY RICHARD WATERS

OPEC, scared by a drop in prices, had cut production this month by between six and nine per cent from August, market experts said on Wednesday. Reuters reports from London.

A move to stricter adherence to cartel-mandated output quotas had been made but the drop in output might only be temporary, the analysts said.

August output jumped as Gulf tension sent prices higher, tempting some Opec members to overshoot quotas.

Refiners rushed to increase emergency stocks in case supplies were disrupted but no disruptions occurred which left the stocks unsold, pressuring prices.

Industry analysis assessed August Opec output at up to 19.6m barrels a day, against a cartel-projected ceiling of 18.6m.

September levels could be down at 18 to 18.5m market experts said, although an Iraqi plan to export more through a new Turkish pipeline across Turkey could later bring it higher.

North Sea crude prices are a good barometer. Crude from Britain's Brent field was quoted around \$18.55 a barrel on Wednesday, up a dollar from August lows to which the excess supply sent it.

Also underpinning the oil price, Iraq yesterday raided Iran's oil terminal at Kharg island in the Gulf, ending a six-day lull in attacks on Iran's oil facilities.

But stocks of oil in the 24 industrial nations of the Organisation for Economic Cooperation and Development (OECD) are thought to have risen as much as 2.5m barrels daily in August, taking them to comfortable levels.

Mr Rihwan Lukman of Nigeria, the Opec president, has said the cartel overproduced only by around 1.2m barrels a day in August.

After complaints about overproduction by some members, notably Saudi Arabia and Iran, Opec is sending Mr Lukman and the oil ministers of Venezuela and Indonesia to visit the heads of state of all members to urge compliance with quotas next month.

The tour is crucial for Opec one analyst said. He said Opec could pump 18 to 18.2m barrels daily this month.

Swedish inflation jumps to 5%

Swedish inflation jumps to 5%

By Kevin Done in Stockholm

SWEDEN'S inflation rate jumped again in August to 5 per cent, the highest level since February 1986 according to the latest figures released by the Central Office of Statistics (SCB).

The sharp jump in prices in July and August, which has followed the gradual relaxation of the prices freeze imposed last January, means that prices in Sweden are again rising faster than in its eight major trading partners.

The increase in consumer prices is arousing concern that Sweden's international competitiveness could be further eroded next year by inflationary wage settlements, when the present two-year agreements are renegotiated.

Sweden's trade balance also weakened in August and showed a deficit of SKr 1.6bn (£152m) compared with a surplus of SKr 400m a year earlier. The value of exports was unchanged compared with August 1986, while the value of imports jumped by 10 per cent.

For the first eight months of the year the value of exports rose by 3 per cent, while the value of imports rose by 8 per cent, resulting in a trade surplus to SKr 17bn from SKr 25bn in the corresponding period last year.

Industrial production has increased strongly in the first half of the year having largely stagnated in 1985-86. In the first six months of 1987 industrial production was 3.2 per cent higher than a year earlier, according to figures from the SCB.

Consumer prices rose on average by 0.2 per cent in June and 0.1 per cent in July, slowing from increases of 0.6 per cent in April and 0.3 per cent in May, the report said.

OECD price rises slow

Stable food prices helped slow inflation in the 24 leading non-communist industrial nations in June and July, the Organisation for Economic Co-operation and Development said in its latest report.

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French trade deficit shrinks in August

FRANCE'S foreign trade deficit shrank last month to FF 21.2bn (510m) after seasonal adjustments, George Graham reports from Paris.

Flourishing exports and a decline in imports helped to restore the country's trade performance after the substantial deficits recorded earlier in the summer, and Mr Michel Noir, Trade Minister, said he hoped for a return to surplus by October.

The total trade deficit for the first eight months of 1987, however, showed that while central government taxation had fallen in importance, local taxes had risen to 5.6 per cent of GDP this year.

Documents published separately by the Finance Ministry, however, showed that while central government taxation had fallen in importance, local taxes had risen to 5.6 per cent of GDP this year.

Exports in August climbed to FF 76.5bn, up 9.5 per cent over the past three months, while imports fell slightly to FF 77.6bn.

Accountants see off world tide of litigation

BY RICHARD WATERS

THE DECISION of a Hong Kong court this week not to prosecute two Price Waterhouse auditors is the latest signal that accountancy firms around the world are successfully fighting off the waves of litigation that have threatened to overwhelm them.

Two other judgments recently—over Continental Illinois bank in the US and property developer Cambridge Credit in Australia—reinforce this trend. Auditors hope that these will make would-be litigants think twice.

Writs have flown from all sides against auditors this decade. The firms' insurance policies against negligence payouts has proved as much a hindrance as a blessing. With companies and their directors vanishing into the financial equivalent of a black hole, the auditors (and their deep-pocketed insurers) are the ones left for the creditors to sue.

The result has been a wave of calls in the US, the UK and Australia for firms to be given some measure of legal protection.

Carrian marked a new departure: two Price Waterhouse employees faced criminal charges of conspiracy in relation to the write-off of negligences by the firm. The firm's insurance policy against negligence payouts has proved as much a hindrance as a blessing. With companies and their directors vanishing into the financial equivalent of a black hole, the auditors (and their deep-pocketed insurers) are the ones left for the creditors to sue.

The Carrian collapse stands it in good stead. The Carrian collapse involved deception, said Mr Justice Barker: "Deception is the antithesis of conspiracy. If anything, there was a conspiracy against the auditors."

"We're delighted the judge has seen it our way," said a spokesman for Price Waterhouse in Hong Kong. "There is normally come to very little."

no question that it will affect our position regarding the civil case."

A suit against an audit firm appears to have been brewing behind just about every other major corporate collapse this decade. The cases are now coming to court and there are signs that the auditors are coming out on top.

A case against Ernst & Whitney, auditors of Conti- nental Illinois, was thrown out by a US court earlier this summer. The case, for \$21m, was brought by the Federal Deposit Insurance Corporation and shareholders of the bank, which was bailed out at a cost of \$4.5bn in 1984.

The FDIC had alleged that Ernst was negligent in its 1981 audit in failing to spot Continental Illinois' tenuous relationship with Penn Square Bank. It was Penn's collapse that nearly sank Conti- nental Illinois.

Other cases have not all gone in the auditors' favour. Alexander Grant, the US arm of Grant Thornton, has settled all but two of 20 outstanding cases over ESM, a government securities house. Total payments by the firm are \$55m so far.

The ESM case is exceptional. The Alexander Grant partner responsible for the handling of ESM admitted fraud, laying his fellow partners open to claims. At one stage claims from creditors and shareholders totalled more than \$1bn.

The bad news may not be over yet. Britain's two largest writs—one brought by the Bank of England against Arthur Young over Johnson Matthey Bankers, the other against Arthur Andersen over De Lorean—have yet to be fought in court or settled out of it.

"I don't think the practice of having to go against the auditors has ended," said Mr Jeffrey Bowman, senior partner of Price Waterhouse in London. "But the general lesson is, when you read about large claims, they normally come to very little."

Some outstanding law suits against auditors

Defendant (and country)	Amount (where known)
American Reserve	\$100m
Bellberry White	\$150m
Canadian Commercial Bank	—
Carrian	—
De Lorean	\$240m
Johnson Matthey Bankers	—
Insurance Corporation of Ireland	—
Penn Square Bank Overseas Trust	\$130m
Wedtech	\$70m
Wetherby	\$25m

Carrian prosecution goes on trial

David Dodwell on an inquest into the failure of Hong Kong's longest and costliest fraud case

to sacking, and a wholesale reorganisation of Bank Bumiputra Malaysia, Malaysia's national oil company, was called in to rescue the bank in September 1984 with a cash injection of 2.5 billion (RM2.5bn).

In Hong Kong Mr Mai Foon was jailed for murdering a senior executive of BMF with special responsibility for loans. Then there was the mysterious suicide in April 1984 of Mr John Wimbush, a former senior partner of Deacons, Hong Kong's leading law firm. Mr Wimbush was due to be questioned by police in connection with the Carrian case on the day after he was found drowned at the bottom of his swimming pool with a manhole cover attached to his neck.

All that is left today, after 25,319 pages of prosecution transcript drawn up over three years and presented over 64 weeks, is a HK\$27m bill for prosecution costs, and a possible further HK\$10m to be funded out of taxes if defence claims for costs are upheld by Mr Justice Barker.

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Glaxo patent move challenged

OVERSEAS NEWS

Australian markets soar after budget

BY CHRIS SHERWELL IN SYDNEY

AUSTRALIAN financial markets, buoyed by the balanced budget unveiled on Tuesday night, yesterday reacted enthusiastically to produce sharply lower interest rates, a stronger currency and a powerful surge in share prices.

The eruption of confidence was helped by improved monthly balance of payments figures and the encouraging result of a Treasury bill tender by the Reserve Bank. Most interest groups, but not the opposition parties, also reacted positively to the Government's measures.

Last night Mr Bob Hawke, the Prime Minister, summarised the budget by proclaiming: "We have delivered." Before a post-budget gathering of business men and bankers in Sydney, he

asserted: "We have delivered—consistently now, over five budgets—the right mix of policies to restore economic health."

In Australian terms yesterday's market developments, in which the initially bullish budget reaction overnight turned into a stampede, were dramatic:

- Interest rates on 90-day Treasury bills started lower and finished at 11.45 per cent, down from 11.8 per cent. Rates for 10-year bonds also fell, and both trends were further reflected in the futures markets.

- In the Reserve Bank's weekly Treasury bill tender, bids for A\$400m of three-month paper fell to 10.86 per cent, down more than 60 basis points from the previous week's level of 11.58 per cent.

Share prices surged to fresh highs in heavy trading. The All-Ordinaries index, covering some 280 companies across all sectors, finished off the top but still 43.4 points higher at 2,274.4.

The rises appeared to favour blue-chip stocks which would benefit from the prospective fall in interest rates. But the impact was widespread, and the gold index of 44 mining companies point to 14.25-15.5 per cent. Home loan rates were lowered to 14.5 per cent.

The four major trading banks, led by the ANZ Bank, all lowered their prime lending rates by between 0.5 and one percentage point to 14.25-15.5 per cent. Home loan rates were lowered to 14.5 per cent.

Balance of payments figures, though only for the month of August, fuelled the momentum by coming in below expectations and halting a worrying trend seen in July.

The figures showed a current account deficit for the month, the second of the new 1987-88 financial year, of A\$800m, down more than A\$500m from a revised A\$1.4bn in July.

Particular encouragement was drawn from the fact that seasonally adjusted exports rose 12 per cent while imports fell 7 per cent to leave a positive

trade balance. The net services deficit was also down.

Also helping the markets was the budget announcement of a review of corporate taxation. Yesterday the Government indicated this would eliminate the competitive disadvantages Australian companies may be suffering through taxation.

Amid the euphoria, a cautionary note was sounded by Mr John Howard, the opposition Liberal Party leader.

He cast doubt over the factors contributing to the "balanced" budget, said interest rate falls were from historically high levels which had deterred investment and drew attention to the continuing high inflation rate, current account deficit and foreign debt burden.

Gulf war flares anew at end of UN mission

By Our Middle East Staff

THE GULF war flared again yesterday as Iranian artillery shelled Basrah and Iraqi aircraft hit the Kharg Island oil terminal in the wake of the apparently abortive peace mission of Mr Javier Perez de Cuellar, UN Secretary-General.

A communiqué issued by the Iraqi high command said that its aircraft struck the eastern jetty at Kharg Island, Iran's leading export facility, yesterday morning.

Earlier a military spokesman in Baghdad said that 21 shells had hit Basrah, Iraq's second largest city, on Tuesday night only hours after Mr Perez de Cuellar had left at the end of his five-day mission. He was en route back home when he might report to a special session of the UN Security Council on the outcome of his bid to gain Iran's acceptance of his July 20 resolution calling for a ceasefire.

Iraq's attack on Kharg Island ended a respite in attacks prompted by the Secretary-General's visit to the Gulf.

Tehran Radio said that Iranian forces would start amphibious manoeuvres on Wednesday involving "a brigade of tribal men from the Holy Mohammed Division of Baluchistan". Mr Perez de Cuellar appeared to do nothing to break the deadlock arising from Iran's refusal to accept the resolution unless Iraq was branded as the aggressor in the seven-year conflict.

This would make it the third year in a row that exports have made a positive contribution to Australia's performance by Australian standards if it happens.

However, it will leave remaining growth to come from domestic demand, which, after the public sector cuts, means the private sector.

Of this, half a percentage point is forecast to come from increased levels of investment rather than consumption—investment, it is presumed, which is not excessively import-dependent.

Investment should be stimulated by lower interest rates following the government's reduced call on funds, but the confidence factor will be crucial.

The Government forecasts a pick-up in business investment from less than 1 per cent real growth in 1986-87 to 4 per cent this year.

The rest of the projected growth comes from consumption, again, it is hoped, of goods produced locally as a result of import substitution and from rebuilding savings drawn down to maintain living standards.

Another 8% import

S Korean politicians agree timetable for general election

By MAGGIE FORD IN SEOUL

AGREEMENT ON the holding of a general election in South Korea was reached yesterday by a joint committee of opposition and ruling party members, paving the way for a referendum on the country's new constitution.

Mr Roh will stand for the ruling party, but two politicians, Mr Kim Young Sam and Mr Kim Dae Jung, are candidates on the opposition side. The two have pledged that only one of them will stand.

A fourth contender, Mr Kim Jong Pil, has indicated that he may throw his hat in the ring. Mr Kim was head of the Korean Central Intelligence Agency under the regime of President Park Chung Hee. Mr Kim had wanted the election to be held in February. The opposition Reunification Democratic Party wanted to put it off until after President Chun Doo Hwan steps down at the end of his term on February 25.

Bank opened in Peking

THE COMMUNIST world's first financial conglomerate officially opens a bank on Wednesday, a milestone on the road of rapid expansion, Reuters reports from Peking.

State-owned China International Trust and Investment Corporation is due to unveil the Citic Industrial Bank at a glittering ceremony at the company's Peking skyscraper, to be attended by most of China's economic leadership.

The bank, which has been doing business since May, is the latest addition to the Citic em-

pire which includes subsidiaries in trading, investment, travel, property and overseas ventures. It was set up in 1979 to bring foreign technology and capital to China.

It built the country's first office skyscraper in central Peking, known as the "chocolate building" because of its colour, and almost quadrupled its assets between 1984 and 1986.

The opening of the bank is also a landmark in China's efforts to break the monopoly state banks have enjoyed in different sectors of the economy since 1949.

Tamil leader flies to India

ISRAEL

under US pressure to scale back ties with South Africa, decided on Wednesday to impose sanctions limiting trade, cultural and scientific links with Pretoria, the state radio reported, Reuters reports from Jerusalem.

It said the South African Foreign Ministry and Pretoria's ambassador to Israel were already being briefed on the sanctions recommended by a government committee led by Mr Yesi Bellin, the Foreign Ministry Director-General.

Foreign Ministry officials

have refused to elaborate on

the Bellin report.

nada, the home of 50m Tamils, they will meet Mr S. Ramachandran, Food Minister in the state government and Dr Stanislaus Balasingham, a Sri Lankan Tamil who has been for many years the political adviser to Mr Velupillai Prabhakaran, the Tigers leader. Mr Prabhakaran is reportedly hiding somewhere in the Jaffna Peninsula, from what he claims is a "killer squad" sent out by three rival groups, "facing supported" by the Indian authorities.

In Madras, capital of the south Indian state of Tamil

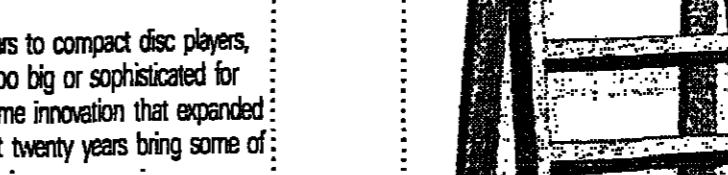
DAEWOO
C.P.O. BOX 2810 SEOUL, KOREA
TELEX: DAEWOO K23341-4

WHO'S REACHED WORLDWIDE SUCCESS IN ONLY TWENTY YEARS?

In 1967 the Daewoo Group opened for business with 99,000 employees, and an order for a small shipment of inexpensive shirts. Twenty years later, Daewoo is one of the world's most diversified and dependable suppliers with 1986 sales of over ten billion dollars. From heavy machinery to microtechnology, from aerospace to

telecommunications, from compact cars to compact disc players, there is no manufacturing challenge too big or sophisticated for Daewoo to meet. Why not let the same innovation that expanded our own business a million-fold in just twenty years bring some of your own business goals within reach.

DAEWOO THAT'S WHO



THE IMF ANNUAL REPORT

Slow growth and debt burden set sombre scene

THE International Monetary Fund yesterday underlined the importance of sustained growth in the world economy of firm action to reduce the US budget deficit and of measures to promote a faster expansion in Japan and West Germany.

In a sombre review of economic trends over the past year, the Fund said that international trade imbalances still posed the threat of protectionism and the risk of turbulence on financial markets. Its annual report expresses serious concern about the sluggish pace of growth in industrial countries and the increasing difficulties faced by heavily indebted developing nations.

During 1986 and early 1987 economic growth in industrial countries slowed real primary commodity prices continued to decline, external imbalances widened, protectionist pressures intensified, and the financial position of many developing countries deteriorated further, it says.

The report does not include the Fund's latest forecasts of the outlook for the remainder of 1987 and 1988. But those

forecasts, to be published formally at the IMF-World Bank annual meeting later this month, hint at little prospect of a significant upturn in economic growth.

IMF economists believe that the industrial nations will grow by only 2.4 per cent in 1987, with the pace quickening fractionally to 2.6 per cent in 1988. Both figures are below the 3 per cent or more that the Fund traditionally regards as essential to improve the outlook significantly.

Among the seven largest industrial economies only Japan and the US are expected to record growth of 3 per cent or above in 1988.

The Fund says that the policy commitments envisaged in February's Louvre Accord to stabilise the dollar—cuts in the US budget deficit and measures to promote faster domestic growth in Japan and West Germany—should be conducive to a substantial reduction in trade imbalances over the medium term.

But while it emphasises the need for exchange rate stability it holds back from endorsing

the public stance of the Group of Seven Nations that the dollar's value is now "broadly consistent" with economic fundamentals. Instead, the Annual Report says that the current pattern of exchange rates "better reflects" fundamentals.

SUMMARY OF PAYMENTS BALANCES ON CURRENT ACCOUNT 1978-86
(\$bn)

	1978	1979	1980	1981	1982	1983	1984	1985	1986
Industrial countries	15.1	-23.2	-60.5	-19.1	-22.4	-19.8	-58.3	-50.7	-19.0
Canada	-1.3	-4.2	-6.1	-5.1	-2.3	-2.7	-0.9	-6.7	-6.7
U.S.	-15.4	-1.0	-1.9	-2.9	-0.7	-46.3	-187.0	-116.4	-141.4
Japan	14.5	-8.8	-16.7	-4.2	6.9	-20.8	-20.8	-49.2	-56.3
France	7.0	5.2	-4.2	-4.6	-12.1	-4.7	-0.8	-0.2	3.4
W. Germany	9.0	-6.0	-15.7	-5.2	4.1	4.2	-8.4	15.3	35.4
Italy	6.2	5.5	-10.8	-2.1	-6.2	1.6	-2.4	-3.4	4.1
UK	1.9	-1.5	6.8	12.5	6.9	4.8	2.1	4.5	-6.2
Other industrial countries	-5.8	-12.5	-27.6	-19.2	-15.5	-2.7	3.7	1.3	0.5
Developing countries	-35.0	6.4	38.4	-48.5	-87.1	-64.0	-33.0	-23.5	-46.4
By region:									
Africa	-12.8	-3.4	-1.9	-22.4	-21.5	-12.2	-7.3	-0.2	-8.7
Asia	-5.2	-9.7	-14.4	-19.0	-17.4	-14.9	-4.2	-14.0	4.9
Europe	-9.7	-13.6	-15.6	-14.3	-8.7	-5.9	-3.2	-2.2	-1.7
Middle East	11.1	5.4	92.5	50.0	3.0	-20.1	-15.3	-2.2	-22.3
Western Hemisphere	-19.0	-21.1	-30.2	-42.7	-42.5	-10.8	-2.6	-4.2	-17.5

Source: IMF annual report

projections also point to large imbalances persisting well into the 1990s.

The report says that the use of economic performance indicators by the major industrial nations can have only a limited role in strengthening policy co-ordination between governments.

The report highlights the deteriorating position of heavily-indebted countries in the face of sluggish growth in the industrialised world and a virtual cessation in net private lending to the developing world.

The external borrowing of developing nations was reduced further in 1986 despite exceptionally large losses in some countries' terms of trade. These losses, the result of the collapse in oil prices and falling real commodity prices, were worth the equivalent of \$100m for the developing countries as a whole.

Despite the very low levels of borrowing and decline in interest rates in 1986, the developing countries' ratios of debt and debt service to exports continued to worsen.

The Fund says that the priority for developing nations must be to strengthen policies aimed at mobilising and retaining domestic savings.

Discrepancy in balance of payments position

THE International Monetary Fund has failed to plug a \$65bn statistical "hole" in its accounts for the world balance of payments position, it admits. But it believes that the discrepancy does not affect significantly its analysis of world trade imbalances.

In theory, the IMF's figures for the world current account position should show a balance, with the sum of all deficits being matched by the sum of all surpluses.

In practice, however, the recorded position has been in deficit for several years. This in turn suggests that the current account position of most countries is much healthier than the present published figures indicate.

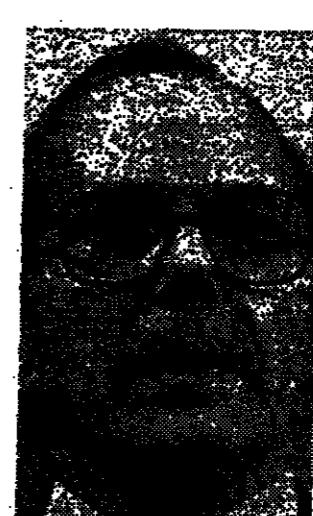
According to the Fund's annual report, from approximately 1976, the global current account displayed an excess of deficits over surpluses amounting to about \$26bn in the late 1970s. That figure widened to a peak of \$100bn in 1982 before gradually declining to an estimated \$65bn in 1986.

An international working party set up by the Fund has concluded that the discrepancy is based primarily in the service and transfer elements of current account statistics. Within those sectors the discrepancy is most marked in reporting of portfolio income, shipping data and official transfers income.

The working party has been unable to allocate the discrepancy between countries, but the Fund says that tentative conclusions on its distribution suggest that it would not greatly affect the pattern of current account imbalances between the US, Japan and West Germany.

The IMF is now calling on member countries to take changes in the compilation of balance of payments figures in an attempt to remove the discrepancy.

Reports by
Philip Stephens and
Stewart Fleming



Michel Camdessus, managing director of the IMF

New attitude signalled on loans for poor nations

EXPLICIT recognition of the need for change in the International Monetary Fund's approach to how it establishes the conditions attached to loans to heavily-indebted Third World countries is contained in the IMF's annual report. The Fund's judgments contrast significantly with the assessment arrived at in its discussion of conditionality in its annual report last year.

Even though developing countries were bitterly criticising its austerity programmes, it maintained in its 1986 report that the main reason its economic policy conditions had worked in some countries but not in others was because of "divergences in the determination with which policies had been implemented"—a conclusion which in essence put most of the blame on the country and its politicians for not trying hard enough.

In this year's annual report the IMF points out that for most low-income developing countries, a category which would include in particular countries in sub-Saharan Africa, the level of indebtedness is now such that, even if such countries intensify and successfully sustain tough economic adjustment policies, they will require not only substantial sums of money but money lent on concessional terms, in order to get international finances on to a solid footing.

As part of efforts to address this problem and the challenge posed by the uncertain world economic environment the IMF says there has been "a continuing search for improvement in the application of the Fund's conditionality . . . and in certain theoretical aspects of programme design."

In May, for example there was a review carried out which focused on the issue of the balance between the volume of financing and the degree of economic belt-tightening called for by the IMF, and on the link-

age between economic growth and the need to achieve viability in countries' external accounts.

The report says that the new emphasis on trying to develop IMF economic adjustment programmes designed to foster growth has "put into sharper focus a set of inter-related problems regarding the time horizon of programmes and the relative weight to be given to the balance of payments and the growth objectives."

The question of the timing of measures designed to impact demand and policies designed to improve the efficiency of the economy have also been looked at more closely because of the lags with which policies take effect. It adds that questions of time lags are of particular significance in low-income developing countries "where the speed of economic responses may be different from those in more developed economies."

The emphasis on programmes with a growth orientation has also led to increased attention being paid to the impact of monetary, fiscal and exchange rate policies on output and investment.

Behind the Fund's reassessment of the conditions it insists upon in return for its financial support is the recognition that the Third World debt problem in low-income as well as many middle-income developing countries is going to take longer to resolve than was anticipated a year or two ago.

This perception presents a particular problem for the IMF because it is designed as an international monetary institution providing medium-term balance of payments assistance requiring relatively rapid repayment of its loans.

The inability of some of the IMF's borrowers to cope is underscored by the sharp rise in arrears on repayments to the IMF which rose to SDR 482m

in April 1986 compared with SDR 176m a year earlier. The Fund says eight, instead of four, countries are now overdue by six months or more on their financial obligations to the Fund, although still in relation to the amount of Fund credit outstanding are large in relation to the Fund's reserves.

Although not spell out in the report the longer-term nature of the debt problem raises questions not only about what sort of conditions it insists upon for its loans, but theoretically even whether it should continue to play an active role in the debt problem.

Since the governments which it should continue to be active, however, even in low-income developing countries the resolution of whose problems are likely to be more protracted even than for middle-income countries, the question arises how should the IMF take into account the need for longer-term structural improvements in a borrowers' economy when designing its lending conditions.

Certain key changes are within the Fund's traditional areas of responsibility. The IMF says citing policies to enhance competitiveness by keeping exchange rates at "realistic levels." But others such as trade liberalisation, tax reform, and financial sector reform are less directly related to the Fund's traditional concerns.

In a veiled reference to the touchy relationship with partner in tackling the debt problem, the World Bank, the report says "clearly deeper Fund involvement in these areas will have to take into account the responsibilities of other multilateral lending institutions."

Although the report says that "a strong political commitment to a comprehensive strategy is crucial" for the success of economic reform it adds that its policies must also "pay due regard to members' domestic and political objectives."

AMERICAN NEWS

MONTREAL CHEMICALS PROTOCOL

Accord reached on ozone protection

BY ROBERT GIBBENS IN MONTREAL

MORE THAN 40 nations have reached a historic agreement to reduce the use of ozone-depleting chemicals by 50 per cent by 1990.

The protocol was hammered out over the past week at a conference in Montreal of 200 international experts sponsored by the United Nations Environment Programme.

Manufacturers claim that using less dangerous chemicals in appliances, plastics and packaging will push up final costs by 15 to 30 per cent.

The agreement must be ratified by at least 11 countries accounting for a minimum of two-thirds of global consumption of the dangerous chemicals.

Officials expect broad ratification by governments especially after objections by the European Community were met. The EC nations wanted to be treated as a bloc in applying the new limits.

It will be the first treaty to control a global air pollutant and could lead to an international protocol to reduce the widespread damage from acid rain, officials said.

The increasing use of industrial chemicals, especially chlorofluorocarbons (CFCs), used in refrigerators, air conditioners and in some plastic products, is, according to some scientific studies, destroying parts of the high altitude ozone layer shielding the earth from the sun's radiation.

Environmental groups from North America and Europe said the agreement was welcome but contained many flaws. Developing nations will be allowed to increase their use of the chemicals to Western levels before being forced to switch to less dangerous materials, they said.

Also application of the agreement in individual countries will be a major problem.

A last-minute hitch at the Montreal conference was resolved when the New Zealand delegation came up with a formula to meet European concerns about how the treaty will

SENATOR Joseph Biden, accused of borrowing rhetoric

Biden talks himself into trouble

By Lionel Barber

SENATOR Joseph Biden, the Democrat presidential candidate from Delaware, yesterday faced fresh and embarrassing disclosures about his record of borrowing memorable rhetoric from other politicians without attribution.

Scientists believe that emissions of CFCs must be cut significantly to prevent what could be catastrophic changes in climate and dramatic increases in skin cancer over the next 50 years.

It would be the first agreement in history which would reduce in a quantifiable manner and on a global scale substances detrimental to the environment," said Mr Winfield Lang, chairman of the convention.

The disclosures are damaging because Senator Biden was hoping this week to gain maximum favourable publicity as chairman of the Senate Judiciary Committee holding confirmation hearings into President Reagan's Supreme Court nominee, Judge Robert Bork.

At the weekend, the New York Times revealed that Senator Biden, whose oratory is rated as his greatest political strength, had borrowed chunks of a moving campaign speech this year by Mr Neil Kinnock, the British Labour Party leader.

Yesterday, several newspapers, including the New York Times, reported that Senator Biden had lifted passages over the past two years from speeches by Senator Robert Kennedy and Senator Hubert Humphrey.

The controversy has been seized on by Senator Biden's Democrat opponents. One campaign staffer suggested that the revelations undermined Senator Biden's vaunted reputation: "It is like finding out General Haig never served in the army!"

Senator Biden's staff have dismissed the issue as a "tempest in a teapot" arguing that the Delaware politician has attributed speeches regularly in the past and has never made a secret of his admiration for Senator Kennedy.

Instead, his staff have been forced to answer questions about whether his ancestors, like Mr Kinnock's, really were cosmonauts. Mr Biden's sides have been unable so far to give a definitive "yes."

Five nations and Group of Seven nations meeting in Washington.

The US budget deficit which reached a record \$220bn in fiscal 1986 could fall by up to \$60bn this year.

But the gloomy outlook and the current budget stalemate in Congress will spur debate at next week's G5 and G7 economic talks.

The budget deficit is an important factor in Allied efforts to coordinate their economic policies and encourage exchange rate stability.

Reagan Administration officials have switched tactics in the past week, urging members of Congress to ditch Gramm-Rudman provisions for automatic spending cuts to bring down the deficit.

The more conciliatory move may herald negotiations with Congress to raise around \$25bn in cuts for fiscal 1988 which began on October 1.

Most analysts expect a temporary extension of the debt ceiling as happened at the end of Congress's summer session.

But concern over the bond market slump—aggravated in recent weeks—is putting pressure on the Administration to bargain.

Underlying the incident however, are even more serious political and economic problems.

First, during the riot the police involved chanted support for a controversial retired Gen Antonio Bussi, who stood as candidate for the governorship of Tucuman in the September 6 elections for an extreme right-wing party.

The Tucuman

WORLD TRADE NEWS

Seoul liberalises life insurance market

US EFFORTS to persuade South Korea to open its life insurance market to foreign competition have achieved success after years of lobbying, writes Maggie Ford in Seoul.

In a breakthrough decision, Seoul officials are to remove all restrictions on companies wishing to set up in South Korea, allowing subsidiaries or joint ventures rather than just branches of foreign companies.

New criteria for regulating the industry are to be drawn up by the Ministry of Finance

and, after a six-month approval period for applicants, the market should be fully open.

US officials said that the regulations would need to be studied, but displayed confidence that they would be acceptable. The South Korean insurance market is the 12th largest in the world and Washington has been pressing for liberalisation of the sector, along with advertising.

While little progress seems to have been made on advertising yet, negotiations over a number of disputes in

the aviation sector involving routes and freight appear to be moving ahead.

The agreement on insurance has provoked a complaint from Korean companies that the US is holding up entry visa permits for their executives to investigate the US market. US officials deny that they are deliberately obstructing the businessmen's plans.

Signs that Seoul is making sincere efforts to stick by its pledges to open markets may head off some of the expected US pressure to revalue the

South Korean currency, the won.

Labour unrest which broke out last month following the moves towards democracy in June will have helped reduce the country's trade surplus with the US, which was running at almost double the level agreed earlier this year.

In talks with the International Monetary Fund over the appropriate level of appreciation for the won, a rise of about 10 per cent against the US dollar is understood to have been set for this year.

Business is working through the effects of the unrest, writes Maggie Ford

Optimism follows S Korean strikes

A FEELING of optimism has emerged in South Korea after a wave of unrest and strikes followed democratic reforms announced at the end of June.

Businesses have started working out ways of minimising the effect of pay rises as exports and profits and the strike at Hyundai Heavy Industries is the only substantial dispute still going on.

A senior executive of a big business group said: "We had no idea that the labour demands would be so strong and all at the same time. We had to learn fast, but we managed. Relationships between management and workers should be better from now on."

Businessmen and officials report that foreign importers have not lost confidence in South Korea as a result of the disputes. "It's a healthy sign," said one British businessman.

"Both sides appear to have sorted out their deals quickly and goodwill seems strong."

Footwear manufacturer Reebok, which gets 90 per cent of its supplies from South Korea and suffered some disruption in August, is planning to continue what it describes as an excellent relationship, going elsewhere only when Korean suppliers cannot cope with Reebok's expanding demand.

Trading organisations report some switching of sources of toys, subject to seasonal demand to other centres such as Taiwan, but Taipei officials said last week that the appreciation of the Taiwan currency would probably mean that the business would return to South Korea when the troubles ended.

The Korean strike has already caused a hiccup in South Korea's startling trade and current account figures. Exports in August were up 18.5 per cent, the lowest rise this year and the trade surplus reached only

\$94m. Motor exports recorded the first deficit, down 28 per cent on the same month last year.

The effect of the disruption may however have been sweet music to Seoul's economic planners. Earlier in the year, in the face of strong US pressure to open markets and appreciate the currency, they promised to restrain the country's current account surplus to around \$54m for the whole year. That was almost reached in the first six months but the summer unrest will make the figures more palatable, especially in Washington.

The South Korean Government has urged companies to absorb the costs of the pay rises awarded to workers, which vary between about 8 per cent and 20 per cent, so as not to damage the country's export strategy.

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Footwear manufacturer Reebok, which gets 90 per cent of its supplies from South Korea and suffered some disruption in August, is planning to continue what it describes as an excellent relationship, going elsewhere only when Korean suppliers cannot cope with Reebok's expanding demand.

Companies claim that wage rises up to 4 per cent could be funded by the donations, which are demanded above normal taxes. The government has turned down pleas for a reduction in bank interest rates.

Of South Korea's top export earning industries, electronics and textiles have come out the best from the disputes with little time lost from strikes or parts shortages. Analysts believe this is partly because many women workers in the textile sector have been less militant. Also, as their salaries are lower, pay rises have been less damaging to the companies.

Most of the more serious disputes have been in the heavy industry sector, especially shipbuilding, motor cars and heavy

machinery. Two groups—Daewoo and Hyundai, both with a reputation for authoritarian methods—have had severe difficulties over the level of pay rises and over demands for independent unions, free of company control.

Union leaders elected by workers at the Hyundai shipyard and at Daewoo Motor are in jail so there are no negotiations.

Hyundai Motor, where agreements between management and union are expected later this week, has returned to normal shift working after a total of 25 days' disruption caused by strikes and parts shortages.

Of South Korea's top export

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South Korean strikers: "So strong and all at the same time."

Canadians pessimistic over chances of US free trade deal

BY ROBERT GIBBENS IN MONTREAL

CANADIAN Prime Minister Mr Brian Mulroney and the ten provincial premiers are warning that the chances of a Canada-US free trade deal are fast evaporating.

Mr Mulroney said that many "important stumbling blocks remained" in the protracted negotiations towards an agreement.

A broad outline has to be reached by October 5 under a US congressional timetable. Mr David Peterson, the Ontario Premier, fresh from a landslide victory for his Liberals in the September 10 provincial election, said if a deal is made, "it won't be as big" as originally envisaged.

Other provincial premiers expressed doubts, with Mr Robert Bourassa, the Quebec Premier, the most optimistic.

Ontario's fears of a free trade

deal have been fanned by Washington's demand to include the Canada-US auto pact in the trade negotiations.

This agreement, made in 1965, rationalised the North American car industry while providing safeguards against any temptation for the US manufacturers to move their existing Canadian plants south.

The Canadian car industry is 90 per cent concentrated in Ontario and the province has gained enormously from the auto pact and the lower Canadian dollar. It fears that any concessions made by Canada in the face of mounting US political pressure would lead to large job losses.

While the auto pact has become an emotional issue on both sides of the border, especially in the US, where assembly plants are being

Japanese bearing makers lift US prices

By Stefan Wagstyl in Tokyo

JAPANESE tapered roller bearing manufacturers are raising prices in the US following a successful anti-dumping action brought by their biggest US competitor.

The US Government's International Trade Commission this week confirmed a decision by the Commerce Department earlier this year that Japanese companies were selling larger roller bearings at less than fair value.

The ITC's decision means that increased dumping margins will be imposed on the Japanese. It is understood to be the first time that the ITC has approved a Commerce Department decision to penalise importing companies for failing to raise prices of bearings in response to the decline of the US dollar.

Koyo Seiko, one of the largest Japanese bearing manufacturers, said yesterday: "This is a warning to all Japanese companies."

But it added that it had not been able to raise prices in the US because Timken, the dominant US producer, had not increased them either. Timken, with 75 per cent of the market in large tapered bearings (that is, those more than 4in long), had a virtual monopoly, Koyo Seiko said.

Koyo Seiko and NTN Toyo Bearing, another important producer, both said yesterday they had already taken steps to raise prices following the US Commerce Department's preliminary decision.

Japan's exports of roller bearings to the US last year totalled over \$13bn. Koyo Seiko said the damage to sales would be small because 4-inch-plus tapered roller bearings accounted for only about 10 per cent of its US exports.

Call to liberalise air-sea transport

CARTELS in air transport and shipping should be subjected to the rules of the General Agreement on Tariffs and Trade, according to the Foreign Trade Association, which represents European retailers, writes William Duliforce in Geneva.

Present plans call for the construction of a single-track railroad from Nahal Zin, a lonely spot in the heart of the desert and the end of the line from Ashkelon port on the Mediterranean, due south to Eilat.

The USSR yesterday stepped up its efforts to export its space technology to the West by offering to build spacecraft for overseas companies.

The vehicles would later be lifted into orbit on Soviet rockets.

The offer was made in London by Mr Mikhail Safonov, deputy chairman of Ingosstrakh, a state-owned Soviet insurance company which is involved in the country's bid to sell launcher services.

The State Department announced in July that transfer to the Soviet Union of US-made satellite components, which are contained in virtually all Western space vehicles, would be prohibited under US technology transfer rules.

Mr Safonov, who was in London for a conference organised by the International Bar Association, a group of international lawyers, said that the US opposition to the offer of USSR launch services "was not unexpected".

He said the idea of a turnkey solution, with the Soviet Union providing both the launcher and the satellite, could overcome the technology-transfer obstacle.

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TECHNOLOGY

The office outcast is brought in from the cold

Jane Rippeteau explains how the humble photocopier is finding a new lease of life with the help of an add-on extra or two

THE PLAIN paper photocopier, after the initial excitement of its debut in the 1970s, has always been something of an office pariah. People were annoyed by its chronic paper jams and bad copy quality. And as the electronic office took off all around it, the copier was invariably stuck off on its own.

Now that is changing. Suddenly, the photocopier is metamorphosing into a piece of the integrated electronic office.

By adding a laser here, a digital scanner there, perhaps some memory, too, manufacturers are re-engineering the copier into a multi-purpose machine that can hook up to desktop computers, receive and convert computer information into hard copies and, although still very expensive, convert hard copies of typed text into digital data and ship it back into the computer.

"These capabilities are bringing copying into the digital electronic world," says Charles A. Pesko, Jr., president of CAF International, a US market research company that follows the office equipment market. "You can process, store, transmit, or call up and edit information," he adds. "These are major changes for the traditional copier business."

No one expects the copier in its present form to disappear. Demand for stand-alone machines that simply reproduce hard copies is still growing, although the rate of that growth has crumpled from 10 per cent of 20 to 30 per cent annually to around 1 per cent today.

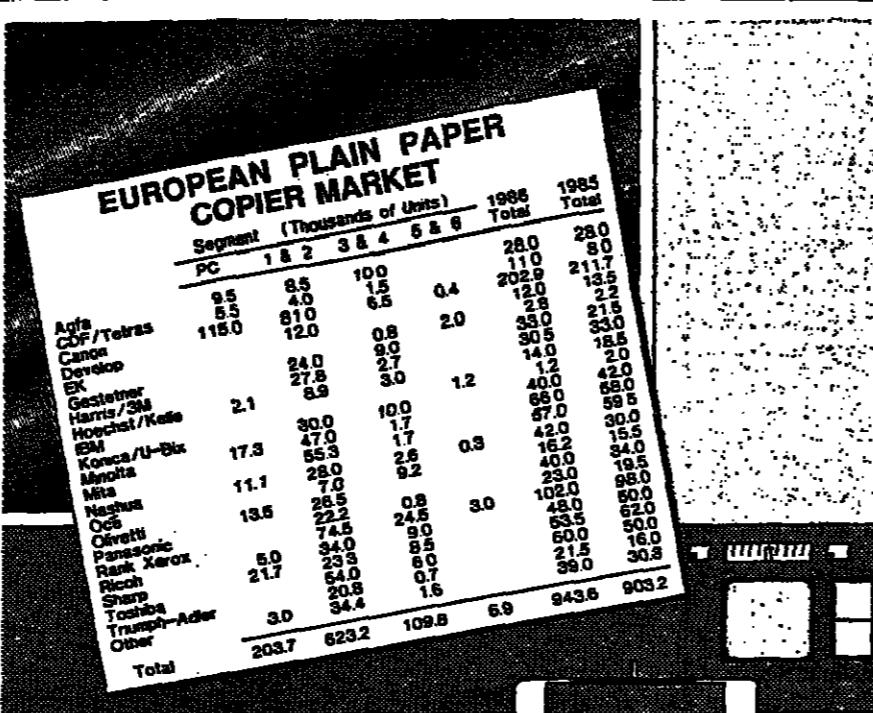
Still, in sales, service, rentals and supplies, the plain paper photocopying business is huge; it will amount to some \$35bn by

Re-engineered, the copier is thrusting into the digital electronics world

good, and placements usually involve lucrative service contracts.

Also, the new market for full-colour copiers is expected to take off sharply, particularly as businesses become accustomed to having colour graphics in reports generated by their personal computers, and colour in computer-aided design and manufacturing systems. Copier makers reason that, with colour originals, business users will demand high-quality, full-colour reproduction.

"There is a huge potential for colour," says Mike Mansell, manager for Copy Products at Kodak Ltd, which accounts for one-third of Kodak's European copier business. Colour copiers in the market now are slow and expensive: the latest offering from Canon, competitively priced at £17,000, makes



MARKET SEGMENTATION			
Segment (Units)	Copy Vol.	Speed	Avg. No. Average Price (Base Unit) (US\$)
PC	400	1-12	\$1,100
1-2	2,000	1-20	\$1,650
3-4	5,000	21-30	\$2,700
5-6	7,200	31-45	\$4,800
7-8	14,000	40-75	\$7,100
9-10	24,000	70-80	\$12,700
Total	56,200	To \$129,775*	\$22,200 To \$62,900*
Totals	210,000	To \$129,775*	\$43,200 To \$129,775*

Source: Dataquest

Video news put in the picture

A SYSTEM that allows easy identification of incoming video signals from external news and other sources is to be marketed throughout the world by UK company Seitech International (06285 29131).

Initially developed by Independent Television News (ITN), the system is called Rosie, an abbreviation of 'remote source identification equipment'. It has a similarity to teletext in that the unused TV scanning lines at the top of the picture are used to carry data which can be decoded by suitable electronics in the TV set, or monitor, and displayed as an alternative to the picture, or overlaid on the picture.

With Rosie, a digitally coded 'label' of up to 16 text characters is generated by a hand-held encoder with a robust key-pad. The resulting data is inserted on to normally invisible lines of the signal and is sent along with the picture to the video newsroom.

In teletext the data would not be readable by humans, even if the lines were visible on screen. But with Rosie, Seitech arranges the data so that, with the monitor adjusted to make the lines visible at the top, the label can be read. Alternatively, a decoder will process the data into characters which can be displayed on the picture area itself.

To guard against wrong labels being sent, the encoder provides two video outputs, one for transmission and one for local preview. This allows the sending operator to compile a label or message in rehearsal mode before attaching it to the transmitted pictures.

CIM played by the book

A USEFUL collection of information sources about computer integrated manufacturing (CIM) has been compiled by the Institution of Mechanical Engineers in the UK. The publication is timely in view of the growing interest in CIM and the quantity and variety of information which has been generated on the subject over the last few years.

It has described CIM in the context of the various computer-aided systems that have grown piecemeal on the shop-floor and within factory offices. These systems range from computer-aided design and engineering at the product concept stage, right through to robotics and other production line equipment at the 'sharp' end.

The focus of the work will be methods and systems that can progressively acquire new knowledge through interaction with their environment, rather than through pre-programming.

Potential applications span nearly all computer uses and include the recognition and processing of images, sounds, text and speech.

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This so far has been approached only in companies like General Motors. But many companies have been looking at connecting two or more functions together, for example, design and test in the electronics industry.

The '89 page book from the IMech.E (in London on 222 7899) covers acronyms, standards, conference proceedings available, consultancies, directories, finance sources, market research reports, reference books and the work in progress at UK universities and polytechnics. It costs £21.50.

Teaching machines a thing or two

SIEMENS, the German electrical group, is to co-operate with the Massachusetts Institute of Technology (MIT) of the

WORTH WATCHING

Edited by Geoffrey Charlish

US in long-term research into machine learning.

About one third of the \$16m budget earmarked by Siemens for research activity will be spent at MIT during the next five years.

The focus of the work will be methods and systems that can progressively acquire new knowledge through interaction with their environment, rather than through pre-programming.

Potential applications span nearly all computer uses and include the recognition and processing of images, sounds, text and speech.

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Reporting to the joint managing director, the individual will then take full responsibility for the finance function including budgeting, planning, taxation, management and statutory accounting as well as becoming a member of the executive management committee of the company.

Applicants should be qualified accountants aged around 35 with experience of implementing modern computerised systems and the ability to work autonomously and with initiative. An essential requirement is the ability to influence and direct areas outside the financial function and to manage change effectively. In addition the successful candidate will have had line accounting and staff management experience.

The remuneration package includes a basic salary and car plus participation in an employee share and executive bonus scheme and a non-contributory pension. A relocation package is available if appropriate.

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- Effecting efficient cash accounting procedures.
- Making a significant contribution to the strategic direction of the Group.

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The person recruited must be capable of realising Director status in the medium term.

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- INTERNATIONAL BANKING

To discuss, in confidence, contact Patrick Jackson on the number below, or on (08285) 3185 evenings and weekends.

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Career prospects are excellent with an eventual directorship being available, and the rewards include a salary up to £20K, in line with experience together with substantial benefits.

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Jubilee House, Jubilee Road,
Leitchworth, Herts, SG6 1BH.

THE ACCESS GROUP

COURTAULDS Group Management Accounting

London W1

Courtaulds, the textiles, chemicals and industrial products group, is increasingly gaining recognition as one of the success stories of British manufacturing. Profits have grown at an annual average rate of 32% over the past five years and intensive investment and acquisition efforts are aimed at continuing that success into the 1990s and beyond.

The group finance function works closely with the main board monitoring the performance of businesses. As part of this team a qualified accountant is required to provide stability and continuity to the department.

The key tasks include the provision of regular reports to directors, the co-ordination of budgets and forecasts and helping with the development of computerised systems.

The salary and benefits, including a company car, are negotiable and on a par with Central London posts for other major international groups.

Please write enclosing a career/salary history and daytime telephone number, to John P. Sleath FCCA quoting reference J164/CF.

Lloyd Management
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01-405 3499

Financial Times Thursday September 17 1987

7

MANAGEMENT: Marketing and Advertising

ICI shows a unified face to the world

Feona McEwan on the UK group's corporate identity campaign



TODAY ICI serves notice on the world that it wishes to be seen in a fresh light. As he unveils the world-spanning corporate communications programme, Dennis Henderson, the chairman, would no doubt call it the true light. Things have been shifting inside Britain's biggest manufacturing company, and it is shelling out £7m to make sure we know all about it.

It has taken the wiggle out of its famous round logo. And coloured it "blue". It has decreed that it wished to be known as ICI and to drop the obsolete "Imperial Chemical Industries" tag. Tomorrow it launches a global advertising campaign, less than a year after its re-organisation, to underline its position on the international market.

But when Henderson unleashes the new communication programme on an unsuspecting world, will anyone notice, let alone care?

The answer must be, if the work is well done, yes and yes.

In a nutshell, because it can no longer remain distant from consumer markets. When it was predominantly a bulk producer of chemicals and fibres, it did not feel the need to sell itself to a wide audience. But when demand for bulk chemicals collapsed in the late 1970s/early 1980s the company re-focused itself along more specialist lines, a move which took it into consumer products. The company has, as a result, become increasingly aware of the need to present a more coherent and understandable image to the world.

Independent research indicated that, domestically, ICI was seen as dull, boring and chemical. And internationally, where its business lies, it seemed to confirm what it had been aware of for years - it was virtually unknown.

In its dogged bid for growth,

which has driven profits to a record high in the second quarter of this year and seen diversification in recent years into some 12 businesses, it had forgotten to tell anyone what it was doing. It had committed the cardinal sin of neglecting to market the corporation.

But whereas a number of com-

tors, customers, the press, employees and their families - the idea being to predispose people to the company from prospective employees to current investors.

For a company of ICI's ambitions, increasing internationalisation and diversification, a clear identity, an understanding of what the company stands for, is a prerequisite for success. "In order to compete internationally it is terribly important that all groups that influence our success are aware of what we have to offer," says Ferguson. Areas the company has marked out for expansion include health, domestic products, clothing and transport.

Another important factor, certainly in the chairman's eyes, was that the timing was right. He is the man who killed off the last ICI corporate campaign in 1980. "We were not in good shape, there'd been a cut in the dividend, we'd been reducing the workforce drastically and we cut it for that reason." You have to market a corporation, he believes, when the bottom line is right.

The need for an orchestrated corporate communications programme had been identified back in 1983 when the then chairman, Sir John Harvey-Jones, commissioned a report from corporate communications specialists McAvoy Worldwide Bayley. This laid much of the groundwork.

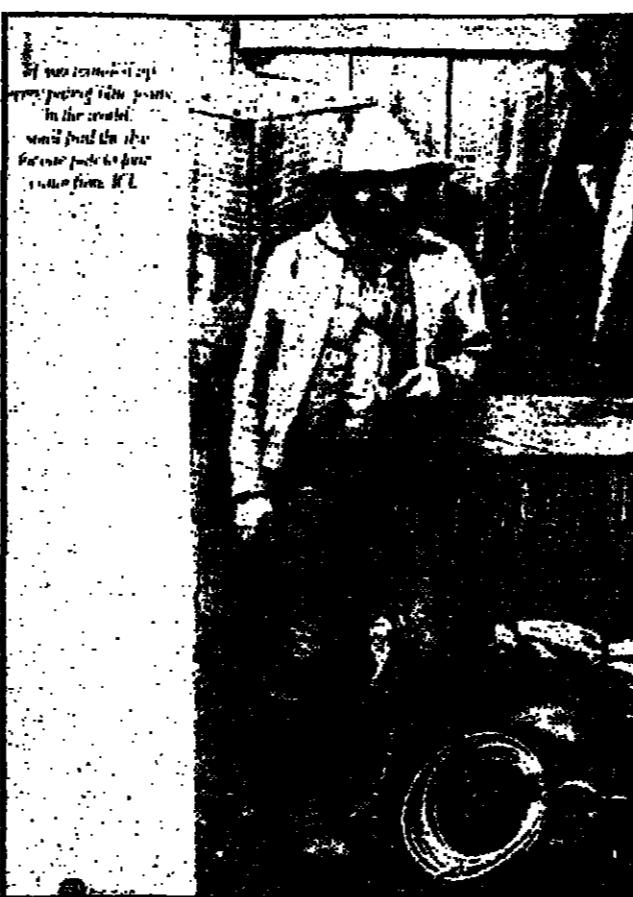
In defining his role as chairman at the start of this year, Dennis Henderson gave himself the job of custodian of the company image. "ICI is so big and so decentralised. I've long believed the macho chairman who decides everything, is rubbish. So therefore there are only a few things you can influence."

Ferguson brought in two of the most practised names in the image business to help: Wolff Ollins (which has just given the Prudential London Transport and Sun Life new faces) and Saatchi and Saatchi, the world's biggest advertising agency.

After a world tour to examine

the state of ICI's identity - or lack of it - Wolff Ollins identified three reasons for the need for change. There was glaring inconsistency in the way ICI businesses used the existing myriad of typefaces, colours, logo sizes, on everything from stationery to its sponsored racing cars, much of it a result of the company's acquisitional growth.

The style of the identity was



Before (top) and after. The logo, "the one thing that holds us together," now has a blue face

panies have instigated corporate campaigns as part of a defense against an unwanted bid. ICI's move is largely a case of the image catching up with the reality, according to Anne Ferguson, ICI's corporate marketing advisor. There was an anomaly between the outside world's perceptions of the company and the new-found strengths and makeup of the ICI of the 1980s. Insiders, too, were vague.

"ICI had changed from a series of national businesses into a series of international businesses, but this was not apparent to the outsider or insider," says Brian Ollins, managing director of Wolff Ollins, which handles the corporate identity end of the group.

Competitors such as Hoechst in West Germany, and Dow and DuPont in the US were also active, which was another spur for action.

The brief of ICI's carefully orchestrated programme is a wide variety of key target audiences in the north east US, the UK, and Continental Western Europe, where the advertising campaign will initially be launched. The audience includes the financial community (from investors to media to banks), governments, legisla-

rainbow of different shades) which Boylan says suggests maturity and sophistication.

On the advertising front, it is harder to market a company which its products, says Ferguson. "You can describe the company in terms of its products but we have 17,000 so that's not possible. We started with a green field, and asked - what's our special proposition?" In the phrase "world class" ICI reckoned it found it. "Everyone got very excited because we felt it encapsulated what the company was about." The brief to Saatchi for the advertising campaign was simply to sum up the world class.

The campaign will take in press, television and posters in the north-eastern US, UK and continental Europe from tomorrow until October. All the company will say about its 60-second commercial is that "it's not what you'd expect". The press ads reflect the worldwide scale of ICI operations accompanied by mind-numbing facts about its ubiquitous products.

The idea is that anywhere in the world the company can describe itself accurately so insiders know who they are working for and outsiders who they are dealing with; the format must be flexible enough to evolve with the business.

The company took a deliberate decision to preserve the famous roundel - "one thing that holds us together," says Henderson. The decision was to opt for a strong blue background (before, the roundel appeared in

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THE FORD SIERRAS FOR 1987.

To be truly comfortable a car needs power, because power takes the tension out of driving. It makes overtaking safer and long journeys much less tiring. Which is one reason why the Sierra Sapphire Ghia, pictured here, is so effortless to drive.

Thanks to fuel injection, and to its very sophisticated 'brain' - the little computer that manages the engine's performance - its engine develops plenty of power - 115 PS.

To make driving even easier, you've the choice of a 5-speed manual gearbox or the optional 4-speed automatic, both of which have high top gears to keep revs down on motorways.

Nice and quiet that.

And the suspension,

while smooth, is reassuringly firm, which

makes the Sapphire

a pleasure to handle.

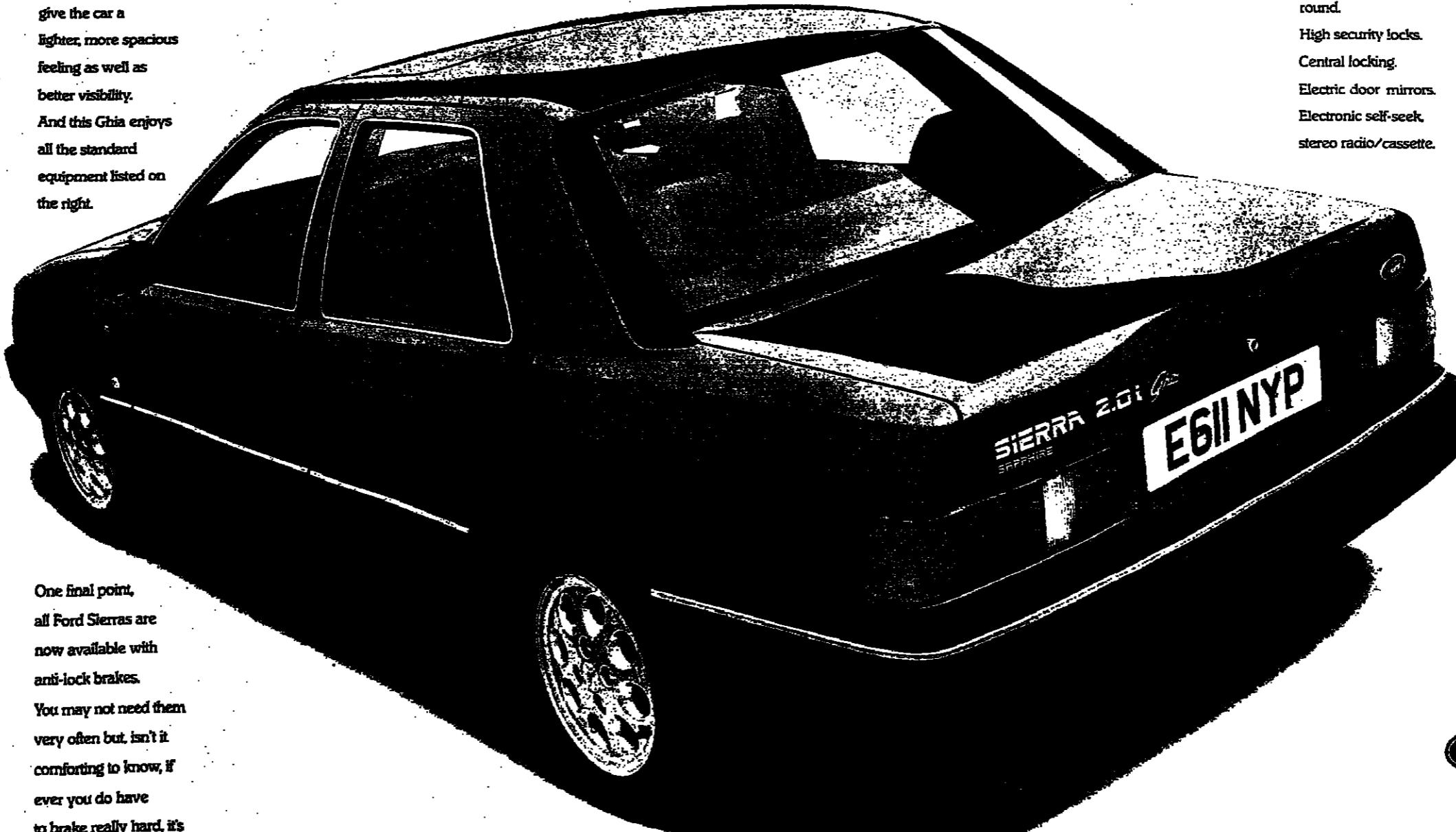
Other notable features? This year's Sierras have more powerful headlights and deeper side windows which give the car a lighter, more spacious feeling as well as better visibility. And this Ghia enjoys all the standard equipment listed on the right.

One final point,

all Ford Sierras are now available with anti-lock brakes.

You may not need them

very often but, isn't it comforting to know, if ever you do have to brake really hard, it's in your power.



7

Frozen desserts

Variety is the ice of life

Dina Medland explains how Wall's is widening the market

NOT JUST ONE Cornetto but thousands - 13,800 cones an hour to be exact - come spewing off the production line at the new Wall's ice cream plant at Barnwood, Gloucester, the biggest and, according to Wall's, the most modern in Europe.

Birds Eye Wall's, part of the giant Anglo-Dutch Unilever foods to detergents group, has spent £40m extending and modernising its factory, which sits on a 75-acre site and contains a production hall the size of two football pitches.

"Full computerisation has substantially improved our efficiency and almost doubled our capacity at Gloucester," says site general manager John Hazelwood.

Investment in innovative technology - there is now £100m invested in equipment at the plant - is just one facet of Wall's long-term strategy aimed at claiming more than its current near-40 per cent share of the £500m annual UK ice cream market.

Cornetto, Britain's best-selling ice cream, serves well to illustrate the success of that strategy which concentrates on a substantial investment in the advertising and packaging of a product as well as on the development of the product itself.

But Wall's has also benefited from a changing market in the UK for ice cream which has evolved over the past decade.

When it was first launched 15 years ago, Cornetto flopped badly, and was hastily withdrawn. Five years later it was reintroduced to a more welcome reception. The product had not changed, but the market had, and Walls was on to a winner.

In the last 10 years, 500m Cornettos have been sold, with last year's sales alone amounting to £2m. A clearly identifiable advertising campaign has both boosted the product's popularity and become part of advertising memorabilia.

Ten years ago this factory used to have to butcher meat to provide alternative employment during the winter months when the demand for ice cream was at its lowest," says Hazelwood. Since then, changing tastes, accelerated by massive marketing programmes, have contributed to much greater consumption of ice cream.

Central heating in 71 per cent of homes by 1986 (compared

with 50 per cent in 1976) has helped create seasonal peaks in the premium product range within the impulse buying sector, and is manufactured in a sister company in West Germany.

Along with other "premium" treats, Magnifico is being marketed in a £5.5m multi-media campaign on a "Truly Adult Ad Fair" theme aimed at seducing the adult market.

While research shows the average child in the UK consumes 22 ice creams a year, the average adult consumes a mere six - figure Wall's would like to see increase, particularly as 80 per cent of the population is now over 14.

Wall's - which claims 32 per cent of the UK market - dominates ice cream advertising, accounting for 90 per cent of the £5.2m industry spend in 1986.

The ice cream industry in the UK has to work a lot harder than the Continent or the US to generate profits - summers there are more reliable and people are prepared to spend more on their ice-cream," says Hazelwood.

Wall's has learned some important lessons about how much British people are prepared to pay. Its higher-priced Carte d'Or dairy-fat based range of ice creams introduced two years ago from France is "not breaking any records," says Hazelwood, though sales have improved since the range was underpinned by a range of sorbets and ice lollies called Alpine.

Manufacturing technologies are kept flexible, enabling test marketing volumes to be kept fairly small and ensuring that Wall's gets its money's worth out of its capital investment. Using the same technology, the Viennetta, an ice cream and crisp chocolate product was followed two years later by Sonata, which has dark chocolate, and two years after that, Carissima - vanilla ice cream with raspberry sorbet centre.

Caution ahead of heavy re-

search and marketing is supple-

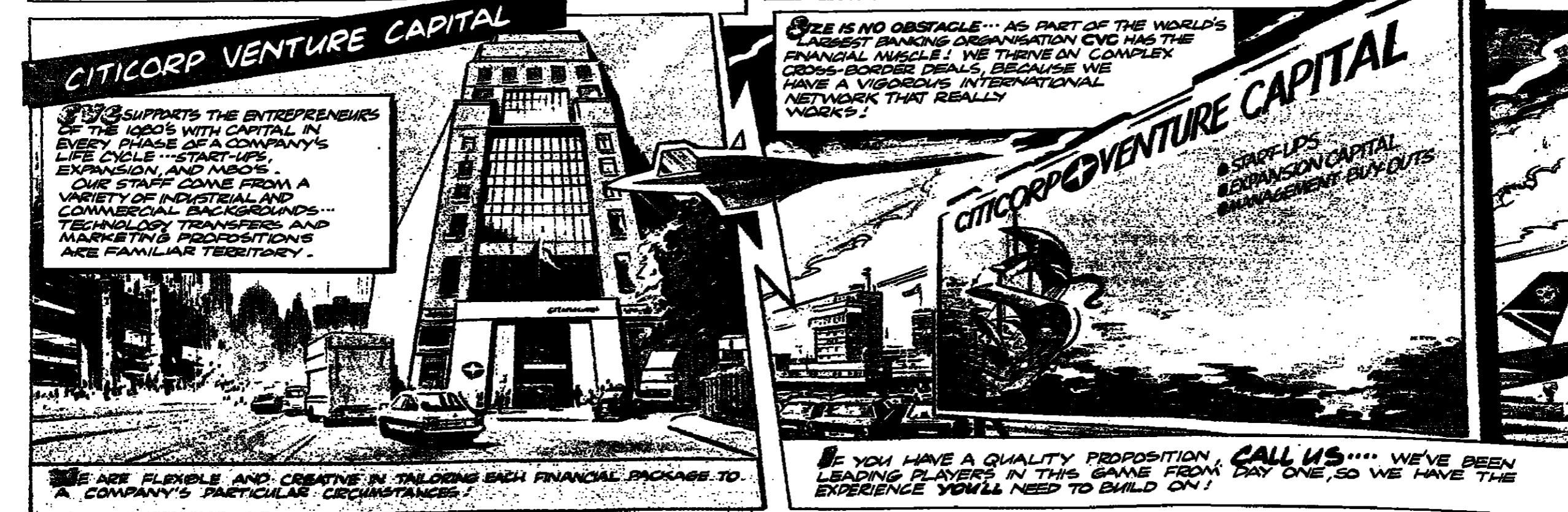
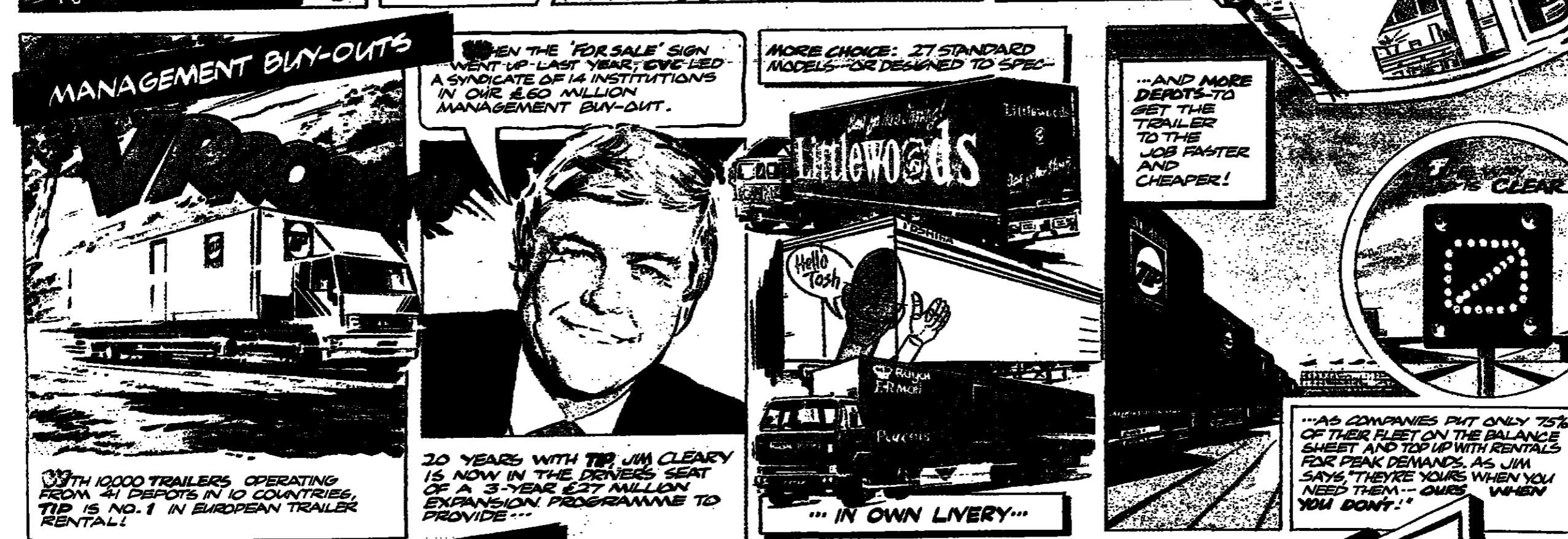
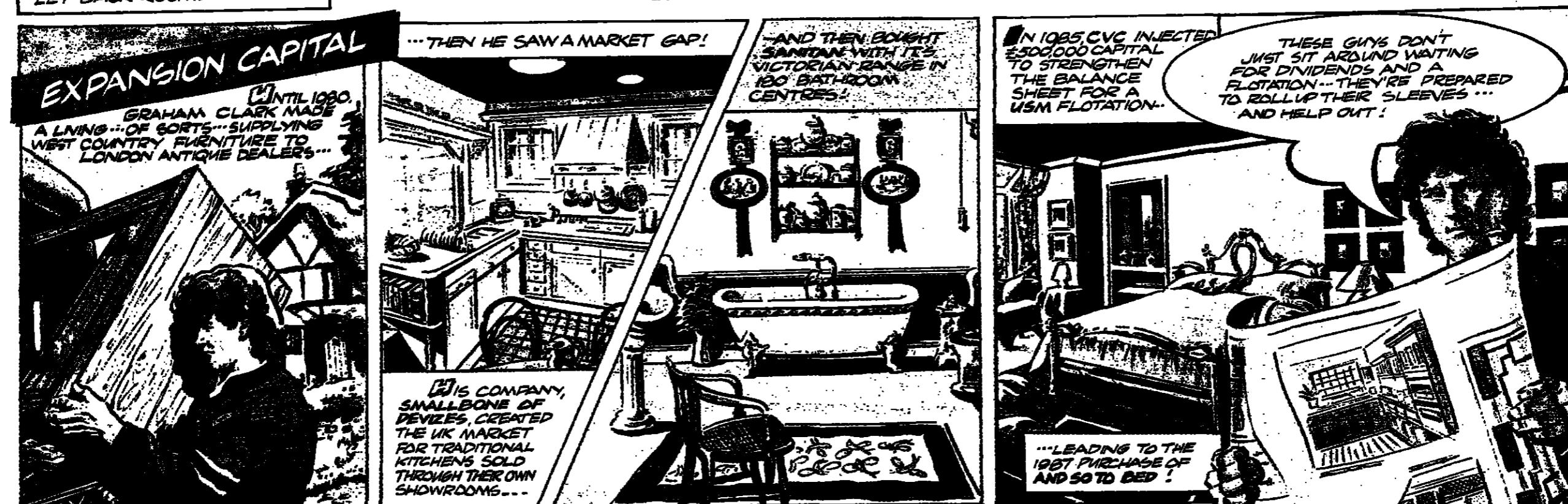
mented by the use of Unilever factories with spare capacity abroad where they prove to be more cost-effective. A giant ice cream cone - Magnifico - is cur-

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AUSTRALIAN GOLD MINING

John McIlwraith reports on a rising Australian entrepreneur
Paving the way for a golden future

ALTHOUGH Robert James Champion de Crespigny hardly fits the stereotype of the brash, aggressive Australian entrepreneur, more at home with a Foster's in his hand than a Bollinger, he is among the more successful recent gold promoters. A company he formed two years ago with A\$500,000 now has a market capitalisation of about A\$20m.

Such is the overheated nature of the Australian gold market that a recent announcement by the company, Normandy Resources (the name is a tribute to his family's origins), would raise A\$115m, attracted little notice.

Mr de Crespigny, who has the personal and corporate style of a saturnine Robert Holmes à Court, is engaged in a struggle with Alan Bond for control of a large part of the Golden Mile — in a short time as a gold tycoon, he has learnt not to be overawed.

Apart from aristocratic European family names, Mr de Crespigny shares with Mr Holmes à Court a cool detachment in his investment philosophy, a slightly self-avowing, courtly manner, and above all an ability to increase the value of his companies rapidly.

When Normandy was launched in 1985, its market capitalisation stood at less than A\$4m and its share price at 14 cents.

Recently, the shares have hovered at about A\$4.40, and Mr de Crespigny controls the company, with a shareholding of 30 per cent.

However, Mr de Crespigny is not carried away by success. He says: "We have not really achieved much yet, but we feel we have established a solid base on which to launch companies which will be good performers over the long term. We are not interested in the highs and lows of the traditional gold market."

He insists that he is not necessarily bound to our gold for the longer term. "I have the idea where the gold price is going to go, but seek instead to invest in companies which have the lowest possible production costs in preparation for what he sees as the eventual fall in gold prices."

He sees gold's success in the past two years as a solid base from which to diversify into areas ranging from other metals to a counter-cyclical investment in oil exploration.

Mr de Crespigny stresses: "Maximising the benefit to



Robert de Crespigny: cool detachment

shareholders is our prime duty, and we are hoping to prove this with results in the next year or two."

Normandy declared a maiden dividend of 4 cents per share in its first full year of operations ended December, based on profits of about A\$2.4m.

Based on the strong performance of the Gunnedah gold mines — the group's main source of cash flow, held through Brunswick — analysts expect the dividend to be double that figure in the current year, on profits of between A\$6m and A\$10m.

Part of the group's considerate policy toward shareholders involves making regular right issues — there have been three so far — at prices below nominal values. This courtesy has been noted by investors.

The imminent capital-raising exercise will follow the same pattern with a three-for-five rights issue of A\$3 million at eight cents per share at A\$4.

Mr de Crespigny's policy towards acquisitions — the most significant recent example was his capture of Poseidon, the old survivors of Australian mining booms — is accomplished with the agreement of the leading shareholders.

The Poseidon acquisition became intriguing when North Kalgoorlie, Mr Bond's family-controlled company, secured control of Gold Mines of Kalgoorlie (GMK) earlier this year.

As a result, Poseidon and GMK have equal interests in Kalgoorlie Mining Associates (KMA). Poseidon and GMK each have 50 per cent of Kalgoorlie Lake View, which in turn owns 52 per cent of KMA.

Contrary to the general view, Mr Bond's acquisition does not amount to management control of KMA.

Although he has a big investment in the company, he will not necessarily be able to complete the nationalisation of his Kalgoorlie interests. Homestake of the US holds the remaining 48 per cent of KMA.

Such a venture would lift KMA's gold production to more than 500,000 ounces a year — roughly 16 tonnes — and the equivalent of Australia's total gold production a few years ago.

No figures have been released to show how much the project seem unlikely to permit Dallard Resource Management, Mr Bond's family company, to manage KMA.

Normandy Resources sur-

pised the market when it gained control of Poseidon a few months ago, buying about 20 per cent of the company for nearly A\$80m. Only this week Poseidon's management was reshuffled, its board reduced in size and Mr de Crespigny designated managing director.

Poseidon promises to be an exciting prospect for Normandy, as the value of its holding could be greatly enhanced by a recent proposal to establish what would be Australia's biggest open-cut gold mine at Kalgoorlie.

KMA is proposing to mine 1m tonnes of ore a year at Finistern close to its highly successful Mt Charlotte deep mine (which produces 1m tonnes a year). This would make KMA Australia's biggest producer.

If the proposal proves acceptable it would produce gold at great depth, and with a yield of only 2 grammes per tonne.

Yet with vast economies of scale available there would be room for big profits at current metal prices.

There have been discussions between Mr Bond and Mr de Crespigny, described by both as "friendly". At issue in the talks, in which Homestake is also involved, is how the combined interests of the Golden Mile will be managed.

Posedon and Homestake seem unlikely to permit Dallard Resource Management, Mr Bond's family company, to manage KMA.

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Normandy Resources sur-

NEW ISSUE

This announcement appears as a matter of record only.

September, 1987

NIPPON COINCO CO., LTD.

U.S.\$60,000,000

3 1/4 per cent. Guaranteed Bonds 1992

with

Warrants

to subscribe for shares of common stock of Nippon Coinco Co., Ltd.

The Bonds will be jointly, severally, unconditionally and irrevocably guaranteed by

The Dai-Ichi Kangyo Bank, Limited

and

The Industrial Bank of Japan, Limited

ISSUE PRICE: 100 PER CENT.

Daiwa Europe Limited

DKB International Limited

IBJ International Limited

Nomura International Limited

Banca della Svizzera Italiana

Bank of Yokohama (Europe) S.A.

Banque Indosuez

Banque Paribas Capital Markets Limited

Dot-ichi Europe Limited

Fuji International Finance Limited

KOKUSAI Europe Limited

Lombard Odier International Underwriters S.A.

Merrill Lynch Capital Markets

Morgan Grenfell & Co. Limited

Salomon Brothers International Limited

Taiyo Kobe International Limited

Universal (U.K.) Limited

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It outlines the various types of forms; it helps you design forms specifically for your company.

And it even directs you to your IDEIM printer.

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RING 01-200 0200 OR WRITE TO IDEIM, PO BOX 133,
DEPT A, BASINGSTOKE HANTS RG21 2BB**

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These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE

16th September, 1987



NISSHINBO INDUSTRIES, INC.

(Nissinboseki Kabushiki Kaisha)

U.S.\$150,000,000**3 1/4 per cent. Bonds 1992**

with

Warrants

to subscribe for shares of common stock of

Nissinbo Industries, Inc.

Issue Price 100 per cent.

Nomura International Limited
Credit Suisse First Boston Limited

Fuji International Finance Limited

Bankers Trust International Limited
BNP Capital Markets Limited
DG Bank Deutsche Genossenschaftsbank
Robert Fleming & Co. Limited
KOKUSAI Europe Limited
Morgan Grenfell & Co. Limited
Morgan Stanley International
J. Henry Schroder Wag & Co. Limited
Westdeutsche Landesbank Girozentrale

The Nikko Securities Co., (Europe) Ltd.
DKB International Limited

Banque Paribas Capital Markets Limited
Daiwa Europe Limited
Dresdner Bank Aktiengesellschaft
Kleinwort Benson Limited
Mitsubishi Finance International Limited
J. P. Morgan Securities Asia Ltd.
Salomon Brothers International Limited
Tokyo Securities Co. (Europe) Ltd.
Yamaiichi International (Europe) Limited

Sir George Jefferson has been appointed chairman of MATTHEW HALL from October 1 upon the retirement of Mr David Davies, who has been chairman since 1982. Sir George joined Matthew Hall as a non-executive director on July 1. He was chairman of British Telecom from 1981 to 1987. Sir George has been a deputy chairman since 1981. Lord Harroby will continue as a non-executive director.

Mr J. H. D. Bridges has been appointed a director of BOLTON INGHAM (AGENCY).

MONEX has appointed Mr N. Brooke and Mr P. J. Kostromin as directors and Mr P. Scivener as managing director.

Mr Claire Davies and Mr Gerald Eva have been appointed joint managing directors of PORTON ADVERTISING.

Mr Alastair Kerr has been appointed chief executive of MOTHERCARE EUROPE and Mr Steve Dallas becomes finance director. Mr Kerr was director of store operations, and Mr Dallas was European accountant. Mr David Thompson has been appointed finance director of Mothercare UK, and Mr David Evans becomes computer systems director.

GREENE BELFIELD-SMITH has appointed Mr Russell Kett as project director in the hotel consultancy division. He was with Horwath & Horwath (UK).

Mr Neil Macdonald has been appointed regional director, Scotland, of SANDERS AND

SIDNEY. He was marketing director of the Scottish Development Agency.

The Earl of Harroby will be retiring from the board of NATIONAL WESTMINSTER BANK on December 31. He has been a deputy chairman since 1971. Lord Harroby will continue as a non-executive director.

Homes Lothian, Aberdeen, and Strathclyde. Mr Davies, who joins the group from Wimpey Homes Holdings, replaces Mr Steve Besier, who is to be managing director of a new company, CALA Homes, which will act as a holding company for all the group's housebuilding interests.

Mr Tony Kelley, at present chairman of CALA's operations in the south, will be chairman of the new company.

THE HUNTING GATE GROUP has appointed two main board directors: Mr Jonathan Walters, managing director of Hunting Gate Developments, a major subsidiary which specializes in commercial property; and Mr Ken Price, managing director of Hunting Gate homes.

GRANADA GROUP has appointed Mr Peter Davis as a non-executive director. He is chief executive of Reed International, a shareholder in BSB; the direct broadcasting satellite consortium of which Granada is a founder shareholder.

Sir Peter Walters, a deputy chairman of NatWest, has been appointed deputy chairman of Coutts & Co. Sir Peter Walters has been appointed deputy chairman of the bank from January 1 1988; he has been a NatWest director since 1981. Sir Peter has been chairman of British Petroleum since 1981. He is president of the Institute of Directors.

CALA has appointed Mr Alan W. Davie as managing director for the group's three Scottish housing subsidiaries: CALA



Sir George Jefferson
(Leisure), a new charter airline being formed at Stansted Airport.

Mr Tony Leyland, managing director of Sellar Morris Developments' UK operations, has been appointed a director of MARTIN FLAHERTY following its acquisition of SMD.

HEATH FIELDING LMX, a C. E. Heath subsidiary, has appointed Mr Richard Lay as managing director. Mr Peter Clegg, Mr Mark Jones and Mr Christopher Bennett have been appointed assistant directors.

AIR UK has appointed Captain Alan Cottle to succeed Captain David Henry as operations director on December 1. Captain Cottle is with Royal Brunei Airlines where he flight technical captain. Captain Henry was recently appointed chief pilot and a director of AIR UK.

Mr A. S. Durward, chief general manager and a director of the Alliance & Leicester Building Society, and Mr T. K. Osterman, director of Marks & Spencer, have been appointed non-executive directors on the main board of JOHN LAING.

CONTRACTS**Irish company wins big software order**

An Irish company's success in winning what is believed to be Europe's largest ever software contract—worth \$15m signed with NEC Australia—will be the springboard for a major new Unix joint venture in the UK.

The company is SOFTWARE LABORATORIES of Bray, Co. Wicklow, which will supply its newly developed UNIGEM system to NEC Information Systems Pty of Sydney for distribution throughout Australia and New Zealand. Software Laboratories is a specialist Unix software house which was set up in 1981 by a consortium of European and US investors. The company employs 50 people and is currently embarking on a major expansion in which the next stage is

a significant joint venture project in the UK for which it is now actively seeking a UK partner with marketing and development resources.

UNIGEM (Unix General Environmental Manager), designed at a cost of \$1m has a "open" architecture built around a central core of powerful accounting systems. Its flexibility allows efficient application of an individual user's specific needs. Integrating with the leading Unix packages currently available with leading networking systems, it runs on a wide range of Unix and non-Unix computers, mainframes, minis and multi-use micros with equal ease.

UNIGEM is available in English, French, German and

Hebrew with further language translations in progress. It currently meets the accounting requirements of over a dozen countries.

KERRY HANDLING has been awarded a contract worth £70,000 by Fresha Bakeries Ltd. to automate its bread roll production lines. The plant is designed to handle some 22,000 rolls an hour completely automatically with only supervisory staff.

In a contract worth more than £2m, British Gas Southern has chosen BRITISH TELECOM to re-equip its trunk communications network. The order is for one of the largest private networks supplied by British Tele-

com and the first time that a completely ready-to-switch-on system has been provided entirely by British Telecom staff. It will enable British Gas Southern to concentrate most internal telephone, mobile radio calls and external communications over a single integrated digital system.

The system will also carry information about pressure and flow in the region's gas grid. Being digital, the new system will enable new kinds of information technology equipment to be connected when required. The backbone of the network comprises a total of 21 microwave radio links, operating at 1.5, 7.5 and 13 GHz. Work will be completed by March 1989, when it will replace the existing analogue equipment.

A FINANCIAL TIMES SURVEY
The Financial Times proposes to publish a Survey on

THE CHANNEL TUNNEL

October 5 1987

The following subjects will be covered:

- ★ The Funding
- ★ Eurotunnel, The Company
- ★ Design
- ★ Safety
- ★ Politics
- ★ Regional Impact
- ★ The Traveller
- ★ Cross Channel Trade

A full editorial synopsis and information about advertising can be obtained from:

Penny Scott

Telephone 01-248 8000 extension 3389
or your usual Financial Times representative

The content, size and publication dates of Surveys in the Financial Times are subject to change at the discretion of the Editor

**Daewoo Heavy Industries Ltd.**

(Incorporated in the Republic of Korea with limited liability)

US\$40,000,000

3 per cent. Convertible Bonds 2001

NOTICE OF CONVERSION PRICE ADJUSTMENT

Notice is hereby given to the holders of 3 per cent. Convertible bonds 2001 of Daewoo Heavy Industries Ltd. that in accordance with the terms of the trust deed dated 23rd May, 1986, the conversion price was decreased from Korean Won 19,190 to Korean Won 14,792 per share effective 22nd August, 1987. This adjustment had resulted from the issuing of new shares, on which the details were published in "Financial Times" dated 6th August, 1987.

Daewoo Heavy Industries Ltd.

THE CHANNEL TUNNEL

October 5 1987

The following subjects will be covered:

- ★ The Funding
- ★ Eurotunnel, The Company
- ★ Design
- ★ Safety
- ★ Politics
- ★ Regional Impact
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DnC**Den norske Creditbank****U.S. \$150,000,000****Floating Rate Capital Notes due March 1991**

In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from September 17, 1987 to March 17, 1988 the Notes will carry an Interest Rate of 8-125% p.a. and the Coupon Amount per U.S.\$10,000 nominal of the Notes will be U.S.\$10-76 and per U.S.\$250,000 nominal of the Notes will be U.S.\$10,269-00.

September 17, 1987, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

U.S. \$100,000,000**BBL (Cayman) Limited**

(Incorporated as a limited liability company in the Cayman Islands)

Guaranteed Floating Rate Notes Due 2000

Unconditionally guaranteed by

**Bangkok Bank Limited**

(Incorporated with limited liability in the Kingdom of Thailand)

Notice is hereby given that the interest payable on the relevant Interest Payment Date, October 14, 1987 for the period April 14, 1987 to October 14, 1988 against Coupon No. 5 in respect of US\$10,000 nominal of the Notes will be US\$374.15.

September 17, 1987, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

NOTICE OF REDEMPTION**US\$62,500,000**

(Originally US\$100,000,000)

British Airways Plc

(Previously British Airways Board)

Guaranteed Floating/Fixed Rate Notes due 1991

NOTICE IS HEREBY GIVEN that in accordance with Clause 8(2) (in the case of the Floating Rate Notes) and Clause 7(2) (in the case of the Fixed Rate Notes) of the above mentioned issues, the entire principal amount outstanding of the above mentioned issues will be redeemed 16th November 1987 at a redemption price of 100%.

On 16th November 1987 the Notes will become due and payable at the redemption price upon presentation and surrender at the offices of the Paying Agent.

On 15th November 1987 interest on the Notes will cease to accrue.

Coupons due 15th November 1987 should be detached and presented in the usual fashion.

A deduction will be made from the redemption proceeds in respect of any Notes which are presented with unmailed coupons missing.

PRINCIPAL PAYING AGENT**ORION ROYAL BANK LIMITED**

A member of The Royal Bank of Canada Group

1, London Wall, London EC2Y 5JX

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Ext. 3231

Notice To the Holders of

DART & KRAFT

FINANCE N.V., ISSUER

KRAFT, INC., GUARANTOR

Warrants to Purchase Shares of

Common Stock of Minnesota Mining and Manufacturing Company

Exercisable on or before

November 30, 1992

NOTICE IS HEREBY GIVEN that the initial number of shares of Common Stock of Minnesota Mining and Manufacturing Company deliverable upon exercise of Warrant has been adjusted to 20,111,000 shares effective on May 22, 1987 by virtue of the two-for-one split of Common Stock of Minnesota Mining and Manufacturing Company.

NOTICE IS HEREBY GIVEN that the initial number of shares of Common Stock of Minnesota Mining and Manufacturing Company deliverable upon exercise of Warrant has been adjusted to 20,111,000 shares effective on May 22, 1987 by virtue of the two-for-one split of Common Stock of Minnesota Mining and Manufacturing Company.

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NOTICE IS HEREBY GIVEN that the initial number

UK NEWS

Plan for £400m Edinburgh Forth facelift

BY JAMES BUNTON, SCOTTISH CORRESPONDENT

A PROJECT to transform Edinburgh's Firth of Forth waterfront was announced yesterday. It might cost £400m and would create housing, office space and leisure facilities. Edinburgh Maritime, a joint venture by Forth Ports Authority and GA Group, a Glasgow-based construction and development company, today submits an outline planning application for it to Edinburgh district council.

The scheme would create a high-quality waterfront in an area much of which is unexploited and shabby, and help meet the Scottish capital's need for office space as it develops as a financial centre.

It involves filling in Wardie Bay, a shallow-water area between Leith Docks and Granton Harbour, both of which jut into the firth. The reclaimed area would be filled by sand dredged from the firth.

It would be used for housing, a business park providing 1m sq ft of office and high-technology plant space, a 250,000-sq ft district shopping centre, a leisure complex and a hotel and conference centre.

The scheme would cover 550 acres. It would involve filling in much of little-used Granton harbour and creating a yacht marina. There would be improvements to storage and handling facilities at Leith Docks.

Yesterday Mr Bill Thomson, chairman of Edinburgh Maritime and of Forth Ports Author-

ity, said the project was at an early stage. No potential developers or tenants had been approached.

The Scottish Development Agency, involved in reviving the town of Leith, immediately welcomed the proposals. The agency would offer the project any contribution it could.

Mr Thomson hoped the project would receive public-sector aid, possibly from the agency, for the first stage: infilling and other infrastructure costing about £50m.

He expected that, once it was clear the infrastructure was being put in place, developers would become interested in different parts of the project. The ports authority might invest in the project but its main contribution would be the land and seabed it owned.

It would be used for housing, a business park providing 1m sq ft of office and high-technology plant space, a 250,000-sq ft district shopping centre, a leisure complex and a hotel and conference centre.

The scheme would cover 550 acres. It would involve filling in much of little-used Granton harbour and creating a yacht marina. There would be improvements to storage and handling facilities at Leith Docks.

Yesterday Mr Bill Thomson, chairman of Edinburgh Maritime and of Forth Ports Author-

Air UK sets up lease deal for two BAe 146 airliners

BY LYNTON MCLEAN

AIR UK, a subsidiary of British & Commonwealth Holdings, is to acquire two British Aerospace 146 four-engine airliners, worth £25m.

The 100-seat aircraft are to be bought by British & Commonwealth, which will lease them to Air UK. The airline is owned 55 per cent by British & Commonwealth Holdings and 44.9 per cent by KLM, the Dutch airline.

The first BAe 146-200 airliner will be delivered to Air UK at the end of November for service between Heathrow and Geneva.

British Aerospace said it was

not unusual for it to be able to offer customers aircraft at short notice, because the company builds some aircraft on a speculative basis.

The second aircraft, which will take over the service between Aberdeen, Edinburgh and Amsterdam, will probably be delivered in the spring. But negotiations have yet to be completed on either purchase.

Air UK has also not made a decision on the airliners' maintenance. It is negotiating with British Aerospace and Dan-Air, the only other UK airline to operate the BAe 146, about contracting one of the companies to maintain the Air UK 146 fleet.

Company Notices

ANNOUNCEMENT

As a courtesy to:
THE PEOPLE'S REPUBLIC OF CHINA
and
THE SHANGHAI MUNICIPAL PEOPLE'S GOVERNMENT
it is hereby published that:
SHANGHAI MUNICIPAL CONSTRUCTION ENGINEERING COMPANY
(SMCEC) wholly owned by
SHANGHAI MUNICIPAL ENGINEERING DESIGN INSTITUTE (SMEDI), of
Shanghai, China
and
L Krüger A/S (KRÜGER), of Copenhagen, Denmark
have jointly established:
SHANGHAI SMEKRU MUNICIPAL ENGINEERING COMPANY LIMITED
(SMEKRU)
Approved and registered in accordance with the "Law of the People's
Republic of China on Joint Ventures Using Chinese and Foreign Investment" - a similar event.
The SCOPE OF ACTIVITIES of SMEKRU covers all services in connection with municipal engineering projects, such as water supply, domestic and industrial waste water treatment, night soil treatment, solid waste treatment, gas systems, hydraulic engineering, district heating, as well as general and industrial construction.
The Board of SMEKRU can decide that also projects in the field of infrastructure (such as roads, bridges, tunnels, town planning, housing schemes and also irrigation) as well as energy projects (such as thermal and nuclear power stations) can be undertaken.
The AREA FOR THE ACTIVITIES covered by SMEKRU is China and abroad.
Copenhagen, this day of September 3rd, 1987.

L Krüger A/S
Joint Investor in SMEKRU

YAMAHA MOTOR CO., LTD.

U.S.\$100,000,000 3 1/8 per cent.

Guaranteed Notes due 1991

with Warrants

Notice is hereby given in accordance with Condition 11 of the Notes and Condition 11 of the Warrants of the appointment of a Disbursement Agent, in respect of the above Notes with Warrants in place of the Fuji Bank, Limited at its London office as Principal Paying Agent. The appointment of the Disbursement Agent will remain in force until August, 1987. The Fuji Bank, Limited at its London office will continue to act as a sub-disbursement agent and warrant agent. The specified office of the Disbursement Agent is at:

The Fuji Bank

The Company

1 World Trade Center

New York, N.Y. 10048

Telco No. 212/5777-425777

Attention: Trust Department

Payments of principal and

interest will not be performed at the office of the disbursement agent.

YAMAHA MOTOR CO., LTD.

17th September, 1987.

CHANGE OF ADDRESS
OF PAYING AGENT

Bank of Tokyo (General Banking Division)

£20,000,000 Guaranteed Floating Rate

Notes Due 1990

We wish to give notice that The Bank of Tokyo (General Banking Division) will, effective 7th September 1987,

resign as:

WORLD TRADE CENTER

STRASBOURG/LAUSANNE 555

2071 YX AMSTERDAM

NETHERLANDS

Bank of Tokyo International Limited

London, (Final Agent)

17th September, 1987

NOTICE OF PREPAYMENT

Caisse Francaise d'Investissement Privatives (CFIP)

100,000,000 United States Dollars

Rebatabile Bonds

Issued on November 23, 1983

Interest rate: 12.35% p.a. for the period from

November 23, 1984 through November 23,

1987

In accordance with paragraph 11 of the terms and conditions of the Bonds, issued to investors by the Office of the Minister of Finance on November 23, 1983 the total amount remaining outstanding of the above-mentioned Bonds (Lt. US\$32,110,000).

Payment of interest on November 23, 1987 and repayment of principal on November 23, 1987 will be made in accordance with the provisions of the Bonds. Interest will cease to accrue on the Bonds on November 23, 1987.

Luxembourg, September 17, 1987

THE FISCAL AGENT

KREDINETBANK

S.A. LUXEMBOURG/DEUTSCHE

Present to the providers of the Purchase Fund, notice is hereby given to bondholders that no Bonds have been purchased during the twelve-month period from September 10, 1986 to September 9, 1987. Amount outstanding: US \$10,075,000.

THE COPENHAGEN COUNTY AUTHORITY

20,000,000 European Units of Account

5%, 1979/1981 Bonds

Present to the providers of the Purchase Fund, notice is hereby given to bondholders that no Bonds have been purchased during the twelve-month period from September 10, 1986 to September 9, 1987. Amount outstanding: US \$10,075,000.

THE COPENHAGEN COUNTY AUTHORITY

September 17, 1987.

Personal

STRASBOURG/LAUSANNE 555

2071 YX AMSTERDAM

NETHERLANDS

Bank of Tokyo International Limited

London, (Final Agent)

17th September, 1987

Maurice Samuelson continues a series by examining the electricity supply industry's history Power poised to return to an older generation's ways

BRITAIN'S public electricity supply began modestly with the installation of street lighting in the Surrey town of Godalming in 1761.

In the decades that followed, private investors as well as local authorities helped to develop a system that at one point embraced about 600 undertakings. It became a national supply system in 1933 with the first commercial operation of the national grid and 12 years later the whole system was nationalised.

Today the electricity supply industry again faces momentous change, this time from the privatisation of the Government. The shake-up would be more radical than even the 1947 nationalisation, since at that time the industry was already two-thirds publicly owned.

By general consent, nationalisation provided the platform on which the electricity industry was enabled to play its part in rebuilding Britain's post-war economy. Its main feature was to weld 560 existing undertakings into 14 boards, including two in Scotland, and to put a



The "Lanc-Ford" incandescent light in the churchyard at Chesham, depicted first year in The Graphic

new body - the British Electricity Authority - in charge of generation and main transmission, central co-ordination and policy direction.

Despite the Conservatives' desire for state ownership, the nationalisation of the power stations, the grid and electricity showrooms never aroused the same degree of Tory hostility as, for example, the nationalisation of steelworks, mines, railways and other utilities.

When political controversy did arise, it was usually over such national policy matters as the degree of reliance on coal, oil or nuclear power.

The industry did not entirely escape controversy. The debates, however, were less concerned with the question of ownership than with issues such as technical and economic performance, or the quality of

turing has taken place since nationalisation: the creation in 1967 of the Electricity Council, to formulate general policy, and the Central Electricity Generating Board, to own and operate the power stations and the grid.

Those bodies have a federal relationship with the 12 area distribution boards.

The prospect of political reform receded even further when, two years later, Mr Benn's Conservative successor, Mr David Howell, announced that there would be no new legislation to reorganise the industry. While acknowledging the need for closer co-operation within the industry, he said it would be introduced voluntarily within the existing statutory framework.

Under its federal structure, the Electricity Council remains a notoriously unwieldy organisation, whose proceedings are dominated by participants to represent collective bargaining in which one of the few areas of agreement is on the imperfection of the system.

If the CEBG were reluctantly to surrender control of the national grid, the clock would be turned back to the days of the Central Electricity Board, set up in 1926 to build and operate a grid without owning the power stations. There were many competing power station companies and shared control of distribution.

It remains to be seen whether similar competition could be achieved without reviving the duplication of the industry's infrastructure. After a two-year inquiry, Howell recommended creation of a central board to take over in England and Wales from the Electricity Council, the CEBG and the area boards.

The Energy Minister of the day - Mr Tony Benn - again promised to incorporate most of the recommendations in new legislation. He too was thwarted by parliamentary constraints.

Since 1957 there have been occasional calls for a more centralised system, but they have invariably been unheeded. To the extent that these statutory organisations have undergone change, it was introduced internally, as in the CEBG's own transformation from a decentralised regional body to a monolithic entity.

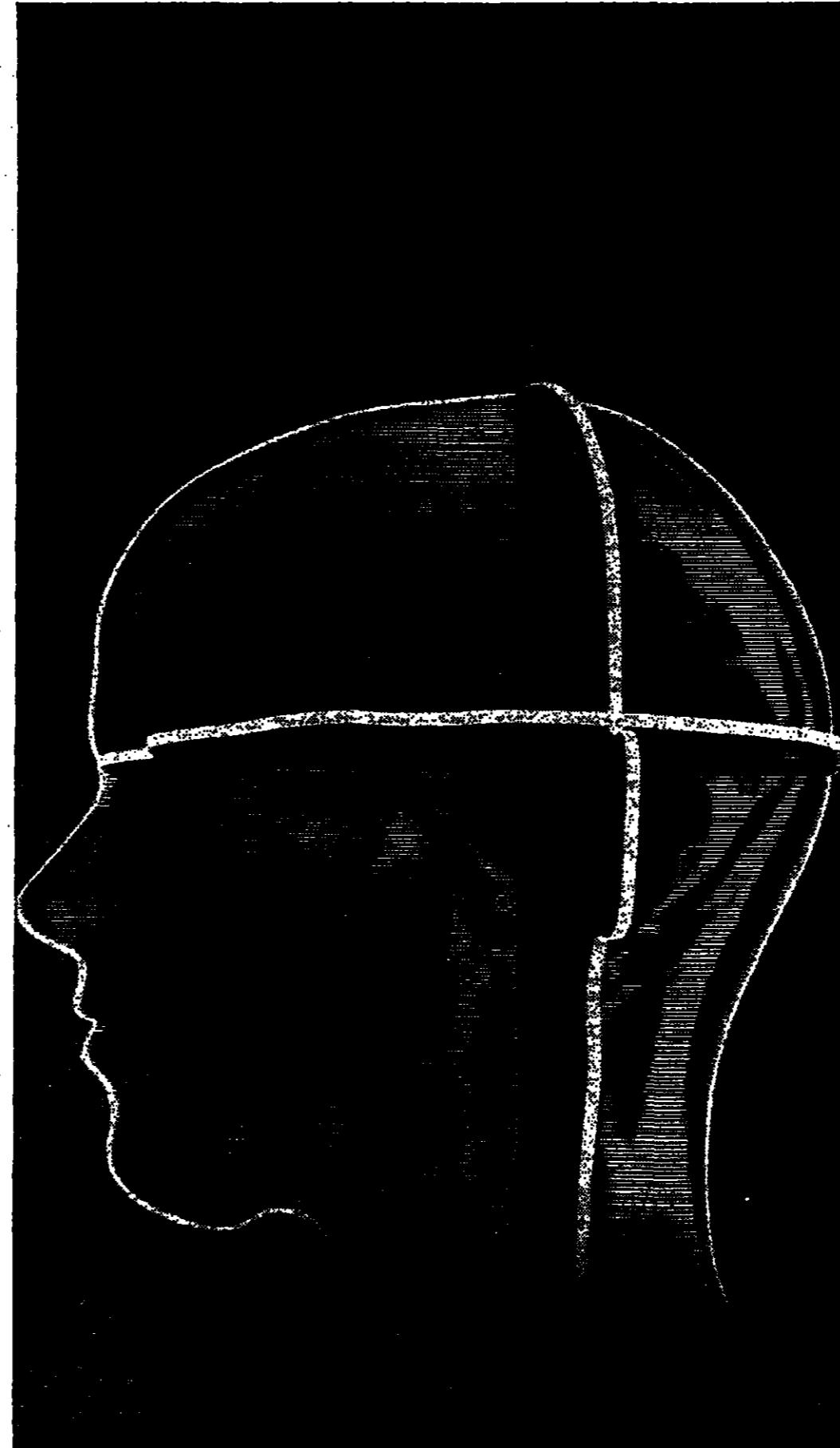
In 1963, the parliamentary committee on nationalised industries reported that the industry's structure appeared to be sound, but its form of organisation had come into question. In which one of the few areas of agreement is on the imperfection of the system.

The most radical return to centralisation was tabled six years later by the committee headed by Lord Pilkington. After a two-year inquiry, Pilkington recommended creation of a central board to take over in England and Wales from the Electricity Council, the CEBG and the area boards.

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Thatcher dents cities' cash hopes

BY IAN HAMILTON FAZEY AND HAZEL DUFFY

NO EXTRA money for the Government's inner cities programme is expected to emerge from the current public expenditure round. Instead, ministers will be told to concentrate on more effective spending of existing money and particularly on projects which directly create jobs.

Mrs Thatcher, making the first of her visits to English inner cities, said in Teesside yesterday: "We are looking at targeting the money better and taking it away from where it is not producing jobs." That could mean less money channelled through the local authorities and more through central government projects.

But she left open the possibility that higher revenues from a

buoyant private sector could lead to increased allocations overall in the future.

"The money comes not from government. Government has not got any. The only money we can use is from taxing successful businesses and the people who work in business. Mercifully, business is now doing well."

The Government has already sanctioned around an extra £160m over the next five years for each of the four new urban development corporations, one of them in the Teesside area in the north-east of England. Mr Nicholas Ridley, Environment Secretary, is anxious to announce a new round of UDCs, for which funding would need to be in place by 1989-90.

The next indication of the

Government's plans for the inner cities could come in the form of a policy statement in the autumn.

A proposed programme giving priority areas for Government spending is being drawn up by a team of civil servants attempting to co-ordinate the present array of policies. It is expected to be submitted to the cabinet committee on inner cities, chaired by the Prime Minister, in a few weeks.

Mrs Thatcher's visit yesterday was carefully stage-managed. She visited industrial wasteland in an area which has been devastated by industrial restructuring and withdrawal of a small "high tech" estate in the Middlesbrough enterprise zone, a private housing develop-

ment in the inner city and a precision engineering company.

There were few spectators, and only one demonstration organised by the National Union of Public Employees and the Middlesbrough Communist Party. Some of the "walkabout" phases of the tour had the flavour of a royal progress as she paused to talk to spectators.

Mr Stuart Bell, Labour MP for Middlesbrough, walked through the demonstrators to cries of "traitor". He went to meet Mrs Thatcher privately. "I'll do more good on this side of the fence than in yours," he reinforced, saying that he wanted to impress on the Prime Minister that the Government should work more with the local Labour councils instead of trying to bypass them.

Coal users confident as dispute looms

BY MAURICE SAMUELSON

ALTHOUGH the then National Coal Board was victorious in the miners' strike of 1984-85, it was frequently upstaged in the public relations war by Mr Arthur Scargill, the National Union of Mineworkers' fast-talking president.

Mr Scargill, who has never conceded defeat over the year-long dispute, has again been winning public relations bouquets in the countdown to next week's overtime ban.

But users of coal confidently agree that they are more immune than ever to a new round of industrial action in the pits and that the miners will be the prime victims of any attempt to reopen hostilities.

Sir Robert Haslam, British Coal's chairman, has echoed Mr Scargill's warning that a ban could cut output in the affected areas by up to 20 per cent, slashing revenue by some £10m a week.

This calculation seems to be based on the fact that a full overtime ban would prevent production of coal on Mondays, which would be devoted instead to the statutory maintenance work normally carried out at weekends.

Unofficial estimates are less dramatic. Given a possible lack of militancy on the part of many miners, who would stand to lose between £50 and £100 a week in bonuses in the pre-winter months, and the fact that this time the NUM is not threatening to remove safety cover in the pits, the loss of output may be little more than 5 per cent.

Much will depend on the duration of a ban. In the past, protracted bans have had a cumulative effect. The six-month ban which preceded the 1984-85 strike ultimately reduced output by half, seriously denting customer confidence and inviting a swelling tide of imports.

This time, a ban would come against a backdrop of the most dramatic productivity improvements in the industry's history - a 21 per cent improvement last year alone.

These improvements are likely to continue. Although a ban would inevitably damage British Coal's financial performance this year, it would have to continue right through the winter to torpedo the corporation's hopes of breaking even in the next financial year.

That is because the break-even strategy depends on long-term effects of investment in plant, equipment and the large manpower reductions which are now settling at a lower level.

In the meantime, coal sales to the power stations have been healthily buoyant, thanks to the higher than expected demand for electricity, especially from industry, and the poor performance of the Central Electricity

Generating Board's advanced gas-cooled reactor nuclear power stations.

In the CEGE itself, nobody seems to be batting an eyelid about the operational effects of the ban. Coal deliveries have been running at a high level and there is no suggestion of importing more coal or burning more oil.

The power stations hold high stocks: those of the CEGE and its Scottish counterparts have 25m tonnes in their yards, only 5m tonnes below the level just before the 1984-85 strike and equivalent to four months' normal consumption without switching on the oil-fired plants.

There is also a further 7m-8m tonnes of stocks held by British Coal at pitheads and other strategic points around the country.

The CEGE's confidence reflects the experience it gained in surviving the 1984-85 disruption; its belief that the important Nottinghamshire coalfield is more disaffected than ever from Mr Scargill; its ability to switch on its big southern oil stations; and the abundance of cheap foreign coal available for the coal burners on the Thame.

Other coal consumers display similar lack of concern. "Most of our members are sanguine at the moment," says the Chamber of Coal Traders, which handles supplies to the domestic and industrial markets other than the power stations and steelworks.

For British Coal, therefore, it is the break-even projected by the dispute which concerns it. The confrontation makes a mockery of the claim that there is a new mood of realism in the pits and that the "bad old days" of strikes and unreliability are gone for ever.

Perhaps most important, the looming clash adds force to the pointed observations by the electricity industry that, once it is privatised, it will be free to import as much coal as it wants.

Crownx offer prompts takeover panel ruling

BY DAVID LASCELLES, BANKING EDITOR

BRITISH & Commonwealth's £545m bid for Mercantile House was thrown into confusion yesterday by a dramatic intervention from Crownx, a leading Canadian financial services

broking unit. Kleinwort Benson, who are advising Crownx, met the Panel's executive yesterday to explain the terms. Crownx itself has owned 14.9 per cent of Mercantile since last January.

Crownx announced a last minute counter-offer for two money broking units of Mercantile House which B&C has already agreed to spin off to Quadrax, a securities company.

Crownx is offering £280m for the units, the same as Quadrax. But in order to win Mercantile shareholders' support, the Canadian company is also offering to pay 10p per share directly to those of them who approve the B&C bid, provided that the broking units are sold to Crownx instead of Quadrax. This raises the total value of its offer to £289m.

The unusual terms - which takeover specialists said were unprecedented - caused a storm in the City of London and forced the Takeover Panel to summon a full meeting today to rule on their legitimacy. Mr Gary Klesch, the owner of Quadrax, denounced them as "a bribe" and Samuel Montijo, his merchant bankers, said they were "a grotesque ploy" which would cause mayhem in the takeover market if they were allowed.

Crownx defended them on the grounds that they would bring benefits to Mercantile's shareholders, who might otherwise lose out on the bidding for the

broking units. Kleinwort Benson, who made clear their opposition to the Quadrax deal. If Crownx wins the units, it has pledged to offer up to 40 per cent of the stock to the two companies' management.

Lex, Page 18; Analysis, Page 24

UK NEWS

Steel faces Liberal revolt over policy stances for merger

BY PETER RIDDELL, POLITICAL EDITOR

MR DAVID STEEL, the Liberal Leader, faces a possible rank-and-file revolt at his party assembly this afternoon, about whether central policy stances should be agreed with the Social Democratic Party before a new merged party is set up.

A sizeable group of Liberals is concerned that a joint statement might include a reference to retaining a British nuclear capability. They have put down an amendment to the motion of merger talks, stating that no policy discussions should take place until after a new party is formed.

Both Mr Steel and Mr Robert MacLennan, the SDP Leader, yesterday made clear their belief that the broad policy stance and identity should be known before a merger. The two leaders and possibly their fellow MPs would issue a joint declaration before members of their two parties vote on a merger early next year.

Both leaders distinguish such a declaration from the preamble on broad policy principles to be included in the constitution of the new party as well as from detailed policies on, for example, weapons systems which would be decided by members of the new party.

Leaders of the pro-merger majority in the SDP regard it as essential to reach such an understanding on defence before a merger decision, if the number of opponents in their party is to be minimised. SDP Leaders believe that if the defence



Robert MacLennan opposed a blank cheque.

stance is agreed the 42 per cent of party members who opposed merger talks in last month's ballot might be substantially reduced, and Dr David Owen the former party Leader might be isolated.

In a well-received speech Mr MacLennan said it was necessary to define the policy stance to establish the identity of the new party. Hence he did not favour a "blank cheque approach."

He irritated such Liberal activists when he said the two parties' commitment to collective security in Nato should involve retaining a nuclear element in Britain's defence capability for the foreseeable future.

Conference report, Page 13

Building societies plan £10bn merger

BY HUGO DIXON

WOOLWICH Building Society and Gateway Building Society are planning to merge in what would be the second largest society ever.

The merger will in effect be a takeover of Gateway, Britain's fifteenth largest society, by Woolwich, the fourth largest. The new society, to be called Woolwich, will continue as the country's fourth largest society with assets of £102bn.

Gateway said it was merging because it was too small to compete effectively in today's rapidly changing financial services market. It also expects to derive economies of scale from being part of a larger group.

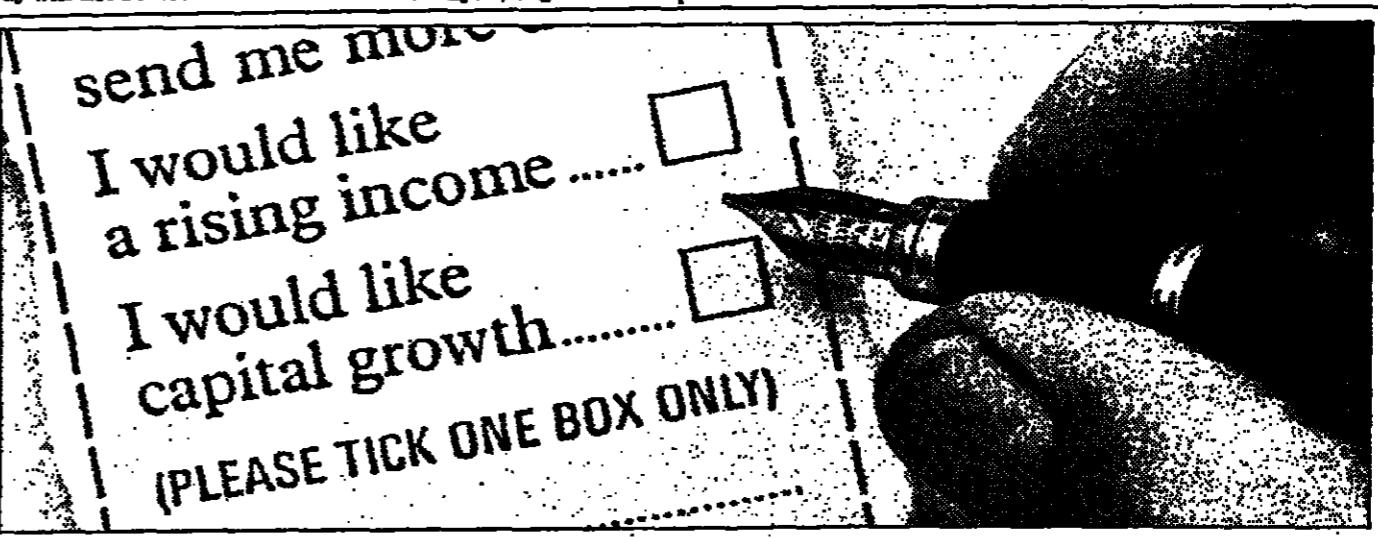
"Societies of the size of Gateway will not be able to offer all

the services the customer wants," Mr Michael Gibbs, its managing director, said.

Previously, societies have been feeling the pinch of competition in the mortgage market from banks and specialist mortgage lenders. At the same time, the smaller societies have not had the human or financial resources to take advantage of the diversification possibilities allowed under last year's Building Societies Act.

At the beginning of this month, the £18bn merger between Nationwide and Anglia building societies was completed. Similar reasons of more effective competition and economies of scale were given for the union.

Analysis, Page 14



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UK NEWS - THE LIBERALS AT HARROGATE

MacLennan resists policy 'blank cheque'

SOCIAL DEMOCRATS and Liberals should not give a merged party a blank cheque on policy issues, Mr Robert MacLennan, leader of the SDP, told the Liberal Assembly.

In a speech to an attentive and appreciative audience, Mr MacLennan set out the principles that would give an identity to an embryo party. Afterwards delegates gave him a standing ovation lasting several minutes.

Even his proclaimed commitment to retaining nuclear weapons in Britain - fervently op-

Reports by
MICHAEL CASSELL,
TOM LYNCH and
RALPH ATKINS
Picture:
ALAN HARPER

posed by some Liberals - provoked no hostile reaction.

Mr MacLennan accepted that it must be the membership of the new party which decided detailed policy but insisted that the parties sought to address a larger potential audience than existing members.

"It is the identity of such a great new, national party which will draw in that wider membership," he told delegates. "It is the political stance of that party on the major issues of the day which will set out that identity."

This, he said, ruled out the "blank cheque" approach to negotiations. But he may assure that neither is it my desire to seek definitions and additions down to the last decimal



WORK STUDY: Robert MacLennan preparing his speech

point."

Mr MacLennan avoided specific policy topics. Instead he spoke of a party which would tackle social deprivation, be committed to competitive markets and the renewal of Britain's "secretive, centralised and unjust" democracy.

Together, he said, Liberals and Social Democrats would seek to "enrich our country's civilisation" through the arts and science as well as through material wealth.

"We intend to banish the dark injustices, the blind inhumanity and the unfair discrimination which still scar Britain today."

On defence, he told Liberal delegates: "We must proclaim our commitment as internationalists to the collective strategy of Nato for defence and disarmament, retaining a nuclear element in Britain's defence ca-

pability for the foreseeable future."

He said Social Democrats remained committed to the principle of one member, one vote in a half-joking stab at Mr David Steel, he added: "Speaking for myself, one member, one vote carries a far more resonant ring to it than one leader, one veto."

He described himself as a "candid friend of the Liberal Party who was 'determined and

dedicated' to the task of merger. "My task is to serve a third force for the British people - effective because it is unified."

The SDP leader said merger negotiations should include many opportunities for input from members of both parties: "Those of us who seek to lead can only do so if we first listen."

He likened the division and disputes within the Alliance parties since the general election to the swift decline of the Emperor Napoleon.

"It took Napoleon 100 days to progress from a small, warm, comfortable Mediterranean kingdom to a minute, cold, miserable, Atlantic island prison."

To laughter from delegates, he said this was "very nearly what our two parties did to ourselves during the hundred days since the election."

Yet he believed the parties now had an opportunity to create a new force in politics.

"We must set our sights high - both to remain true to those 7m Alliance voters of June and, most critically, to those potential millions more who have, so far, distanced us as well, from our policies of choice and opportunity for the great majority of British people."

Mr Bruce argued that a massive imbalance had developed between London and the rest of the UK. The concentration of economic power in London is now so great it is frustrating the operation of market forces. London has become a black hole which sucks in talent and resources from all the regions in the rest of the country.

The Labour Party, he said, was part of the "sordid establishment" in the UK while the Conservatives were led by Mrs Thatcher, a "deeply flawed leader."

One result of this trend was that London and the home counties were "choking to death," as reflected in high property prices, the erosion of the green belt, the "nightmare" of commuter travel, skill shortages in industry and high office rentals.

Mr Bruce called on Liberals to "challenge the centralised notion that Whitehall and company are the best and the only intelligent decisions will be made in London."

The conference instructed the party's policy committee to form a standing commission to develop policies before next year's assembly to counter social and economic divisions between areas of the UK.

Tories seen as party of 'monopoly power'

THE CONSERVATIVE claim to be the party of the free market was strongly disputed yesterday by Mr Malcolm Bruce, the Liberal trade and industry spokesman in the Commons.

He likened the division and

disputes within the Alliance

parties since the general elec-

tion to the swift decline of the

Emperor Napoleon.

"It took Napoleon 100 days to

progress from a small, warm,

comfortable Mediterranean

kingdom to a minute, cold, mis-

erable, Atlantic island prison."

He told the debate on social

and economic divisions in the

UK that the Liberals were be-

lievers in the free enterprise

economy which "is being chal-

lenged by the Conservatives be-

cause they are distorting it and

creating monopolies."

Far from being a government

and a party of free enterprise

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of monopoly centralised power

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dustry and high office rentals.

Whatever the difficulties, ev-

eryone is agreed that speed is

essential, not least because of

next May's local elections. If a

new, united party is not in exis-

tence then the ALC says it will

not accept defeat.

She adds that the core values of

her party, as expressed in the

constitution, must form the ba-

sis for any agreement.

Any emerging party, she adds,

must have fully democratic

structures for developing policy

and co-operation than those at the

top of the party.

Maggie Clay, a redoubtable

organiser and tenacious pro-

ponent of local Liberalism in ac-

tion, stresses that activists will

not accept defeat.

She adds that the core values of

her party, as expressed in the

constitution, must form the ba-

sis for any agreement.

Policy, it believes, should ide-

ally be hammered out at the

new party's first conference

next autumn.

Guardians at the grassroots in no mood for takeover

NO faction within the Liberal Party organisation will be keeping a closer eye on the progress of the forthcoming merger talks with the Social Democrats than the Association of Liberal Councillors.

The ALC, co-ordinating support for nearly 4,000 Liberal councillors around the country, represents the cornerstone of Liberal commitment to community politics and determined to see that any newly created party is acceptable to "grassroots" opinion.

One of the lingering ironies surrounding the failure of the old Alliance is that while its national leadership struggled unsuccessfully to remain united, relationships at a local level managed to exceed the expectations of many activists.

Ms Margaret Clay, as general secretary of the ALC one of the most influential party activists, says that the question of merger would probably not have arisen but for the united efforts of activists and councillors - Liberal and SDP - around the country. She believes that as many as 95 per cent of Liberal councillors now want the sort of merger which has already become reality at local level.

She is adamant that any deal will not mean the sort of Liberal takeover hinted at by some of her more outspoken colleagues but is equally determined that negotiations must be carried out on a "bottom up" basis involving those Liberals who have apparently made a better job of co-operation than those at the top of the party.

Maggie Clay, a redoubtable organiser and tenacious proponent of local Liberalism in action, stresses that activists will not accept defeat.

She adds that the core values of her party, as expressed in the constitution, must form the basis for any agreement.

Any emerging party, she adds, must have fully democratic structures for developing policy

Leadership sets out basis for negotiations with SDP

AFTER a six-hour session which went into the small hours of the morning, the Liberal Party leadership yesterday put the final touches to the basis for the forthcoming talks with the SDP on the creation of a new political party.

Delegates will vote on the motion today and, if, as looks certain, the party gives the

green light to merger talks, the assembly will tomorrow vote to choose members of the negotiating team.

There was some concern among the leadership last night that the team to be headed by Mr David Steel, the Liberal leader, could prove too large and thereby complicate the talks. Even so, delegates will still

want to put it to a vote before talks begin.

The motion calls on delegates to recognise a new political party founded upon the values and principles dear to both Liberals and Social Democrats. It calls for a "statement of principles" but avoids any reference to the need for discussion on detailed policies before the creation of a new party.

The conference passed unanimously a motion reaffirming "its long-standing commitment to the establishment of a Scottish parliament, elected by proportional representation, with responsibility for all domestic affairs and services in Scotland and with major economic and revenue-raising powers."

School policy condemned

A NATIONAL campaign by Liberals against the Government's proposed education reforms was promised by Mr Paddy Ashdown, the Liberal education spokesman in parliament.

He told the assembly that a campaign involving MPs and councillors would be launched

in November against the Education Bill, which allows schools to opt out of local authority control.

The assembly unanimously passed a motion condemning the Government's "clear intention to carry through reforms damaging to any children."

Party-to-be searches for fresh message and a messenger



Alan Beith Doubts on charisma

What does Alan Beith bring to the party? He is seen as a potential leader, but his lack of experience and the fact that he is not a member of the SDP are raised as concerns.

PETER RIDDELL on the challenges facing a merged party

Mr Steel certainly has his critics as a result of his lacklustre election campaign and absence of interest in the details of policy. Yet, now freed from the shadow of Dr Owen, he is in self-confident and lively form.

In the short term there appears to be no alternative leader who might avoid potentially serious divisions in the new party.

Mr Steel has been non-committal about the leadership of the new party. Yet his friends suspect he would be willing to serve, at least for long enough to get the party off the ground.

But can a fresh message be put across without a new mes-

sage to leave open the question of whether he would remain up to the next election unless he has seen how the party is going to represent him.

The obvious alternative would be Mr Paddy Ashdown, but he would be unacceptable in the short term to many in the SDP in view of his previous views on nuclear defence policy. An Ashdown candidacy might deter undecideds in the SDP from joining the new party.

Mr Ashdown is also far from universally popular among Liberals, notably the party's MPs, some of whom have regarded him as erratic. A recent poll by fellow MP Mr Alex Carlile suggests anyone making a claim to the leadership was clearly aimed in his direction.

If there is a leadership contest presumably Mr Alan Beith, the party's deputy parliamentary leader, and Mr Malcolm Bruce might stand. Mr Beith is one of those consistently underrated people of good judgment who would prosper in government. As one colleague put it: "When they handed out the charisma, Alan was in the bag having an orange juice."

Mr Bruce, who only entered the Commons in 1983, has some following, but has yet to show the necessary depth for a leader.

Mr Robert MacLennan does not look a possible leader for all the respect he has gained in both parties as a caretaker.

However, Mr Charles Kennedy has impressed many by his political judgment over the summer and his conference speeches. At 27 he has plenty of time on his side. One party leader, however, has jibed at the leadership being clear well into the next century - Steel, Ashdown, then Kennedy. That, of course, assumes that the party finds a role and voters to sustain it that long.

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UK NEWS

Deprived areas fear loss of EC regional funds

BY QUENTIN PEEL IN STRASBOURG

BRITISH regions look set to do badly in future distribution of cash from the European Community regional fund. That is because of the entry of Spain and Portugal and a planned change in the formula for calculating regional deprivation.

Hardest hit may be the Highlands and Islands of Scotland, including the Orkneys and Shetlands, which might be cut off from all access to the regional fund.

The Highlands and Islands Development Board has mounted a lobbying effort in the European institutions to achieve a change in the rules, to ensure that one of the remotest and most sparsely populated regions of the Community is included for grant aid from Brussels.

All the UK regions face a squeeze under proposed rules for the Elbe Regional Fund, which would allocate 80 per cent of the money to the poorest regions, leaving 20 per cent for those suffering from industrial decline and long-term unemployment - the category under which most British regions would hope to benefit.

That plan put forward by the European Commission in July is being strenuously resisted by the British Government and representatives from the industrial north, who foresee a high proportion of the funds going to the southern states.

At the same time, the last EC list classifying regions accord-

Small life brokers 'face cut in income'

BY NICK BUNKER

SMALL, INDEPENDENT life-intermediaries face a cut of up to 55 per cent in net income because of rules introduced under the Financial Intermediaries Act. However, most have decided that long-term prospects make it worthwhile to stay in business as independent advisers even after the act is fully in force next year, says a study commissioned by the Office of Fair Trading. The study found that of 80 intermediaries questioned, only 10 per cent had decided to stop giving independent advice. Only 2.5 per cent said they planned to become agents tied to individual life companies.

The study, published yesterday, was by Arthur Young, a management consultancy, and commissioned by the OFT in July as part of its scrutiny of the possible anti-competitive effects of the act and of the draft rules proposed by the savings industry's new self-regulatory organisations.

Sir Gordon Bonner, OFT director-general, feared the act would be significantly anti-competitive because small independents might be forced out of business, reducing the amount of unbiased investment advice available.

The study found that, on average, small intermediaries themselves expected net income to drop by 8 per cent. That would

Investment in unit trusts remains high

BY ERIC SHORT

THE INVESTMENT boom in unit trusts did not slacken last month, according to sales figures issued yesterday by the Unit Trust Association.

It had been expected that sales would fall sharply for two reasons. Experience in previous years has shown that August is a quiet period for investment generally and unit trusts in particular.

Secondly, stock markets worldwide last month fell from their previous high levels and past experience has shown that investors lose interest in falling markets.

The association's figures show the effect of such falling markets. The total value of funds under management with

the unit trust industry slipped from £27.9bn to £27.8bn, the decline being directly attributable to realignment in stock market values.

But neither the holiday period nor the stock market decline deterred investors. The number of unit-holder accounts rose by a record 187,000 to 4.42m, while total sales of units amounted to £1.34bn, the second highest sales figure, exceeded only by the £1.57bn sales in July. Last month's sales were almost double those of August last year.

Sales exceeding £1bn have now been achieved in every month this year. Total unit sales this year amount to £10.2bn against £8.6bn for the whole of last year.

OBITUARY

Lord Soames: Tory statesman

LORD SOAMES, the Conservative peer whose career in politics spanned more than 30 years from the time of Winston Churchill to the era of Margaret Thatcher, died peacefully at his Hampshire home yesterday aged 66.

He held many high offices of state and was at one time widely tipped as a future prime minister. Throughout his public life he suffered many reversals of fortune. Lord Soames's crowning achievement late in life was his leading part in solving the Rhodesian crisis and as Governor of Southern Rhodesia, from 1979 until 1980, negotiating the independence agreement together with Lord Carrington, then Foreign Secretary.

A man big in stature, Christopher Soames was an outside personality in all respects. He was tall and genial but also blunt and outspoken - characteristics that led to accusations of arrogance from critics.

He was Conservative MP for Bedford from 1950 until he lost in 1966. He never regained a seat in the Commons and was made a life peer in 1978.

Educated at Eton and Sandhurst, he was commissioned in the Coldstream Guards and served in the Second World War. In 1947 he married Mary Churchill, the daughter of Sir Winston Churchill. He was parliamentary private secretary to Churchill from 1952 to 1955.

During Churchill's illness a

CBI puts priority on competitive production

By Hazel Duffy

THE Confederation of British Industry is planning to take a more positive, forward-looking role in securing an environment in which British business can prosper.

High among priorities of the new strategy approved yesterday by its council will be the promotion of an internationally competitive manufacturing base.

Sir Trevor Holdsworth, deputy president, will present the CBI's manufacturing strategy to the meeting of the National Economic Development Council next month.

The emphasis in future, however, will be less on lobbying the Government to do things than on putting the responsibility on commerce and industry to take advantage of currently buoyant economic conditions.

Sir David Nickson, president, admitted that if the CBI did not come up with a more forward looking and positive role, it would be "left behind on the beach".

Mr John Banham, director general, said: "We see the Government as basically benign, friendly and looking for help. And we are anxious to give that help."

Mr Banham, who took up his post in the spring, has had to modify his original proposals to include a much greater emphasis on manufacturing, to push members to inject a more international and particularly European dimension into their activities, and to pledge the CBI to continue the fight for a reduction in industry's energy costs.

Details of the strategy, however, are vague. It seems likely to be more a presentation than a change that recognises that the CBI endorses the policies of the present Government and will gain more respect from ministers by projecting itself positively.

Extensive consultation of members has shown they want the CBI to:

• Keep the costs of legislation and regulation on business under control by reinforcing the Government and the European Community's current example in the pressure the CBI is putting on the Government to reduce business rates, by withdrawing its support for the community charge proposals.

• Promote a manufacturing base to complement the developing strengths of the service sector.

• Propose specific steps to remove the competitive handicaps outside the control of individual businesses, particularly in the education system, where the CBI wants to act as a partner.

Irish want EC watch at Sellafield

By Maurice Samualson

THE IRISH GOVERNMENT, which opposes nuclear power stations and has urged Britain to close the reprocessing centre at Sellafield, Cumbria, yesterday said it wanted the European Community to set up a team of scientists to inspect the site.

The call was made in London

by Mr Ray Burke, the Irish Energy Minister, after telling his UK opposite number, Mr Cecil Parkinson, that the Irish people and Government were deeply worried about Britain's nuclear programme and the level of pollution in the Irish Sea caused by Sellafield.

"In their 40-minute meeting Mr Burke expressed particular concern at news that British Nuclear Fuels was considering creating tunnels under the North Sea to store nuclear waste. He urged Mr Parkinson to prevent this time-bomb under the sea."

Mr Parkinson replied that BNFL was investing heavily on cleaning up Sellafield and that the sea caverns were only one of several options being examined by the British nuclear industry for storing waste.

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Terry Dodsworth looks at the argument over British Telecom's choice of chairman

The worries about BT's internal wiring



Iain Vallance: moving into the hot seat after a lifetime at BT.

THE CRISIS over British Telecom's quality of service has arisen so abruptly over the past few months that what might have been a routine choice of a new chairman has suddenly become a national issue.

Mr Iain Vallance, moving into the hot seat after a lifetime with the group, has been made painfully aware that he will be under relentless pressure for some time to come. He must be equally aware by now that most of the British managerial establishment thinks he is the wrong man for the job.

The case against Mr Vallance, in very general terms, is that what BT needs at the moment is an outsider who will come to the group with fresh ideas. The company has all the specialist knowledge it could possibly need, the argument goes. But it could do with a shake-up, it must clean up its public image, and could use a manager with the vision to grasp the exceptional growth opportunities opening up in telecommunications.

In a letter to The Times this week, Mr John Raisman, deputy chairman-elect, made clear that the board was equally concerned about what he called the "pressing nature of the problems facing BT".

But that challenge, he said, had brought the board to the opposite conclusion - that an outsider would have had "to surmount an extremely steep learning curve" about a complex business, and that the time was "not really available".

Mr Raisman also makes the point that the board felt it was important to appoint a chairman who could "command the

loyalty and respect of the staff - an issue that is frequently mentioned by other senior managers. But the point about the learning curve is probably the most important because it is one on which other senior executives and consultants disagree.

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For most senior managers, the issue at BT is not so much one of its technology, and whether or not it is difficult to learn, but the judgment of exactly what sort of crisis has hit it. Is the company basically sound and effective, suffering only from a short-term difficulty inherited from the strike earlier this year? Or is it being shaken by more fundamental ailments?

Many executives say that if it is the former, there is no need to go outside to recruit. "I think you should promote from inside generally if the company is in good shape, morale is high, and you have the talent," as Sir Michael

Edwards, the former chairman of British Leyland, puts it.

If, on the other hand, the company does have more deep-seated troubles, promotion from inside is dangerous. Many big household-name companies, do, of course, promote exclusively from inside - groups such as Imperial Chemical Industries and Unilever in the UK, and International Business Machines, General Electric and General Motors in the US. They appear to have developed the knack of generating new chairmen who are both sensitive to the culture of their companies and capable of changing it.

But, says Mr John Courtis, chairman of Deeko, a paper napkin company, and the head of an executive search group, "Unless a company breeds excellence, intellectually, ethically and managerially, it is very dangerous for people to come up from inside."

One of the difficulties in judging the appropriate action at BT is that it is not easy to say whether it is a company in great difficulty or not. It makes huge profits, criticism of its services was muted until recently, and comparisons with overseas telecommunications groups are notoriously difficult.

Even so, the consensus is that BT should have gone outside for its next chairman, broadly on the following grounds.

First, those executives who have come in contact with the group believe it has become deeply inefficient. If any organisation needs a breath of fresh air, it is that.

Second, it is widely argued that BT's problems are less to do with equipment and hardware than with people - motivating a bureaucracy that needs to turn itself into a responsive service business.

Third, it is pointed out that it is the perception of BT that counts particularly at the moment, and genuine evidence of change would be helpful.

Finally, there is the view that a change would have been good simply because it would bring

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THE ARTS

Lloyd's of London/William Packer

Pictures strengthen the walls of the City

Over the next few months the Financial Times is celebrating its centenary in several ways and, as an appropriate part of the fun, an exhibition of some kind was proposed at an early stage. With its own collection of contemporary British Art, put together in the 1950s and 1960s, the FT long ago set a practical example of bringing art to the City, and so a small demonstration on what might be done with current British art was an obvious theme to fix upon.

The Council of Lloyd's of London, with its intriguing new building by Richard Rogers, felt it also had something to celebrate, and was delighted to associate itself with the scheme by offering the use of its viewing gallery. Further help was also generously given by Mr Harry Handelman, a property developer who has subsidised the publication of the catalogue, and Laurent Perrier UK, who came in with copious liquid encouragement.

Thus *Art for the City* was set in train. A small selection committee consisting of Mrs Cary Hubbard, who is Chairman of the Contemporary Art Society; Roger de Grey, the President of the Royal Academy; Gordon Hutton, a member of the council of Lloyd's and myself, came together and by a process of individual nomination established a list of some 16 painters and sculptors to be invited to show their work.

We had no refusals, which shows that all artists know that such mixed and essentially improvised exercises can carry real physical risk to the work, was a mark of considerable trust. Sent in at night, they have been an alien situation, possibly ineptly handled, or thoughtlessly stored or stacked—and even when finally on show, still not entirely safe, perhaps, from people unused to having works of art about the place, the work of many months



"Cool black cat" by Nicola Hicks, behind her bronze hog

could be ravaged in a moment. Street could throw at them. Here insurance at least was hardly a problem, and the show, Art for the City, filling the spectacular open gallery beyond Lloyd's own historical display on the 4th floor, was open to the public during normal business hours until October 3.

Why *Art for the City* at all?

Alban Berg Quartet/Elizabeth Hall

Richard Fairman

As the autumn season on the South Bank gets under way, the much-publicised residencies of three leading ensembles are beginning to show up on the monthly programme. As there is no room of the ensemble and plans that is announced though that too cannot be far away. The Alban Berg Quartet, in this chamber music residency, has already talked of a complete Beethoven quartet cycle for next year.

With this recital, in which two Beethoven quartets framed the Berg Op 3 Quartet, they gave a foretaste of what is to come. In the sheer quality of the playing the London public will surely have little cause for complaint. The string sound of this group is at once lucid and richly blended, every bit as elegantly fashioned as the playing of their compatriots, the Vienna Philharmonic, on tour here last week.

Like them, they bring to their music an old-world coolness and precision. Although the quartet by Berg that they offered is an early work and only dated from 1910, it is by no means a piece of mere romantic indulgence and the group wisely did not treat it as such. The critical plaudits were not justified, and its strange sonorities were made to look forward to the pointillist world of Webern rather than back to the extravagance of a Richard Strauss.

Bass wins John Christie Award

The 1987 John Christie Award has been given to the bass Alastair Miles. The award was established in 1985 to enable the recipients to study and travel abroad.

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Arts Guide

Exhibitions

LONDON

The Tate Gallery. Turner is the new Clore Gallery. The Turner Bequest, which amounts to nearly 300 oil paintings, finished watercolours, drawings and a further 15,000 or so watercolours and drawings, has been a separate exhibition. The Ideal Museum where 12 architects presented their ideas for Museum construction. Ends Sept 20.

Hildegard, Roemer und Pelizaeus-Museum, Am Stein 1-2. Egypt's rise to a World Power. More than 300 pieces loaned by 20 museums in Europe, Africa and America—the first presentation of the most important 150 years 1550-1900 BC of the New Empire in Egypt. The bust of Pharaoh Thutmose III, discovered in 1907 without a face, can be seen complete in Hildegard. The face, found in Egypt 20 years ago, was found by a Cairo Museum. Another highlight is a reconstruction of the 3000 year old burial chamber of Seamer, the former mayor of antique Theben. Clothes, household appliances, tools, cosmetics and jewelery illustrate the everyday life of Egyptian citizens. Ends Nov 29.

ITALY

Venice: Palazzo Grassi: Jean Tinguely 1954-1987. The jokey mechanical sculptures of Swiss artist Jean Tinguely. A gentler, but still mischievous, version of Salvador Dalí. Tinguely describes some of his incredible moving sculptures (all built from refuse iron and steel) as "machines à sentiments" and the complexity and sheer improbability of his works communicate a touching "joie de vivre". Over 300 works are on show, lent by American and European museums, with photographs

of his first Self-Destructing Sculpture, Homage to New York, which duly self-destructed in the Museum of Modern Art in New York. Ends Oct 15.

Rome: Palazzo Braschi: Painter-Photographer in Rome 1845-1870. The first Painter-Photographer to be used almost at 1870 to describe the early photographers, even if they had never painted. An absorbing collection of documentary photographs of Rome, including a collection by the English archivist, John Henry Parker, and some striking portraits, all from the archives of the Rome Comune. Ends Sept 27.

WASHINGTON

National Gallery: A Century of Modern Sculpture: The Patsy and Raymond Nasher Collection, contains major works by Rodin, Picasso, Matisse, Gabo, Giacometti, Ernst, Moore and Serra. Ends Jan 2.

Hirshhorn Museum: One of the Chicago contemporary primitives whose repeated scenes make evocative images has his first major east coast retrospective with 49 paintings and four painted constructions. Ends Oct 18.

CHICAGO

Art Institute: Walker Evans photographs of the 1930s showing poverty and despair in the American South were famous in their time in Life Magazine and preserved in James Agee's moving book, *Let Us Now Praise Famous Men*. This exhibit is a reminder at a time of renewed despair in the American heartland of the scope and depth of Evans' work originally done for the Farm Security Administration. Ends Nov 1.

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THE ARTS

Aida/Theatre Royal, Glasgow

Max Loppert

A new production of *Aida*, the first in Scottish Opera history, opened the company's 1987-88 season on Tuesday. It is by Gilbert Defo, Director of the Monnaie, Brussels, of the Metropolitan Italian Grand Opera he has made a sumptuous Victorian costume drama, set and clothed (by William Orlando) amid luxurious settees and velvet draped potted palms and braided uniforms, with touches of ancient Egyptian exoticism added rather than the various objects of imperial boot and tributary. In our working lives it appears we are all too busy to worry with such

career. We found that the work of young artists sits perfectly well with that of older artists, and that there is no rule to consign the abstract or the figurative, the expressionist, the constructivist or the surreal, to ghettoes of their own. Above all, if it is good enough, no matter that the wall may be a tricoli colour and its surface sacrosanct, the ceiling low and the space narrow, the work will happily take care of itself.

A work of art is more important than the wall it hangs on and often more valuable in every sense. It is to be treasured for what it is and acquired as such, with any question of where to place it only an afterthought. Communion special things for the particular spot by all means, but always be prepared to be surprised by what turns out. Lloyd's have allowed us a special opportunity and, perhaps without realising it, a first and peculiar test. For that we are grateful, and whether we have passed or not, for our part I would say that we are unrepentant.

Our thanks also go to our other sponsors and to everyone connected with the organisation of the show, inside and outside Lloyd's and the FT, most especially the two hangers. But first and last our thanks must go to the artists, without whom there could be no show. Go and see what they have done.

The sculptors taking part are Nicola Hicks, Kenneth Draper and Fred Watson. The painters are Rachel Budd, Michael Buhler, Fred Cumming, RA, Gus Cummins, Richard Gilbert, Adrian Heath, William Henderson, John Keane, Terry Lee, Penelope Lott, Daniel Maclennan, Michael Rooney and Ivy Smith.

Most of the work in the show is for sale, ranging from £200 or so for some of the drawings to £7,000, which is the price of the bronze hog by Nicola Hicks that guards the top of the escalator.

In looking so well the exhibition goes on to make yet another point. In making our selection, quite apart from the considerations of individual quality in the work, we were very much at pains to cover a broad range of current activity, both abstract and figurative, representing artists across the whole span of a

directly and causally related to stage action, which will probably worry British audiences more than European ones (the production is shared with Brussels). *Aida* as a slave is hard to place in this society, are all the references to Isis worship.

More seriously, it lacks any sense of character or genuine enclosing dramatic location. The people on stage wear in their costumes various odd tokens of social place and office, but we have no idea who they are, and soon we hardly care. *Aida* as Verdi and his collaborators wrote, contains ideas and themes unsympathetic to up-to-date, right-thinking producers such as Mr Defo; but his way of cutting them out and of rendering the remainder in artfully prettified miniature hardly makes for an evening of vital operatic drama. The key emotional conflicts are either unconvincing or unconvincing.

So away go the grand scenes of procession and populace-massing, and in their place come what one soon learns to think of as Amneris's Ladie's Tea Party, The King's Triumphal Dinner and Epidiascope Display, and the like. (The Paris Ballet must accompany the stage-within-the-stage performance of dances done in traditional *Aida* costumes — probably an in-joke, and rather good a one.) Both the Nile Scene, played in the set, now deserted, where the royal party was held, and the finale lose their dramatic dispositions of space — mirrored, of course, in the score — to the producer's preference for picturesque Victoriana.

It is a staging strong on stage pictures subtly and beautifully composed (the influence of the painter Hayez, an important Verdi contemporary, is particularly apparent) and weak on textual logic, on sung words

Ljubomir Vidov and Janice Cairns

Summer and Smoke/Haymarket, Leicester

Martin Hoyle

"I'm afraid of your soul and you're afraid of my body," as the young Rake remarks to the minister's daughter. There in a peach shell is Tennessee Williams's *Summer and Smoke*.

Originally a flop but revived and later filmed with Geraldine Page, it casts further light on Blanche Dubois in *Streetcar*. For *Alma* ("Spanish for Soul"), the idealistic who left results from the disease, is last seen accosting a travelling salesman, who leaves Blanche finally searching for love by the quickest route.

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or both — certainly a novel experience in this opera.

It doesn't help that the cast is decent but tame (the producer doesn't help them to be much else). Ljubomir Vidov, the Bulgarian baritone first noticed at Wexford a couple of years ago, brings *Amneris* nearer the realm of real Verdi singing than anyone else — fine voice even if not much specificity in its use. Janice Cairns in the title role and John Treleaven as Radames — in khaki, serious musically performers both, each with moments of impressive delivery, prove a numbingly passionless central couple.

The young Italian mezzo Ambra Vespasiani (British debut) sounds cloudy and uneven most of the time, though in Amneris's big closing scene she unleashes a few suitably big phrases. The use of a drop curtain, here and in *Ritorna vincitor*, is a gesture the singer in front of it to concentrate against a dreadful backstage noise. Roderick Kennedy (Ramses) sang on Tuesday in spite of a bad chest ailment — and with authority too (we were not told who took over his off-stage trial-scene lines).

This is John Maucer's first showing as Scottish Opera Music Director. He has taken great care over the establishing of authentic Verdi tempi — Mr Maucer, as we saw from his ENO *Forza di Destino* and *Rigoletto*, is a series as well as an accomplished Verdian. This results in a somewhat more leisurely *Aida* than we are used to these days, as, in addition, the conductor draws rich, stately playing from the orchestra, which forced dynamics, or articulation, much of the music develops a voluptuous, caressing texture that chimes well with the decorative charms of the staging — and perhaps rather too well with its lack of energy, passion, and urgency.

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love offering herself too late and facing the agony of rejection. Buckled with pain and bitter hilarity, she wrenches the cry of "Why didn't it happen between us? . . . why did you come almost close enough and no closer?" from her heart. In this confrontation with the reformed rake, now imbued with her own principles, Miss Barber reaches tragic stature in a performance of immense and moving integrity.

Dermot Hayes's faintly Chirico-like sets furnish the reduced stage with the necessary pieces and the impaled stone that broods over the fountain. Costumes range from Alma's Edwardian blouse and the high button-boots she wears even at a summer sit-down to Rita Hayworth's off-the-shoulder number for exotic Rosa. Pauline Devaney brings a slight touch of the late Queen Mary to Alma's dotty mother, and James Grant's man of the cloth unsuitably evokes his splendid demon king in the National Theatre's *Cinderella* three years ago.

Skulduggery/Old Red Lion

Michael Coveney

Philip Davis is an interesting ferret-like young actor currently to be seen as one of the Tolpuddle martyrs in Bill Douglas's film *Comrades*. Four years ago he wrote a highly promising double-bill for the Old Red Lion, *These Foolish Things*, the pub venue at the Angel in Islington can now

count him their very own writing discovery.

Skulduggery tracks down four boys on a grim Essex housing estate. In charting their rivalry, social adventures and violence through speech (and not just speech) it is as hilarious and disturbing a dramatic document from the early 1980s as was Harold Pinter's *A Night Out* for early 1960s.

I hate to lumber Mr Davis with the comparison, but this sort of tense, elliptical comic writing, rhythmically spattered with obscenities and East End argot, is as refreshing as a spring shower. The quartet gathers at dawn for a planned robbery. Leader of the pack is the setting sun's curly-haired Sweeny (Steve Sweeney), belligerently commemorating his sidekick Gombo's ("Chris Pitt") playground reputation for not being a dog-end, and a trip to Southend (even though there's "nothing there") represents a trip to the moon.

This grimy depressed world of vandalised council estate lifts and overpacked rubbish bags is expressed not only in the clever design of Christine Wilkinson, but also in the compact range of Steve Sweeney and the sad gormless vitality of Chris Pitt. These young actors are real finds: Messrs Pitt and, especially, Bartholomew, more technically efficient performers, significantly play boys, who have begun to scramble off the bottom of the heap.

English Shakespeare Company to stage complete cycle

After its successful first season the English Shakespeare Company is to undertake in 1987-88 one of the biggest challenges in the dramatic repertory: the complete cycle of Shakespeare's history plays.

It is twenty years since Richard II, the two parts of Henry IV, Henry V and Henry VI were last performed (not since the RSC at Stratford) but Michael Bogdanov and Michael Pennington's company will be staging the Wars of the Roses cycle at seven theatres in the UK before an international tour.

On one weekend in York all the plays will be performed.

The theatres to be visited include Bath, Chichester, Nottingham, Manchester, Palace and the Theatre Royal, Glasgow.

Once again the Allied Irish Bank is to sponsor the tour.

Indeed it is increasing its commitment from £85,000 to well over £100,000. Other financial aid comes from the Arts Council and Ed and David Mirvish of the Old Vic.

FINANCIAL TIMES

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Thursday September 17 1987

Not just the Nice Party

THE Liberal Party assembly in Harrogate will decide today whether or not to enter formal negotiations with the Social Democrats with a view to forming a new merged party.

To judge by the assembly proceedings so far, and the reception given to Mr Robert MacLennan, the new Social Democratic leader yesterday, the vote will go overwhelmingly in favour and without the need for the Liberals to take a ballot of their entire membership.

The speed of developments since the General Election in June has been remarkable. First, Mr David Steel, the Liberal Party leader, reacted to the election result by calling for a merger. Then the Social Democrats held a ballot of their own members and found the majority in favour. Dr David Owen resigned as the SDP leader and appears set in his determination to have no part in the new grouping. The Social Democrats held an unhappy conference in Portsmouth two weeks ago where the majority again confirmed that the merger was the preferred way forward.

Mr MacLennan, who opposed the merger in the first place quite as strongly as Dr Owen is now doing his best to bring it about, on terms that will be acceptable to as many Social Democrats as possible.

Ambitious speeches

Not surprisingly, the Liberals in Harrogate are in pretty confident mood. Not for them the agonising of the Social Democrats in Portsmouth who did not know why they were being bounced into such developments so fast, and were unclear whether their leader was deserting them or whether they were deserting him. Every-

thing presently is going the Liberals' way. Some of them do not even mind dropping the party's name, for their connection with the party of Mr Gladstone in the last century is somewhat tenuous. The Liberals as they are known today are a party that took off with a number of by-election successes in the late 1950s and has been doing much the same ever since.

Two weeks ago, midsummer madness? Mr Steel should make his intentions clearer in his closing speech to the assembly tomorrow.

Power vacuum in Manila

IN EIGHTEEN months President Corazon Aquino of the Philippines, elected on an extraordinary tide of popular support, has been swept into dangerous political waters. After five coup attempts, she is now drifting in perilous indecision.

There is no underestimating Mrs Aquino's achievements since President Ferdinand Marcos was ousted and exiled in February 1986. The most important has been the fully democratic election of a two-tier Parliament.

Nor is it easy to overstate the difficulties facing any leader in the islands faced with a ruined economy, Communist and Moslem insurgents, soaring birth rate and a panoply of politicians whose common characteristic appears to be self-interest. She has also had to face a divided and disillusioned military, unused to the compromises inevitable in a re-emerging democracy.

Yet clearly defined policies are now needed. The August 20 coup attempt came closer to success than any other. It resulted in the entire Cabinet proffering its resignation together with those of other key appointees such as the Central Bank governor. This gives Mrs Aquino her first real opportunity to eliminate at least some of the internal divisions which has impeded her administration.

As soon as she took power Mrs Aquino formed a "coalition" Cabinet, comprising not representatives of different political parties but prominent individuals united only in their opposition to the Marcos regime. There are still no properly constituted national political parties, which may be one reason why the Communists are an armed rather than a political operation.

Once the new Congress was elected the existing Cabinet was deprived of its legislative function, and the two broad camps within it took to public feuding. One group, loosely coalescing around Mrs Aquino's powerful Executive Secretary, Mr Joko Arroyo, argued for a conciliatory approach to the Communist insurgency, was generally antagonistic to International Monetary Fund and World Bank economic policies and, in varying degrees, supported selective repudiation of

Guy de Jonquieres talks to the EC Commission's new secretary-general

IT SAYS a lot about the way decisions are taken in the European Community that David Williamson, the Whitehall mandarin who is to become secretary-general of the EC Commission, was kept guessing right up to the last moment whether his appointment would actually be approved yesterday by the Commission's 16 members.

Farm and budget policies apart, few Community issues excite such intense nationalistic passion or give rise to such complex horse-trading between member governments as the choice of key Commission personnel. In this instance, the wrangling has been up to Olympic standards.

Not only is the secretary-general by far the most influential of the Commission's top civil servants, but the job has been regarded as a French preserve ever since the formation of the Community. Quite extraordinarily, since the position was created it has been occupied by the same man, Emile Noel.

Persuading France to surrender the see of Noel's retirement was one thing. Getting the rest of the Community to agree to a British successor hand-picked by Mrs Thatcher—who in the last election campaign numbered her handling of the EC, along with the miners' strike, among her famous victories—has been quite another.

Williamson himself, a chubby and amiable 53-year-old, diplomatically rejects any suggestion that Britain's attitude or performance in the EC is in any way relevant to his appointment.

With a polished delivery born of long practice, he insists that examination of the record demonstrates the UK has behaved in a manner no less commendable than any of its partners.

However, there are reservations. The debate in Harrogate has been conducted without much reference to the wider world. It is not at all clear what the new party will stand for nor whom it will represent. It may be said, indeed is being said, that these are matters for later resolution. Yet they are quite important. The new party cannot simply be the nice party. The way that Mr Steel, Dr Owen and some of their colleagues have put their knives into each other in the last few weeks suggests that it may not even be that. The new grouping needs a constituency which has not yet been identified.

It also needs to lift its sights. The next General Election will almost certainly be fought over electoral reforms. That means that it is not good enough to be a third force. The new party will have to set out to come second if not to win. That means attacking the Labour Party in a manner that the Liberals have seldom done. If the new party does not have the guts to do that, it will surely go on in the quaint old Liberal way.

The final reservation concerns Mr Steel. Does he intend to lead the new party that he is bringing into being, or is it, in Mr MacLennan's phrase, two weeks ago, midsummer madness?

Mr Steel should make his intentions clearer in his closing speech to the assembly tomorrow.

Over the years there have been

some of the country's foreign debt.

The other group, gathered around Mr Jaime Ongpin, the Finance Minister, wanted a tough and aggressive stand against the insurgents, supported orthodox economic policies including the agreed restructuring of external debt, and wanted to encourage foreign investment.

However, scattered throughout are mavericks, particularly former military officers. They urge the harshest line against the Communist New People's Army without any of the socio-economic policies—notably land reform—which could weaken Communist support in the poorest rural areas.

Moreover, personal ambition has led to the undermining of Mrs Aquino's authority by key individuals. The most notorious is Mr Juan Ponce Enrile, the former Defence Minister, and the latest in Vice President Salvador Laurel, who was also foreign minister. He announced yesterday that because of irreconcilable differences he can no longer serve in Mrs Aquino's Cabinet. This leaves her with a constitutional vice president determined to use the office to promote his own campaign for the presidency against her.

Faced with these complexities it is perhaps not surprising that Mrs Aquino has hesitated over the reshuffle. The first announcement yesterday was the sacking of Mr Ongpin which may cause a shudder in the international financial community. But that is not to say that his group is out. His successor, Mr Vicente Jayme, former public works minister and a former president of the Philippines National Bank, is likely to be sympathetic to Mr Ongpin's economic ideas. An important test will be the fate of Mr Arroyo. If he stays while Mr Ongpin goes it would suggest that Mrs Aquino has moved leftwards, away from the pragmatists and, crucially, away from the army, a move which could alienate sections of the military and alarm the United States which has been pivotal in its support for her.

In any event, the most dangerous option is to delay longer over the reshuffle, leaving a power vacuum which could all too easily be filled undemocratically.

Tokyo law

Two London solicitors, Tony Grundy and James Crook, hope to be opening shop in Tokyo shortly for England's second largest firm of solicitors, Linklaters and Paines.

L & P is adopting the good old principle of following the business



David Williamson: "fixer in the best sense of the word."

Rubbing Europe up the right way

Beyond that, an unrusty manner and puckish sense of fun have earned him the distinction of being universally liked, as well as respected, by those who have worked with him in both London and Brussels. Indeed, almost incredibly, it seems impossible to find anyone with a bad word to say about him personally. "An amusing, courteous, permanently god-humoured man who is always prepared to find time to talk entertainingly about serious issues," says one senior Commission official. His amiability has stood him in good stead as an operator. "He has a knack for rubbing people up the right way and subduing their latent hostility," according to a British diplomat with long EC experience.

The words "efficiency" and "management" crop up frequently in his conversation. One of his proudest achievements while running the Community's agricultural marketing operations in Brussels was pulling off an astute deal on the commodity markets which saved European taxpayers some £100m (£1bn).

He says he decided to join the Ministry of Agriculture—not the most obvious choice for an ambitious civil servant with a glittering academic record—chiefly because he was attracted by the idea of working in a department where decisions had direct and immediate impact on the outside world.

Though Williamson's emphasis on efficiency and getting value for money must have won the enthusiastic approval of the Prime Minister, not all Whitehall officials were convinced that he would hit it off with her. "I am surprised they get on so well," says one. "He's a chirpy chappie, doesn't seem her cup of tea at all."

He has succeeded in winning her confidence for two main reasons. First, he is a master of detail who does his homework and excels at lucid exposition of complex subjects. Second, as those who have negotiated with him testify, his affable exterior conceals an exceptionally tough and determined mind.

But hasn't Williamson, as a self-described "committed European," ever felt any private reservations about Britain's tactic in brusque negotiations such as the EC Budget, where it is frequently beaten isolated in minority of one? Couldn't the same results have been achieved without causing so much offence?

He is, of course, much too ready to give a direct answer. However, acting as an intermediary between Downing Street's views of Europe and the rest of the EC's views of Mrs Thatcher must have required a delicate balancing act. Only once, indeed, is he on record as having stumbled.

The gaffe occurred at an EC meeting to discuss ways to bring home the reality of the Community to its citizens. Why not, Williamson suggested innocently, design a European postage stamp? When Mrs Thatcher heard of plans to print stamps not featuring the monarch's head, she was, it is said, decidedly not amused.

There is little doubt that Williamson will need all his talents as a bureaucratic operator and conciliator once he moves to Brussels.

On paper, the secretary-general and his staff are responsible for ensuring the smooth running of the Commission's operations, all the way from personnel management to organising the agenda of the Commissioners' weekly meetings. Among other things, he chairs meetings of the chefs de cabinet who run the Commissioners' private offices and are, in some cases, rather more effective and influential than their bosses.

In practice, however, the job has been shaped almost entirely by the personality of Noel, the very model of an *emblème grise* who was born, appropriately, in the byzantine capital of Constantinople (now Istanbul).

Noel's principal source of influence stems from his encyclopedic knowledge of the history of the Community's institutions and the people who work in them. "Nothing is more terrifying than putting forward an idea at a meeting at which Noel is present and seeing him start to shake his head," says a Commission official. "He will then explain, very deliberately but politely, that exactly the same proposal was made 15 years ago and was found unworkable for the following ten reasons."

Not surprisingly, almost every newly-appointed President of the Commission turned to Noel for hand-holding and advice. Most have held him in high esteem as a confident.

As a result, there is no record of any major decision being taken without his full consent.

Williamson says that he wants as long a hand-over period as possible so that he can learn from Noel's experience. However, he readily agrees that he cannot hope to replicate his predecessor's role as a repository of Community lore. If he is to make an equally enduring mark on the Commission as secretary-general, almost inevitably he will do so by re-defining the nature of the job.

there are a few copies of the original.

Only four copies are known to have survived, but many more were written after that fatal day in 1215.

As well as Magna Carta the lawyers get a banquet at Sotheby's. It is not charity work at the saleroom. The names and addresses of all those leading law men will greatly enhance its mailing list.

Carve-up

When the European Commission met in Strasbourg yesterday to make the key appointment of a new secretary-general—in place of Emile Noel, the remarkable French civil servant who has held the job for the past 29 years—there was one key indicator to suggest that the keenly-contested appointment was already certain.

The European Commissioners to decide between David Williamson, EC adviser to Mrs Thatcher, and Horst Kremer, west German deputy to Noel, in strict secrecy over their lunch.

But the tell-tale clue was there for the wise to spot.

The menu for the day, in the private dining room of the European Parliament, was as follows: *assiette Anglaise*, or cold meat cuts.

And, sure enough, Williamson got the job.

Magna gift

The presence in London this week of 2,500 of the world's leading business lawyers for the annual jamboree of the International Bar Association is being marked by the gift of selected legal documents.

One hundred delegations of the most famous legal document of all time, the Magna Carta.

In spite of its fame, few lawyers who concentrate more on building walls on the Thames, and standard measures for bear, than on the more fundamental questions concerning human rights that preoccupy society in these modern times.

If their medieval Latin is rusty the lawyers can look to an English translation and an introduction from Christopher de Hamel, director in charge of medieval manuscripts at Sotheby's.

He spends much of his life at the front counter of the auction house while expectant vendors unwrap "their" copies of Magna Carta. He takes the time to view all of them because it is quite likely that in among a procession of fakes

then labours the point with scare language. "The threat is real," the heat is on." Even the dust jacket shows London landmarks being swamped by a Japanese tidal wave.

Many points about Japan's growing strength in financial services certainly are worrying. Its financial institutions are huge; they nurse global ambitions and they have already flexed their muscles to powerful effect. Japan's torrent of capital exports—the famous "wall of money"—has also held the markets spellbound. But does this necessarily mean that Japanese bankers and brokers will succeed?

One good reason for suspecting that they will find it tougher than their metalworking and chip-making colleagues is the vital difference between the industrial and financial markets. When Japanese industrialists first appeared on the world scene 20 years ago, western industry was arguably already in decline. Its industries were mature, inefficient and lacking vitality. So it was comparatively easy for an aggressive newcomer from a youthful industrial power to make headway.

That is not a description one can apply to the financial services market today. International finance is not only intensely competitive, innovative and vigorous, but also distinctly western, or to be more precise, Anglo-Saxon in culture—all of which makes it harder for an oriental newcomer to penetrate.

The Japanese certainly have their money behind them. But financial services is not a business where success is solely related to muscle power. Even more than in industry, know-how and innovation are key qualities, and both are said to be in poor supply in Japan.

But the greater danger may be that the west will work itself up into a muck sweat over this without a good reason. Why should a country which has taught the world how to make cars necessarily know the secret of successful finance?

In practice, however, the job has been shaped almost entirely by the personality of Noel, the very model of an *emblème grise* who was born, appropriately, in the byzantine capital of Constantinople (now Istanbul).

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The selection of a new leader is scheduled to take place at the end of October. Only pragmatists need enter the contest.

BAKER HARRIS SAUNDERS

Latest Developments

Night music

A young Scot, recently arrived in London from Inverness, rang his anxious mother.

"And what are your lodgings like Hamish?" she inquired.

"Och, mother, they're fine except that the man in the room next door spends half the night moaning and banging his head on the wall."

"How do you put up with it?" asked his mother.

"Well... I've tried to ignore it and I just keep up playing my bagpipes until I fall asleep."

And, sure enough, Williamson got the job.

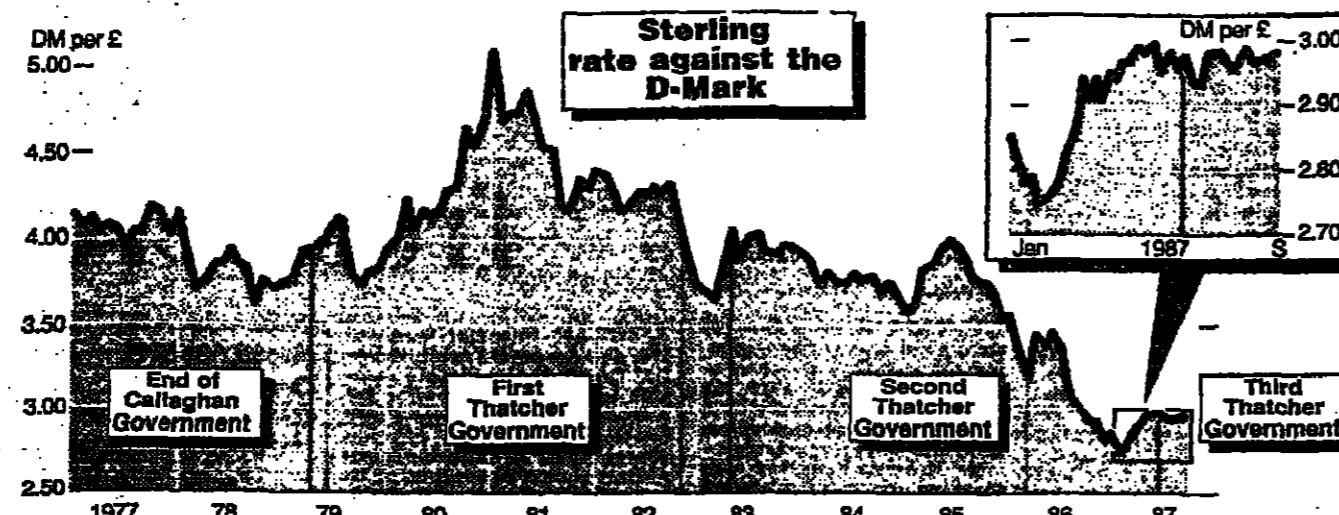
Observer

Baker Harris Saunders, Commercial Surveyors and Estate Agents, Telephone 01-735 2711.

ECONOMIC VIEWPOINT: THE EMS

Marriage versus cohabitation

By Samuel Brittan



SINCE early March, sterling has fluctuated against the D-Mark within a narrow range of between DM 2.90 and DM 3 to the pound. In more recent months, the pound has usually been in the top half of this range.

This has been a narrower range of fluctuation than moving between approximately DM 2.88 and DM 3.02 which would be allowed if the UK were a full member of the European Monetary System (EMS).

Not surprisingly, some commentators have seen British policy as one of shadow membership, and a few have added the further refinement that the Government has in recent months sought the top end of the range as an insurance against inflationary forces.

The issue of whether Britain is really a shadow member is still to be tested. The Chancellor has been able to avoid the question by referring to the February Louvre agreement among the leading industrial countries to maintain "stable" exchange rates at around recent levels.

Sterling's variation both against the D-Mark and against "the basket" has since been well under half its variation against the dollar. The shadow policy has enabled sterling to escape some of the dollar's gyrations.

But although the dollar has been under pressure at various times, it has not far from time enough to provide a test of whether sterling is being held stable against the D-Mark or against the currency basket, in which the dollar has a 25 per cent weighting.

It is pretty clear that the rate against the D-Mark is at least the most important single indicator that British policy makers look at when they try to ensure that sterling is neither so strong that it endangers the competitive gains from the 1986 depreciation, nor so weak as to accommodate more inflation.

Let us suppose that the Chancellor is able to keep sterling on a path which is compatible with shadow membership of the EMS and which, moreover, is related to the D-Mark rather than to the weaker currencies of the system.

Is this a satisfactory way of bypassing the Prime Minister's political objections to full membership? Is indeed shadow mem-

bership even better? Or is, on the contrary, something lost without an official and full-hearted commitment?

For Eurocrats who cheer anything to do with the European Community, the answer is obvious. For those who dislike the Community politically or remain committed to floating exchange rates, shadow membership is at least less than the full variety.

But for those looking at the matter from the point of view of economic policy, the approach must be different. For them the main attraction of the EMS is that it provides a way of restating—and enforcing—the medium-term strategy against inflation in the face of the collapse of the sterling M3 indicator (for a long time the main measure of the UK money supply) within months of the strategy's inauguration in 1980, and the lack of convincing domestic alternatives.

The advantage of shadow membership is that there are fewer headaches to fortune. The British Government's experience with membership, but withdrawal or change the implicit sterling parity without the loss of political face involved in either leaving the EMS or asking for a parity change within the system.

The disadvantage is the other side of the same coin: less credibility. The very fact that the Government can change its mind if the going gets rough reduces the confidence attached by financial markets to the

incidence of sterling's present exchange rate.

This lack of confidence makes it more difficult to use shadow membership as an anchor for sterling or as an influence on medium-term inflationary expectations.

The absence of a medium-term anchor is of more than abstract importance. It is reflected in British interest rates being 3 to 6 percentage points higher than West German rates, according to maturity.

These differentials represent the devaluation premium that the foreign exchange markets place on sterling, that is the amount by which international holders require to be compensated against the risk of holding sterling rather than other currencies.

Expectations about sterling are less clearly formulated in the product and labour markets, but they are nonetheless important. Most monetarist-type economists suggest a gradual sterling depreciation against the D-Mark in the years ahead, which accords with industry's instinctive beliefs. If the central expectation moved towards stability, wage settlements would surely be affected, although not of course overnight.

The questionmark about sterling has recently had some paradoxical advantages for the conduct of British monetary policy. When sterling was hanging up against DM 3 earlier in the summer, British policy makers faced a dilemma. The rule of thumb is nevertheless superficial. In Britain's case, a 10 per cent base rate would be very high against an expectation of medium-term

inflation. Companies and individuals are willing to borrow at such rates because they have in mind substantial and continuing inflation.

If tighter financial policies did their job in puncturing inflationary expectations, nominal interest rates could plunge—and would indeed have to do so to prevent recession.

To summarise: if a government means business about low inflation, the need for high nominal interest rates is abnormal and transitional. Once confidence is built up, sterling should not be expected to depreciate against a low inflation country such as West Germany, and the modest nominal interest rates likely to be associated with a credible EMS commitment would also be appropriate.

This points to a superficial rule of thumb. In the more normal situation—when the Treasury and Bank of England would quite like to lower interest rates but fear to do so because of the effects on sterling—full EMS membership would be an advantage, provided that the Government was expected to stick to its commitments. For full membership would reduce the devaluation premium and thus enable British interest rates to move nearer to West German ones.

When, however, as in recent months, the Government wants to raise interest rates, but hesitates for fear of sterling going too high, anything that holds sterling back—such as merely informal EMS membership—is a positive advantage.

The main benefits would be felt not on the announcement of membership, but as evidence accumulated that Britain would

maintain its commitments—in contrast to spring 1972 when the Heath Government first joined and then left the European currency "snake" (a precursor of the EMS) within a few weeks.

This article has not dwelt on issues such as credit facilities, intra-marginal intervention or the greater use of the European currency (Ecu) instead only a basket of existing national currencies. These facilities can buy useful time and demonstrate Community-wide backing for a currency under pressure. But they can be used up in hours unless domestic policies are adjusted.

Indeed there are positive dangers if credit facilities are taken so far that the EMS ceases to be a D-Mark zone and becomes only a D-Mark and the strong and the weak currencies. Last weekend's agreement in Denmark probably went to the limit of what can be done to increase the influence of countries outside the West German bloc, without weakening the price stability goal.

A British government aiming at price stability would not have to worry too much about the average EMS inflation rate, so long as West Germany retained low inflation and there were a presumption that the effect of the mortgage interest tax relief will be reduced. If the £20,000 ceiling is not increased, the significance of the whole thing will then withdraw, albeit slowly. Meanwhile, the distortion buoys up prices in the 60 per cent-plus of the national housing stock that is privately owned.

British ministers may suppose that German sound money will outlast that time. But this hardly disposes of the matter.

The contrast between formal and informal membership is of course not stark practice. British governments can always leave the EMS—as they left the gold standard—in emergencies. They can also ask—and obtain—downward realignment within the EMS.

Full membership simply means that sterling depreciation becomes more embarrassing and more difficult, and therefore less probable. It thus becomes rational for markets to bet on a higher sterling rate in the years ahead than they otherwise would.

The main benefits would be

felt not on the announcement of membership, but as evidence accumulated that Britain would

eventually for all the Group of Seven. At the end of the path lies a world currency linked to a commodity basket.

Thus a pound attached to the

D-Mark via the EMS is only a first step towards a policy of stable money. It is a helpful

and even necessary step all the

same. Attempts to bypass it

are likely to be accompanied

by higher and more unstable

British inflation rates with no output or job gains to show by way of compensation.

Rent controls and security of

tenure for private tenants have

been modified over the years,

but only new lettings have been

controlled by the Local Landlords.

Landlords have noted this and,

until recently, they have also

discounted the possibility of the

return of a Labour Government

and the imposition of fresh protec-

tions for tenants. The result is

a large number of empty or

underused properties and a

virtual halt to private construc-

tion for rent. It would be

unethical to remove protected

tenancies from those currently

enjoying their benefits, and,

anyway, the Tory election

manifesto promised in June

that "all existing private and

housing association tenants will

continue to have their present

protection in respect of rents

not?

JOE ROGALY

When markets don't work

THE BRITISH Government's belief in free markets stops at housing. Its proposals to enhance the private rented sector and smash up the council estates will do little to extend the free market, while its housing policy as a whole is littered with distortions. At least three of these distortions are here to stay, however much proponents and detractors may wish that they would go away. They are: the tax relief on the first £30,000 more income interest—a precursor of the Green Belt, those

who regard the beauty of the countryside as one of the few compensations for the English weather would rather have the housing market out of shape than encroach on protected land. This is probably a strong majority view, not least among the Government's own supporters, which is why the evident desire of Mr Nicholas Ridley, Secretary of State for the Environment, to release green space across the country can be realised only under the camouflage of weasel words like "suitable" or "planned" development. The land market thus remains distorted and, if we are not careful, the Green Belts will too.

The focus must, therefore, be on those small areas of policy in which real improvements can be made. One set of practical propositions, entitled Inner City Waste Land, was published by the Institute of Economic Affairs on Monday. It is well worth the asking price of £3.50. The authors, Michael Chisholm and Philip Kivell, are talking about some half a million acres of vacant or derelict land in England, much of it in inner cities. That is enough to build two-and-a-half times as many new towns as England now has. They favour short-term palliatives, such as derelict land given to local authorities of urban development corporations, but the real interest lies in their long-term proposals. The price of vacant land would be driven down if it was taxed, and if use-rights lapsed after a while, as planning permission does now. The authors also want to create market transparency by means of public registers of land values, ownership, and current usage. The relaxation of planning controls is thrown in for good measure. Taken together, this package would leave the national housing market distorted, but it would free up the market in derelict land. The only question to ask a Government that says it believes in markets is, why not?

Pointless tax

From the Chairman, Tax Committee, Gilt-Edged Market Makers' Association.

Sir—On return from holiday I have only just read Clive Waddington's article on stock borrowing. "Share borrowing stirs a controversy" (August 18). In the article he remarks that "many institutional investors, including large ones such as British Rail Pension Fund do not lend stock through inertia". In fact, the major reason why pension funds are in most cases unwilling to lend stock is because, unlike other income from investments, the stock lending fees are taxed (generally at 45 per cent). The overall effect of this tax which includes the administrative overheads involved in reporting the income to the Inland Revenue and paying the tax, is to make stock lending uneconomic for almost all pension funds.

It is pointless to levy this tax, since by its existence it is stifling the pension funds' stock lending activity. It can hardly be increasing revenue collected from the pension funds.

Unfortunately, change in this area seems to be blocked because of more general concern by Treasury Ministers about pension fund taxation. Given the increasing importance of stock lending to the markets, as explained in Clive Waddington's article, there is a clear case for treating income from stock lending in the same fashion as income from investments.

(Dr) Richard Golding, Kleinwort Benson, Chequersworth, 20 Fenchurch Street EC3.

The health service

From Mr L. Littman

Sir.—The Royal Free Hospital in Hampstead, London, has just closed down one of its two remaining private wards through lack of nursing staff.

This in turn is said to be due to lack of nursing hostels without which nurses find it too expensive to live in London. Yet the Royal Free has ample land on which to build its own nursing hostels, though it shows no inclination to do so.

Despite the Government maintaining that everything in the Health Service is splendid, and its claim that more and more public money is being spent on it, the reality seems to be that more and more of the service is running down and more and more of our highest qualified medical staff are becoming disgruntled with it.

But the Minister and the Government just sit entrenched behind the bland statements of

Letters to the Editor

From the Chairman, Tax Committee, Gilt-Edged Market Makers' Association.

the NHS bureaucracy that everything is satisfactory and getting better. What kind of explosion of public wrath are they waiting for before opening their eyes to the real position?

Bernard Buckle, 45, The Square, Barnham, W. Sussex.

Robust and famous

From Mr E. Lewis

Sir.—In your article of September 14 you state that electric motors are the measure of indigenous production activity and the industries you quote are typical examples of the major energy users within the UK to whom I have referred in my previous correspondence.

Your article provides an excellent illustration of the problems that nations encounter when not paying sufficient attention to their manufacturing industry. It is the seed corn upon which many other industries and financial services inevitably depend. It should be no surprise that we are well behind France, where electricity for major manufacturing consumers is priced competitively. French manufacture of electric motors may be a consequence of a sizeable export business, but that sizeable export business mostly stems from an indigenous manufacturing base.

You also state that the UK market for electric motors should anticipate some improvement in sales as a consequence of power generation but note that manufacturing industry is not investing in power generation while British Gas pursues its current pricing policy for major users.

E. Fox, Thames Bank House, Tunnel Avenue, SE10.

Promoting new airports

From the Editor, Airport Industry Research

Sir.—Unfortunately you misprinted the last word of my letter of September 10 and the result is misleading. I wrote that such airport developments as I had quoted would not have occurred previously because, inter alia, of the... monopoly of the then state-owned BAA (British Airports Authority). You printed BA (British Airways). I did not wish to imply that the airline had im-

peded airport development and of course it never had a monopoly.

Bernard Buckle, 45, The Square, Barnham, W. Sussex.

Gas pricing policy

From the Managing Director, Tunnel Refineries

Sir.—In your article of September 14 you state that electric motors are the measure of indigenous production activity and the industries you quote are typical examples of the major energy users within the UK to whom I have referred in my previous correspondence.

Read by 96 per cent of the island's adult population, the Jersey Evening Post gives advertisers the perfect opportunity to reach this affluent but elusive group of people.

T. J. Turring, Park House, Park Terrace, Worcester Park, Surrey.

Recently the Belgian press in reporting a new front-line fighter proposed to rival the F/A-18 for the Belgian air force in the 90s expressed wing surface areas in square feet. What on earth is the metric equivalent anyway? Squared decimetres?

Personally, when I direct motorists who ask the way, I amuse myself by giving distances in miles. But the point is, I am always understood. Only when once I introduced furlongs did the poor driver look totally bewildered.

In other words, the current swing from imperial to metric measures in the UK serves no other purpose than to follow a fashion. As it's a fashion that easily could change again, it serves no useful purpose.

Jeremy Woolfe, 60 rue Victor Lefèvre, 1040 Brussels.

I have now been involved with varying degrees of direct responsibility, with the formation of the Metal Bulletin tungsten price, and its use as a reference by the trade, for 24 years. Throughout that time there has always been somebody saying that the Metal Bulletin price is vulnerable to manipulation. I would have thought Jocelyn Waller could have been more imaginative.

You also state that the UK market for electric motors should anticipate some improvement in sales as a consequence of power generation but note that manufacturing industry is not investing in power generation while British Gas pursues its current pricing policy for major users.

At the street market he would find the pound ("live"—or "Pfund" over the border in Germany) to be still perfectly well understood even after nearly two centuries of official abolishment.

T. J. Turring, Park House, Park Terrace, Worcester Park, Surrey.

SECTION III

FINANCIAL TIMES SURVEY

Financially, it is Germany's dominant city. It is also its advertising capital and home to major

industries. Frankfurt has suffered from an image problem, however, which it is now trying to tackle. Andrew Fisher looks at this energetic, if somewhat unattractive, city

Lots of verve if not style

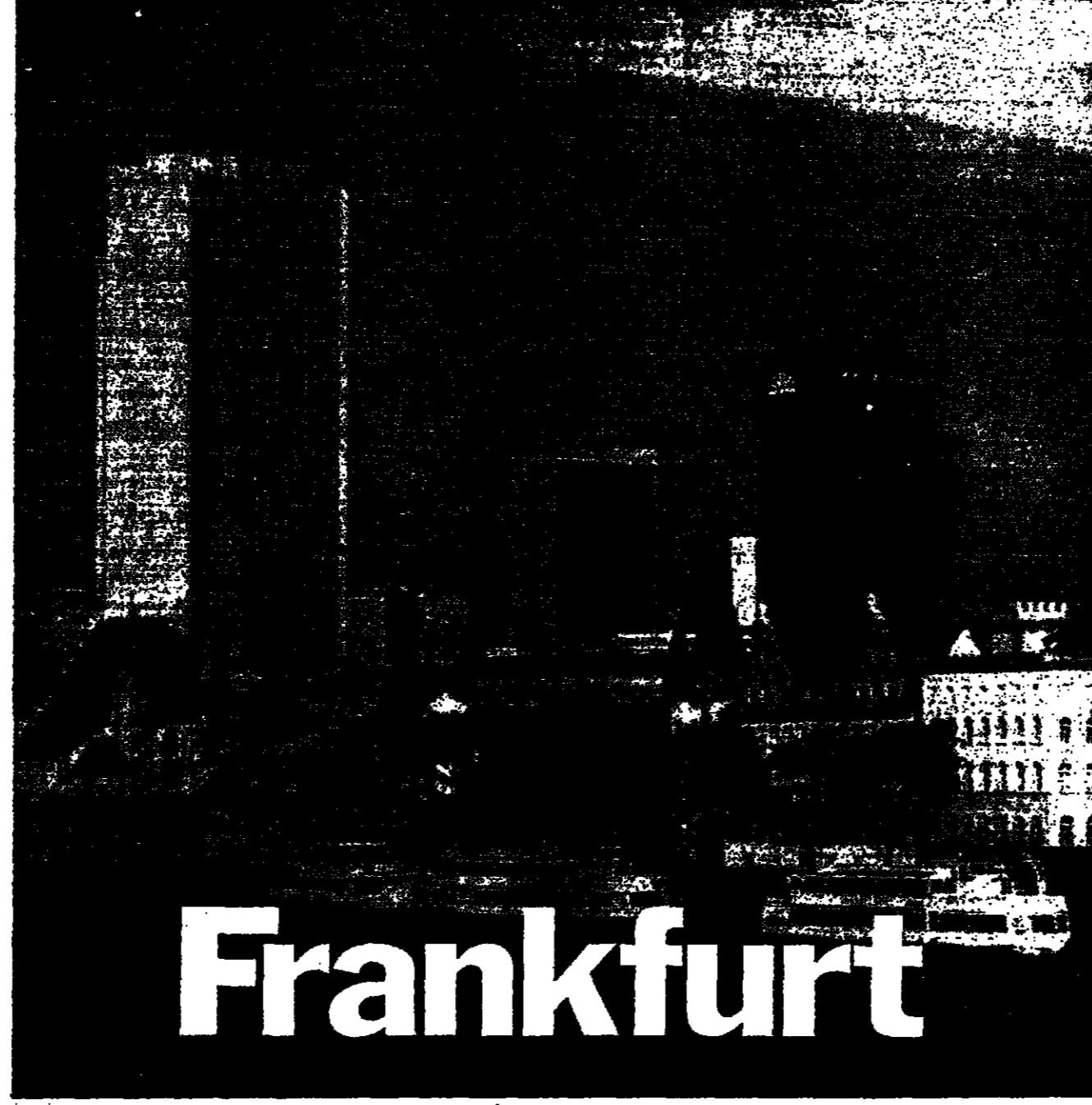
SEEN FROM the motorway that runs from the rolling Taunus hills to the north, Frankfurt's skyline is a cluster of towers up against great commercial icons with a sureness and arrogance that shocks more of North America than western Europe.

No other West German, or even European, city has such a contemporary skyline rising up from its centre. While not exactly beautiful - some of the buildings are downright ugly - the total effect is certainly striking.

For what this modest-sized city of just over 500,000 people on the River Main may lack in style, flair or conviviality, it makes up for with an abundance of business energy, cultural vitality, and appetite for enjoyment. Financially, it is Germany's dominant city, boasting its central bank, the headquarters of the big three commercial banks, a host of foreign investment institutions, and the largest stock exchange. Just over a fifth of its population is foreign, the highest proportion of any German city.

It is also Germany's advertising capital and home to some of its major industrial corporations like Hoechst chemicals; I.G. Metall, the largest trade union in the western world, is based here, as is the German Football Association, with former

painful recent past, as well as



No other West German, or even European, city has such a contemporary skyline rising up from its centre

Frankfurt

former midfield star Franz Beckenbauer running the national team. The city is the site of the country's largest international fair (and the world's most famous book fair) and its airport is the busiest in continental Europe.

Yet officially, Frankfurt is not the capital of anything. Just as it was gearing itself up after World War II to become the new Government centre of the fledgling Federal Republic, the prize was snatched away by Bonn, a sleepy little town on the Rhine. And Wiesbaden, with more gracious style and elegance but less pace than Frankfurt, is the administrative centre of the state of Hesse.

Nor has Frankfurt been an automatic stop on the tourist circuit, though there is plenty to see and around the statue of Goethe and Rothschild and more people are now stopping off to take a look. It was so badly bombed near the end of the war that its well-preserved medieval heart virtually disappeared.

Today it is a mixture of (mostly restored) older buildings, squat and utilitarian post-war structures, and the newer and occasionally more impressive skyscrapers.

In appearance, therefore, Frankfurt has suffered from its painful recent past, as well as

from its own over-hasty rebuilding efforts. Its sheer commercial robustness has not always recommended itself to visitors, and its inhabitants can occasionally be brusque. Thus it has had to contend with a severe image problem. In short, it has sometimes been regarded as an urban nightmare.

At one time, that harsh tag may have been more than justified. After the heady post-war years of the 1950s, Frankfurt came to represent for many all that was worst in modern economic life. It was aesthetically unappealing, to say the least, it seemed to have an over-regard for material well-being streets seemed like permanent building sites as new road and underground

train links were being built, it was constantly being disrupted by youthful left-wing dissent, and such inner-city blights as drugs and crime flourished.

Neatly describing its poor image, John Arndt, a disgruntled book, Germany and the Germans, that this was not entirely deserved. "The town's general reputation for mercenary brashness has given it a bad name around the world. It is considered soulless, characterless, too materialistic, too Americanised, especially by older people who remember the pre-war Frankfurt as one of the largest and finest medieval centres in Europe."

Admitting that Frankfurt was

fewer problems in the mid-1980s than in the early 1970s.

Clearly, Frankfurt would not too much relish the idea of going to Germany. It is a city based on work and money. It lacks the elegant dignity of Hamburg, the northern port city; the hedonistic chic of Munich in the south; the chirpiness of Cologne on the Rhine; or the sleek style of Dusseldorf in the Ruhr. While it has plenty of life, its soul is not easy to find.

Frankfurt does not have the grand boulevards and broad shopping avenues which distinguish other European cities. True, its main shopping street, Zeil, has the highest turnover in the country. But it is architecturally bleak. Nor does the

one of five German cities with

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of left-wing agitation in the 1980s. That has died down, but only a few years ago there were violent demonstrations against the construction of a new airport runway.

In the past, Frankfurt has often been called Germany's secret capital. Nearly 1,200 years old, Emperor Charlemagne held a symposium at Villa Francofum in 794, though Romans had settled earlier. It became the place where emperors were elected and a flourishing centre of trade and commerce. As well as a strong cultural tradition, its people also developed an instinct for politics.

It was in Frankfurt that the liberally-inclined National Assembly tried to form a new German state in 1848, the year that republican feeling swept Europe. Instead, Bismarck's Prussia came to dominate North Germany, including Frankfurt which lost its status as a Free City in 1866. So upset was the mayor of the time at this loss of status that he took his own life. Later, in 1871, the treaty ending the Franco-Prussian war was signed here.

Today, you have to look hard for signs of Frankfurt's colourful past. Allied bombs destroyed or damaged 80 per cent of its buildings in 33 bombing raids between 1940 and 1944, leaving 17,000 tonnes of rubble. March 1944 saw the most devastating, with several hundred British bombs wiping out most of the centre in one night.

After the war, Frankfurt became the headquarters of the US occupation forces, who based themselves in the building of I.G. Farben, the chemical combine which was split into three. Rebuilding began quickly, too quickly in the view of many who resent the faceless concrete city that Frankfurt quickly became.

But its character had already been changed drastically before the bombing. Under Nazi racism, Frankfurt's Jewish population, active in business, culture and science, was sharply reduced. Before the war, there were 30,000 Jews in the city, more than in the whole of West Germany today. Frankfurt's present Jewish inhabitants number 6,500.

For those charged with governing the city, the demands have sometimes seemed superhuman. Frankfurt used to be called ungovernable. Several post-war mayors died in their offices though job stresses were not the only reason. After the strenuous efforts of post-war recovery, the city became a centre of bad taste by making a show of one's wealth.

Today, the building gives Frankfurt a much-needed architectural and cultural focus. Showing that culture and finance are never far apart in this money-conscious city, the elegantly twin towers of the Deutsche Bank headquarters are just a stone's throw away, impressive and almost disdainful of the world below.

For wealth, personal or corporate, is not seen as something to be flaunted in Frankfurt, though it is there in plenty. "It was never a disgrace to be rich in Frankfurt," said Walter Heselbach, former chairman of the Bank für Gemeinwirtschaft. "But it was always considered bad taste to make a show of one's wealth."

Being Dutch is not enough

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FRANKFURT 2

Domestic banks

Others follow to home of the Bundesbank

BONN MAY BE the political citadel, but Frankfurt is undoubtedly West Germany's financial fortress. The dominance, established after the Second World War, has sharply increased in the past two years thanks to the Bundesbank's step-by-step reform of Germany's capital markets and international investment banks' increasing appetite for representation in the world's main markets.

Add to that Germany's status as a leading trading nation, the Deutsche Mark's traditional strength, and its increasing *de facto* role as an international reserve currency - once resisted strongly by the Bundesbank - and the importance of a Frankfurt presence becomes all the clearer for domestic and foreign banks alike.

Though Frankfurt was known for private banking in the nineteenth and early twentieth centuries, Berlin, Hamburg, or the fast-industrialising Rhineland were where the real banking action tended to take place.

Frankfurt really came into its own as a domestic banking centre after 1945. Its convenient location at the centre of Germany persuaded many domestic banks to establish their new headquarters on the Main. Some were also influenced by the fact that Bonn was intended to be a temporary capital only, pending a final decision on a new one, which most expected would be Frankfurt.

The city was also boosted by the decision to set up the Bundesbank in Frankfurt. Last month the central bank celebrated its thirtieth birthday here.

So it is no surprise that the present towering headquarters of Norddeutsche Landesbank, one of Germany's biggest public-sector banks, based in Hanover, is establishing a securities operation in Frankfurt. The bank intends aggressively to use the chances Frankfurt has to offer, said Mr Bernd Thielmann, its chief executive.

Among other new regional arrivals is Deutsche Siedlungs- und Landesrentenbank, the state-owned financial institution which is now a commercial bank in all but name. DSL Bank is to establish a small 10-man securities trading office. Bankhaus Lampe, based in Bielefeld and 25 per cent owned by DG Bank, is taking the same step. So too is Hamburg-based Ver-

acity control to the Aachener and Muenchener insurance company earlier this year.

Frankfurt is also the home for Hessische Landesbank (Hela), the main public-sector bank for the state of Hessen. Though Wiesbaden, 30 miles drive to the west, is actually the state capital, Frankfurt is by far Hessen's biggest city and the obvious choice for Hela's HQ.

All Germany's leading regional banks also maintain sizeable Frankfurt operations. Cologne-based Westdeutsche Landesbank has a large branch, while the big three Bavarian banks, Bayerische Vereinsbank, Bayerische Hypothekenbank and Bayerische Landesbank, are also active.

For some time, Bayerische Vereinsbank has been sitting on a prime piece of real estate in the middle of Frankfurt's main banking avenue. After repeated denials, it recently announced that it intends to develop the site and shift much of its investment banking and securities operations to Frankfurt. The bank is only bucking the trend in that its planned building will be a mere 12-storey tiddler on a street that is turning into Frankfurt's Manhattan with its towering banks.

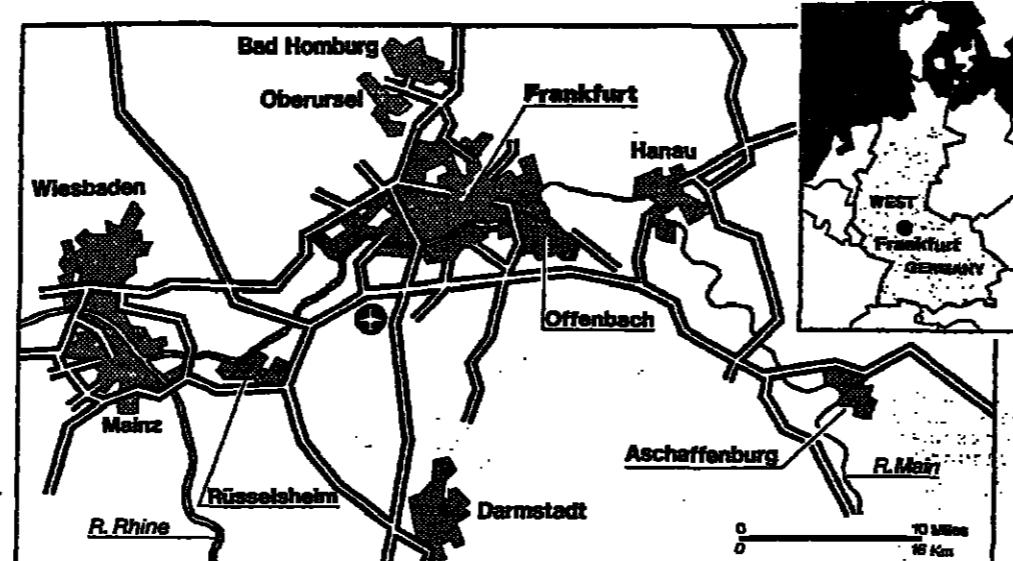
Indeed, the decision of a string of smaller regional banks to set up new trading and investment banking operations in Frankfurt has been one of the most interesting developments on the domestic banking front in recent months.

The soaring value of shares in 1985 and 1986 probably helped to strengthen Frankfurt's hand, as did the vast growth in federal government bond business. Though both markets have been highly influenced by the weight of foreign buyers, almost every domestic bank with serious pretensions in securities now feels it needs to be represented in Frankfurt too.

Of course, German securities can often just as well be traded on whichever of the eight regional bourses is most convenient for a given regional bank. But executives in many houses have come to recognise the advantage of being here not just to trade stocks, bonds and foreign exchange, but also to have a listening post for picking up the latest news and market gossip.

Halg Simonian

The twin towers of the Deutsche Bank



Foreign banks

Most banks are foreign

FOREIGN BANKS in Frankfurt are hard to miss. The city now boasts some 373 banks, 255 of them foreign. Some have been here for decades, while US leaders like Citibank, Chase Manhattan and Morgan Guaranty first set up shop soon after the Second World War, when Frankfurt was the centre of the US zone of occupation.

The military connection is still there. American Express Bank, based in Frankfurt, caters for the everyday banking needs of the very large US military presence in Germany, although it will soon have to hand over the reins.

Swiss, French and Spanish banks are also well-represented, as are the British, though they often remain inadvertently overlooked. Lloyds Bank, for example, a couple of years ago bought Schroder, Minchmeyer, Hengst, a leading private house, in what, with the benefit of hindsight, was a very smart move.

Others have also been acquiring. In February, Spain's Banco Santander bought C C Bank, a 30-branch consumer finance operation from Bank of America, along with the Visa credit card franchise, as part of its plans to expand its German business after Spain's membership of the European Community.

But there is more to banking in Frankfurt than just the leading US and West European groups. The numbers of smaller banks from the Far East and the developing world have also been growing considerably.

Most used to head for Hamburg, Germany's main port, and still do. But a combination of Frankfurt airport's importance in international air freight and the city's existing role as a centre for import-export businesses has meant more of those interested in trade finance have been heading straight for the Main.

What do all the foreign banks do? The smallest are happy to maintain a representative office, show the flag, develop contacts and keep their ears to the ground. A number of overseas central banks, such as those of Uruguay and Argentina, also have rep offices here for the same reasons.

Trade finance is bread and butter for many of the bigger foreign houses. Most are also active in foreign exchange trading since Frankfurt is the fourth or fifth largest forex market in the world.

The poor reputation of most West German banks in foreign

exchange trading until relatively recently helped many foreign banks to make a mark in an otherwise very competitive and over-banked banking market. German banks are becoming more competitive in currency trading, but the foreigners - notably US institutions - still have a lead thanks to keen marketing and pricing.

In the past two years, however, investment banking has been the biggest draw for foreign houses as the Bundesbank has gradually reformed the German capital markets.

First on the list was the abolition of withholding tax on securities in April 1986, followed in May 1986 by the go-ahead for a host of new instruments like swaps and floating rate notes.

At the same time, all foreign houses - bar the Japanese - were given permission to lead-manage Deutsche Mark Eurobonds.

In April 1986, the Federal government bond underwriting consortium was widened to include over 20 foreign banks.

Their enthusiasm for underwriting is hardly surprising: well over 60 per cent of new federal bond issues now end up in foreign hands, and some put the figure as high as 80 per cent.

Moreover, only this year did the West German stock market end a seemingly unstoppable two-year bull run, largely fuelled by investors from abroad.

As the country's financial capital, it is hardly surprising that the new foreign investment banks have set themselves up in Frankfurt. Moreover, many existing foreign commercial banks have been building new investment banking departments or expanding those they already have.

Apart from the US banks, the Swiss are among the best entrenched in investment banking houses, being early arrivals. After buying Effectenbank-Warburg, an established Frankfurt name, Credit Suisse created CSFB-Effectenbank, an investment banking operation modelled on the extremely successful Credit Suisse-First Boston in London.

Union Bank of Switzerland, which also bought a bank, has a solid, if less exciting, reputation, while Swiss Bank Corporation, starting from scratch, has attracted a number of senior German bankers and now employs well over 200 in Frankfurt. Bucking the trend of closing down commercial banking branches in other parts of Ger-

many, it is thinking about opening another office, probably in Munich.

This year has seen the arrival of some top Wall Street names. Salomon Brothers officially opened at the start of February, though they had actually been in town since last summer. Pinched for space in its offices in Deutsche Bank's old headquarters, Salomon will be moving around the end of this year to bigger premises in DG Bank's skyscraper. Meanwhile, Morgan Stanley officially started business in Frankfurt on June 1.

Merrill Lynch, which is already well represented in Germany through its offices selling US equities to institutional and private investors here, is also applying for a banking licence; its investment banking operation should be running by early next year.

Meanwhile, Goldman Sachs and Shearson Lehman Brothers are keeping mum about their plans for Germany, though Shearson has already hired a high-ranking German banker to head its ambitious role in London. It looks very much like a German operation in the wings.

The US investment banks will have a hard time keeping the limelight when the Japanese houses finally start leading managing Deutsche Mark Eurobonds, a privilege the Bundesbank has withheld until all the West German banks applying for securities licences in Tokyo have been satisfied.

Unlike the Japanese commercial banks, which have tended to head for Dusseldorf, Japanese investment banks and securities houses have all come to Frankfurt. Another 10 or so Japanese houses are said to be looking to open houses once the rules about lead-managing Deutsche Mark Eurobonds are changed.

All the arrivals have put further pressure on Frankfurt's already scarce central office space. Though not yet on a par with London's Big Bang, the inflow has also increased the demand for good securities staff, appreciably pushing up salaries.

Some German bankers are unhappy about that. But the brighter side is that the newcomers have added depth to Frankfurt's financial markets - and perhaps some richness to city life as a whole - while confirming its dominant position in West German finance.

Halg Simonian

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FRANKFURT 3

Andrew Fisher profiles Bundesbank President Karl Otto Poehl

Playing a key world role

IN THE 10 years that Karl Otto Poehl has been in Frankfurt as President - nearly eight as President - he has brought a new, more open style to the West German Central Bank. (It received an unexpected test last month when one of his secretaries was investigated for alleged co-operation with a fugitive foreign exchange dealer sought in connection with the Volkswagen currency fraud.)

It is not necessarily a style all find suitable. German bankers in general tend not to be the most outgoing of people, and some have found Poehl rather lightweight. But his easygoing, pragmatic approach has mostly gone down well at home and abroad, contrasting with the stiff image certain bankers often convey. Now confirmed in office for eight more years, Poehl will continue to play a key role on the world's stage.

Frankfurt and its mayor

Planning well into the future

MR WOLFRAM Brueck, Frankfurt's mayor since August 1986, is looking ahead. Not just to next week or next month, but much further. The first big date on his calendar is 1989, when Frankfurt will hold the "Bundesgartenschau", the federal German garden festival, which is a big event in the life of West German cities.

Then comes 2004, when the town hopes to stage the Olympic Games. Mr Brueck would like to see it succeed, but admits that it looks unlikely. By far sighted planning, he hopes to have more luck in his application than last year's well-engineered but ultimately unsuccessful bid by Birmingham, Frankfurt's UK twin.

Mr Brueck's emphasis on looking ahead is more than just another example of German thoroughness, however. He has had a hard act to follow in Mr Walter Wallmann, the Christian Democrat politician who first wrested Frankfurt from the Social Democrats in 1977. Mr Wallmann went on to become federal environment minister in Bonn before returning triumphantly to Wiesbaden, the state capital, as the new Prime Minister of the state of Hesse in April.

Mr Brueck, aged 39, sometimes finds himself criticised as being an able administrator, he lacks Mr Wallmann's vision and charisma. That may be unfair, but there is no denying he has had the advantage of taking over a city that is enjoying something of a renaissance.

Developments in international finance have played some part, with domestic and foreign banks flocking to Frankfurt. But

Apart from watching over his country's money - to Poehl and his five fellow Bundesbank directors, financial stability is paramount - he has been keen that Frankfurt should improve its status as a financial centre.

Thus the bank has swept away most remaining curbs on foreign bank activity in the capital market. Poehl, a one-time economic journalist at the time he became a state secretary in Bonn, well recognises the processes of non-German banks "which have followed our call or invitation and come to Frankfurt".

Even so, he reckons there is more to do, mainly on the legislative side, by permitting foreign and foreign-owned institutions and doing away with the stock exchange turnover tax, which inhibits secondary market trading. He is icted that

Loyally, Poehl claims not to

bothered by what many see as the innate conservatism of the big German banks. "I've no complaints," he says. "They have built up their foreign activities."

He points out - last year, Deutsche Bank paid \$602m for Banca d'America e d'Italia - and have a strong financial basis, with a generous measure of hidden reserves tolerated by German accounting laws.

Also, the big German universal banks encompass a variety of activities, like investment banking and industrial stakes, that are not permitted in say, the US. "So German banks do not have to jump into every new innovation."

Having set the signal at green, the Bundesbank has to wait and see how markets develop. Poehl is keen that Finanzplatz Deutschland (Germany as a financial centre) should continue to grow, despite vigorous competition from London, Paris, Zurich and Amsterdam. "It is an important economic factor for Frankfurt and for Germany."

Yet Germany is subject to strong centrifugal forces from its individual states, inevitable in a country with no big capital city like pre-war Berlin. "In Germany there is always a certain tendency to regionalism, which can become mere provincialism." So while Frankfurt has become the dominant banking centre, the stock exchange structure remains decentralised.

Provincialism also has a more direct bearing on the workings of the Bundesbank, which is largely independent of the government. Key policy decisions like discount rate changes are made by an almost unwieldy central bank council of 17 people. Of these, 11 are from the states and are often more aware of domestic factors than the broader international picture.

For someone like the image-conscious Poehl, who enjoys his place on the world banking scene, domestic control in the conservative camp must be frustrating. This has especially been the case in the debate over whether money supply should be allowed to keep rising above target.

The steep rise now easing has stemmed from the need to keep exchange rates stable in the face of past speculative inflows. Reining money supply back too sharply could unsettle a fragile economy. To Poehl, money supply is the main yardstick - it is only one indicator in any case "and should not be regarded as an absolute". So far, the strong Deutsche Mark and low oil prices have kept inflation at bay.



Mr Wolfram Brueck

the city fancies itself as more than just a money centre and more like Germany's capital for service industry as a whole.

Mr Brueck and his fellow councillors have certainly spent lavishly to make Frankfurt more attractive and pleasant to live in, even if wartime bombing has made that an uphill task.

Improvements have been made to the already outstanding underground and local rail system, while further areas are being pedestrianised and more trees, it seems, are planted all the time. The way things are going the place is in danger of turning into a forest in a couple of decades.

Mention the once high-class and now slightly seedy streets around the main railway station, however, and Mr Brueck is instantly on his guard. The area has become Frankfurt's red-light district and attracts visitors ranging from the disreputable to the plain curious and the simply lost.

Mr Brueck quickly rejects suggestions that the area is the "salt in the soup" of an otherwise highly efficient but rather antisocial town centre. "The area has 10 times more crime than anywhere else in Frankfurt," he says. You are not encouraged to comment further.

The city council has just won a long battle to uproot the vice and "rehabilitate" the district. The reasoning is understandable, but the likely transformation from a den of sin to a web of banks, insurance companies and designer boutiques is not to everyone's taste.

Architecture is a special subject for Mr Brueck. Unfortunately Frankfurt wins no beauty contests, but its skyscrapers seem to be "in" after years of derision. The city is keen to give itself a US-style "skyline", although "the new buildings must be of the highest architectural merit," says Mr Brueck.

Foundation work is already under way for the new tower at the Frankfurt fair. However, it is only one of about half a dozen projects which seem likely to be translated from the drawing board into reality. All have their merits, though opinions differ on whether the project for a new "Campanile" by the station wins awards for the most lyrical or pretentious name.

Mr Brueck admits some of Frankfurt's earlier skyscrapers could have been better designed. But "many new projects are being judged through competition now," he says. And he emphasises the council's right of sanctioning too much high-price, high-rise development for fear of driving up rents in the immediate neighbourhood, thereby damaging the business mix in any given area.

After years of being knocked by other German towns as an example of precisely what they are not, Frankfurt has been getting some envious looks of late. It could be that even being its "administrator" is no bad thing.

Halig Simonian

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Poehl: his approach has gone down well

The Frankfurt market is one of the oldest in Germany, writes Halig Simonian

Change at the exchange

ONLY THE cranes towering above it give some idea as to where the DM60m currently being spent on renovating the Frankfurt stock exchange is going. Otherwise, apart from some unimpressive temporary offices blocking its facade, it is business as usual at the hour.

The Frankfurt market is one of the oldest in Germany, dating back over 400 years to the days when the city was a key trading centre for merchants from Germany's myriad principalities and further afield - who met conveniently on the banks of the Main to fix exchange rates and trade their goods.

Things have changed a lot since, though some local money people think they have not gone far enough. Ripping out the insides of the exchange to make more space is a start. Developing new markets - for example in financial futures and options - is further step. But the pessimists are worried that even those may not be enough to prevent business slipping away to other centres, notably London, because of continuing obstacles like Germany's stock exchange turnover tax.

Others in Frankfurt are tempted to sit on their laurels. The market is already the biggest in West Germany, they say, accounting for over 50 per cent of federal government bond turnover. Duesseldorf follows with around 30 per cent, then Hamburg or Munich, which squabble over third place.

Stock exchange business in Frankfurt is no longer the preserve of Germany's small private banks, which have declined sharply in number, especially since the 1930s, when many Jewish private bankers fled to the Frankfurt stock exchange may find things rather quiet if they time their arrival badly.

Admittedly, there is still an active trading floor, unlike post-Big Bang London. Rather than trading via specialist market makers, German stock exchanges use a matched bargain system to set share prices when buy and sell orders are brought together during their short official opening periods. But anyone coming on the wrong side of 1130 - when official trading opens - and 130, when it closes, is in for a let-down. Outside those times, the market is utterly quiet, with trading taking place over the phone between banks and dealers.

Some, such as Mr Michael Hauck, the chairman of the Frankfurt stock exchange, are firm believers in the existing system on the grounds that it offers greater transparency than options market making. Moreover, they argue that the transparency it offers means control by outside regulators can be kept to a minimum.

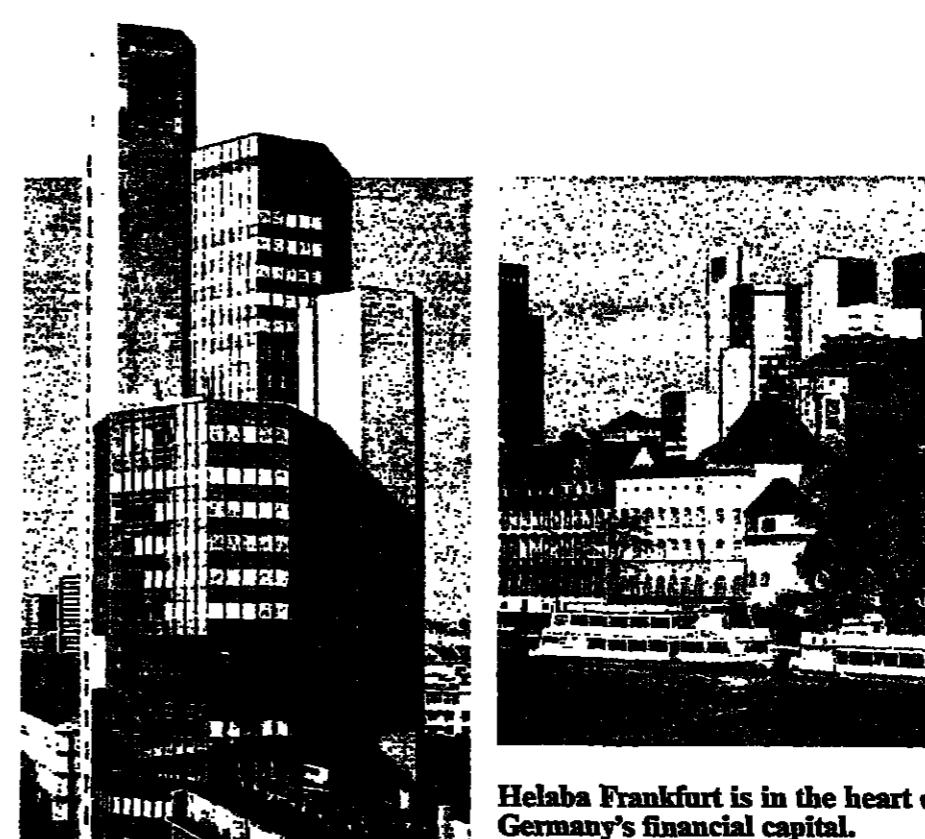
But Frankfurt dealers may in time have to get used to a new way of doing things if plans for a new competitor are indeed options market come off. Matched bargaining are no use for equity options, which need continuous trading in the optionable shares and a system of specialist market makers. If a new options market ever opens, then banks may in time wonder whether physical equity trading should go the same way.

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FRANKFURT 4

Manufacturing

A centre for industry

FRANKFURT IS not all banks, bonds and bourse trading. It also makes things. The city lies in the centre of a major industrial region, which houses some of the biggest, best-known and most international manufacturing concerns in Germany.

Along the bank of the River Main is the headquarters and plant of the largest chemical concern in the world, Hoechst. AEG, the electrical and electronics group, which is now part of the Daimler-Benz group, also has its base in Frankfurt. Metallgesellschaft, rapidly expanding its worldwide mining and metals activities, is in the city, along with Lurgi, its engineering subsidiary, as are metal and chemical firms Degussa and Rueterwerke.

Within easy reach of Frankfurt are Wiesbaden, Mainz, Offenbach, Hanau, and Darmstadt, all towns in their own right with a variety of industrial activity. Opel, the big car company owned by General Motors of the US, is based in Russelsheim, to the south-west of Frankfurt. Linde, the engineering and industrial gases company, has its headquarters in Wiesbaden.

Frankfurt has always looked beyond its regional and national borders, with a tradition in trade and industrial fairs going back several centuries. But it was not always so industrially minded as today. Before Germany was split into two after the last war, it was the Berlin stock market that was the most prominent dealer in industrial shares. Frankfurt was more interested in bank and insurance stocks than in manufacturing.

If the history of this century

altogether, the Rhine-Main area provides industrial jobs for 650,000 people. In Frankfurt itself, there are some 100,000 jobs in industry, about twice those in banking and finance. Hoechst accounts for over a quarter of these.

Including research and wholesale activities, Frankfurt is the largest chemical site in Germany. The towns dominated by the other two big German chemical groups, Ludwigshafen (further south with BASF) and Leverkusen (to the north) with Bayer, are one-company towns without the wider spread of activity the industry has in and around Frankfurt.

Frankfurt has always looked

beyond its regional and national borders, with a tradition in trade and industrial fairs going back several centuries. But it was not always so industrially minded as today. Before Germany was split into two after the last war, it was the Berlin stock market that was the most prominent dealer in industrial shares. Frankfurt was more interested in bank and insurance stocks than in manufacturing.

Other key industries in and around Frankfurt are electron-

ics, engineering and foodstuffs.

Exports by the 2,000 industrial companies in the Rhine-Main area totalled DM25bn, nearly a third of their total turnover of around DM90bn. Leading the export field is the chemical sector, followed at some distance by engineering, and the electricals and electronics industry.

Foreign companies, notably from the US and Japan, have

come to the area in force. Britain's Davy Corporation owns Zimmer, a Frankfurt-based company which specialises in building plants for solvent and fibre manufacture. Showcasing the emphasis on technology and science-based activities in the region, a quarter of Zimmer's 500 employees work on research and development - more than in any other Davy operation.

Next to the manufacturing heavyweights is a thriving advertising industry, bigger than those of Duesseldorf or Hamburg. Frankfurt is the advertising capital of Germany, with around 300 agencies employing 10,000 people and accounting for 40 per cent of the country's total billings.

It is also a leading newspaper city, with two major dailies - the severe Frankfurter Allgemeine Zeitung (circulation 340,000) and the more snappy Frankfurter Rundschau (190,000) - and the Frankfurt edition of Bild (225,000), whose stories scream out from the page. A special newspaper, Hurriyet, is produced for the large number of Turkish workers in Germany, while the securities industry has its own, often impermeable, daily, the Boersenzeitung. Also printed in Frankfurt is the international edition of the Financial Times.

Keeping the environment clean is also costly, and the Greens have been loudly critical of the chemical companies as polluters. Faced, the industry has been defensively explaining its pollution record.

Andrew Fisher

Andrew Fisher

Keep the environment clean is also costly, and the Greens have been loudly critical of the chemical companies as polluters. Faced, the industry has been defensively explaining its pollution record.

Andrew Fisher

IF YOU are short of something to do on a rainy day or dull weekend you could take in a feature film (English or German language), prop up a bar, eat some Italian or Chinese food, or just settle for a Big Mac. Or you could dress up for a wild night out at a fashionable disco.

Where in Frankfurt could you do all this plus pick up some last-minute shopping at times when the stores are shut? The answer is at Frankfurt airport, which claims to have enough facilities to support a town of 100,000 people. There is even a Harrods mini-store, the only one outside London, apart from one afloat the QE2.

English expatriates, nostalgic for the mixture of news, scandal and sport that makes up the Sunday papers can usually pick them up at the airport. In fact, weekends and holidays are some of the busiest times, not just because of passenger traffic. There is simply so much to see and do. Apart from going to the cinema and shopping, you can have your fortune told, play slots or buy a lottery ticket. For spiritual rest after all this, you can visit the chapel.

Talking strictly business, however, the airport is not only the busiest in Germany, but also in continental Europe. It is second to London's Heathrow in terms of passengers (and thirteenth in the world), but outdoes it in freight, where it is number three internationally after New York and Los Angeles.

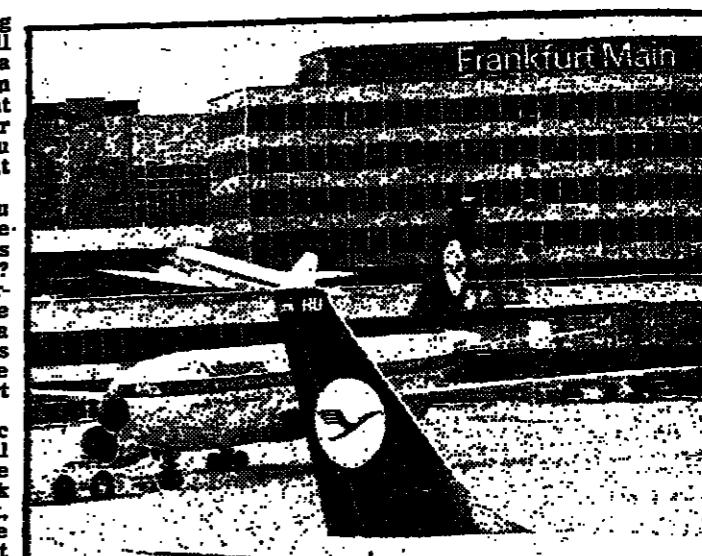
With 41,000 employees, nearly 8,000 working for the airport company itself, it is the biggest job provider in the state of Hesse, ahead of Opel cars and Hoechst chemicals. It accounts for about 5 per cent of the state's economy.

The airport can boast its own impressive range of statistics, with 5,000 flights a week going to 200 destinations in 90 countries and operated by 90 scheduled airlines and 170 charter companies. Lufthansa, the German national airline, accounts for nearly half of the airport's business. One in two of Frankfurt's passengers are transferring between airlines, with the airport guaranteeing a changeover time of 45 minutes, faster than any other world terminal of similar size.

While not exactly bursting at the seams, Frankfurt's capacity is seriously stretched. Hence the ambitious investment programme to fit the 50-year old airport for the 1990s and early

Frankfurt airport

High flying business



Lufthansa accounts for nearly half the traffic

part of next century. "We have to fulfil our duty," says Becker. "This means we have both to secure our position and also build it up. This is not an egoistic goal of the FAG. We have to consider our task in relation to the Government, the state, and the airport needs of the country."

Becker, 67, came to the airport when it had run into difficulties back in the late 1960s over its ambitious expansion plans. In those days, it handled around 5m passengers a year.

It is part of Becker's commercial concept that the airport should pay its way not just through airline fees, but also through rental and retail concessions. These account for some 20 per cent of turnover, a share which is likely to rise when the new terminal is ready in five years.

Before that, early next year the airport's commercial and shopping facilities will be considerably enhanced by the new DM200m Frankfurt Airport Center. Becker indirectly by Siegeman, this complex is aimed at giving the airport an even greater commercial thrust. Service says Becker, is the key to the airport's success.

Andrew Fisher

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Degussa

Metals. Chemicals. Pharmaceuticals.

Profile: Hoechst

World's largest in chemicals

IT BEGAN as a small dyeworks, moved into medicines at the turn of the century and later became part of the notorious IG Farben, split up by the allies after the last war. Today, Hoechst is the world's largest chemical company, having just taken a giant stride with the DM2.85bn purchase of Celanese in the US.

In the Frankfurt area, Hoechst is the largest employer, with 22,000 people. It also sponsors Eintracht Frankfurt, the first-league football team. Worldwide, it provides work for over 150,000, has a turnover of some DM40bn, and made pre-tax profits in 1986 of DM3.2bn. Its products include pharmaceuticals, paints, fibres, and plastics.

Its headquarters are in the town of the same name on the north bank of the River Main. Hoechst, which also has an attractive historic section, was incorporated into Frankfurt in 1928, when the company took

the town's name. The group began in 1863 as the dye factory of Meister, Lucius and Brunnen, later becoming famous for its its synthetic dyes.

IG Farben was formed in 1925,

though the German chemical industry had been cartelised earlier in the century. Under the Nazis, initially wary of the big industrial group because Jews were removed from its supervisory board, IG Farben became a major economic force. It was the biggest company in Germany and the world's strongest chemical concern. Since it was also involved in some of the worst human abuses during the Third Reich, its top executives were sentenced at Nuremberg; it was dissolved after 1945 to redistribute its power.

The resulting companies became the "big three" of the German chemical industry, the others being Bayer and BASF. It was not long before each was

larger than the old IG Farben -

out weakening earnings in the short term.

Also, it would put Hoechst in a much better strategic position in the vast US market, where the costs of setting up new operations are extremely high.

Celanese has a strong research thrust in technical fibres and engineering plastics, as well as a sizeable business in polyester fibres.

Like other leading German companies, Hoechst is a big spender. Last year, capital investment totalled DM2.7bn. Another DM2.1bn went on research, much of it into new fibres, an area from which it had been withdrawing.

The purchase of Celanese added \$2.9bn to the \$1.7bn sales of its transatlantic subsidiary, American Hoechst. Mr Wolfgang Ritter, the group's 57-year-old chairman, said it was "a big step into the future". It would add, strengthened Hoechst's long-term profits potential with-

Germany's, and the western world's biggest trade union, IG Metall, has its headquarters in Frankfurt, as do some smaller unions. The associations of the motor, engineering, and electrical industries are also there.

Andrew Fisher

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Living and working in Frankfurt

The city that always tries hard to please

THE EVENING was warm, the wine was flowing freely, and the traffic-less street was packed with people out for a good time. No, this was not some Mediterranean sunspot, but Frankfurt, a city which may not always impress, but certainly tries hard to please.

In its jolly moods, the city can be fun. When the stalls selling Rhine wines are set up near the centre and the weather obliges, Frankfurt's hard commercial edge is softened and business can be forgotten.

But never for very long. For this is first and foremost a place which deals in money and output. Outsiders come for work rather than enjoyment. Though there are good museums, concert halls, theatres and art galleries, and the surrounding countryside is stunning, Frankfurt stands primarily for commerce and finance.

Even the city's own 1987 Sales Guide calls it, with admirable

honesty, "too successful for love at first sight," but there argues visitors' sympathy. Robert S. Kane, the pro-American traveller, has sub-headed a chapter on Frankfurt "Substance sans Style." The difficulty for the short-term explorer, he wrote, is "cutting through the profusion of the plums."

The business traveller, however, should not find it too hard to make headway. Frankfurt, being small though at the centre of a large commercial region, is easy to get around, with practically everything reachable on foot, by taxi, or by suburban and underground train. There are plenty of good hotels and restaurants, serving anything from light snacks or fashionably light food to heavy German pork, sausages and sauerkraut dishes.

Entering and leaving Frankfurt is no problem. Either, its airport is the busiest on the Continent, with quick connec-

tions within and beyond Germany. Geographically, the city is central, so trains and automobile are often better option for less distant destinations.

It used to be said, in the days when it was more usual to do things Frankfurter, that the best thing about the city was that it was easy to leave. Nowadays there is less of a inclination to leave.

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Entering and leaving Frankfurt is no problem. Either, its airport is the busiest on the Continent, with quick connec-

tions for the customs of the crowds. For locals, and visitors who must at least try it, there is Apfelsaft (apple wine, or strong cider). There are plenty of cheap and cheerful student restaurants in what Kane calls "this tacky-touristy district," as well as some fine jazz bars.

Far more tacky, but much less innocent, are the streets of Frankfurt's red light district around the Kaiserstrasse. Lying between the main station, with some small hotels nearby, and the banking area, the Kaiserstrasse presents the crude sight of hard porn cinemas and sex shops to bemused visitors who stroll rather than ride into town. It has some good restaurants, though, including the best Chinese food in Frankfurt. Soon the area should be very different, as the image-conscious city authorities have given the sex purveyors notice to quit.

On the tasteful side, Frankfurt has other offerings beside kept much of its jostling mid-size aged charm and character, despite the ravages of war. Mainz, the city of Johannes Gutenberg, inventor of modern printing, has a museum with one of his 500-year-old bibles, as well as a colourful weekend market in the lee of its cathedral.

D

erstadt, and Aschaffenburg, with its impressive castle, are also a short distance from Frankfurt. So is the Rhine, with its picture-book villages and postcard views. With Frankfurt roughly in the middle, the Rhine-Main area is certainly varied enough to cater for most tastes. It is still an advantage from the city, yet this is as much because of what other places have to offer as in reaction to Frankfurt's own lack of glamour.

Andrew Fisher

Business traveller's guide

USEFUL INFORMATION

Public holidays: January 1, Easter Friday and Monday, May 1, Ascension Day, Whit Monday, Corpus Christi, June 17, Repentance Day, December 25 and 26.

Chamber of Commerce (Industrie- und Handelskammer), Boernerplatz 7-9, tel 21971.

Frankfurt Tourist Association (Verkehrsverein), Gutleutstrasse 7-9, 602676. Information offices on main station, opposite 23 (tel 2128349-61), and in Hauptwache Passage (tel 2128708-9).

German National Tourist Board, Beethovenstrasse 68, tel 75720.

Changing money. At banks and savings banks. Mon-Wed 8.30am-1pm; and 3pm-4pm; Thursday until 5.30pm. Monday 8am-1pm. Banks Monday to Friday through breakfast. At main post offices in city and airport and big department stores.

Deutsche Verkehrs-Kredit Bank at station and airport and main bank branches of airport all open longer hours. Hotels will also change money.

• **Deluxe.**

Frankfurter Hof, Kaiserplatz, Tel 20251, Tlx 411806. The city's flagship, very centrally located for both business and shopping. Also regular venue for company presentations and events. Many visitors find it ideal, though some complain of impersonality owing to its size. One section currently being converted to form new executive wing. Part of the Steigenberger chain.

Bessischer Hof, 40 Friedrich Ebert Allee, Tel 75400, Tlx 41176. As glitzy as the Frankfurter Hof, but appreciably smaller, giving it more charm. Location on the western edge of the city centre a drawback, except for those going to the fair-which it faces - or to offices in the West End.

• **Few stars.**

Intercontinental, 43 Wilhelm Leuschner Strasse, Tel 20361, Tlx 413638. Unwrapping concrete pile (with smaller annex across the road) a large international hotel, notable principally for its almost total lack of character. Drearly located between the railway station and city centre. But higher south-facing rooms have attractive

views over the Main, Sachsenhausen and beyond. Also ample parking, not guaranteed elsewhere.

Canadian Pacific Frankfurt Plaza, 2 Hamburger Allee, Tel 70550, Tlx 416745. A 44-storey contender for the tallest hotel in the world. Rooms start on the 26th floor. Super views, but atmospheric functional at best. Slightly north of the city centre by the university, but perfect for the Fair.

Park, 38 Wiesenbuschettplatz, Tel 2060, Tlx 412806. Stylish old hotel marred by an ugly new extension. Location on the fringe of the red-light district, near the railway station, should offend, none, but the squeamish, but families may think twice. Part of the Moewenpick chain; food said to be good.

Holiday Inn, 1 Mailänder Strasse, Tel 60020, Tlx 411805. On the edge of Sachsenhausen, south of the river Main. A 25-storey tower offering slightly more economical prices and attractive views in return for the less-than-ideal location.

• **At the airport.**

Staying here seems popular not just for travellers, but for some businessmen too, given the rapid spur in office development opposite the terminals.

Sheraton, 15 Hugo Eckener Ring, Tel 69770, Tlx 4182294. Expensive, despite - or because of - the location; travellers can literally wheel their luggage trolleys from the airside gate almost to reception without stepping outdoors. Six suites.

Steigenberger Airport Hotel, 16 Untermainstrasse, Tel 69851, Tlx 412112. Slightly less convenient than the Sheraton, involving a short drive. The compensation is that it's cheaper.

• **Outskirts.**

Two deluxe hotels, one to the north and one to the south of Frankfurt, should be mentioned. Public transport avail-

able, but limited, so best suited for the mobile.

Schlosshotel Kronberg, 25 Hainstrasse, Tel (06173) 7011, 41542. On Kronberg, 12 miles north-west of Frankfurt. Huge mock Tudor pile, built in 1889 and the home for years of Empress Victoria, mother of Kaiser Bill. Blazing log fires, wood paneling and flunkies in evening dress, the hotel has an atmosphere unique in Frankfurt. Could be convenient for those doing business with the many foreign multinationals based north of the city in the Taunus. Ask about the accommodation before registering, as possible, as rooms said to vary from the poky to the palatial.

Gravenbrach Kempinski, Gravenbrach, Tel (06102) 3050, Tlx 417673. In Neu-Isenburg, 7 miles south of Frankfurt. Almost, but not quite, a southern mirror-image of the Schlosshotel, to the north. Similar character-like quality, without the history. Again, best for the mobile.

• **RESTAURANTS**

Frankfurt is no foodie's paradise, but there are some reasonable places to eat. Wholesome German places or stateless bistros can often be a better bet than pricey French for those not desperate to impress. Good Italians abound.

• **At the airport.**

Staying here seems popular not just for travellers, but for some businessmen too, given the rapid spur in office development opposite the terminals.

Eins Zwei, 48 Hochstrasse, open until very late, is very popular with the younger wealthy set, as the cars parked along the pavement outside usually show.

• **Disco's and night clubs.**

Not my strongest suit, unfortunately, but the top names are:

Derian Gray, at the airport, to be the busiest disco in

Adolf Wagner, 71 Schweizer Strasse, Tel 622565. Almost next door, this is smaller and attracts a slightly higher-class clientele. Food hard to distinguish from the two, but portions here are a shade smaller.

• **Bars.**

Jimmy's Bar, at the Hessicher Hof, Andre. The bars at the Park Hotel and Frankfurter Hof are also small and attract a slightly higher-class clientele. Food hard to distinguish from the two, but portions here are a shade smaller.

Those just wanting a quick drink should head for Fidelle, 1-3 Bockenheimer Landstrasse, Tel 1234201.

Deutsches Reichsbier, Hauptbahnhof, 230611. Also at Frankfurt Airport, terminal B arrivals area. Tel 633071.

• **Airlines.**

Lufthansa, 2 Am Hauptbahnhof, Tel 2300621, Airport 6961.

British Airways, 2 Poststrasse, Tel 230121, 200371.

American Express, 5 Steinweg, Tel 21051.

Thomas Cook, 11 Kaiserstrasse, Tel 12470.

Wagons Lits, Hauptbahnhof, Tel 212849.

Tourist information office, Hauptbahnhof, Tel 212849; Hauptwache, Tel 2128709.

• **Travel agents.**

American Express, 5 Steinweg, Tel 21051.

Thomas Cook, 11 Kaiserstrasse, Tel 12470.

Wagons Lits, Hauptbahnhof, Tel 212849.

Deutsche Reisebüro, Hauptbahnhof, 230611. Also at Frankfurt Airport, terminal B arrivals area. Tel 633071.

• **Airlines.**

Lufthansa, 2 Am Hauptbahnhof, Tel 2300621, Airport 6961.

British Airways, 2 Poststrasse, Tel 230121, 200371.

Pas American, 12 Am Hauptbahnhof, Tel 26560.

Air France, 12 Kaiserstrasse, Tel 230501.

Swissair, 6 Am Hauptbahnhof, Tel 230224.

KLM, 2 Schillerstrasse, Tel 290401.

TWA, 2 Hamburger Allee, Tel 770601.

American Airlines, 26 Wiesenbuehleplatz, Tel 230591.

Halg Simonian takes a personal look at culture in the city

Letting hair down in a sober way

scene of Aida takes idiosyncrasy to an extreme.

Thankfully, Frankfurt's museums are less contentious, and the city has plenty of them. Reflecting what seems to be a competitive drive between German cities at the moment for museum building, the "Museum Ufer" - the south bank of the River Main - is devoted to a string of them.

September is touring orchestra time in Europe, and Frankfurt is a major venue. Even its earnest money people need to let their hair down sometimes, although they usually go about it in a pretty sober way.

Frankfurt's

beautifully-re-

stored

Odeon (Old Alte Oper)

is where some of its musical cultural heart. Its main hall is not just the venue for touring mega-orchestras, but also for Frankfurts own slightly less distinguished band. The building also houses two smaller halls for chamber music and recitals.

Unfortunately,

the harmony

now being heard at the Alte Oper

does not echo across the few hundred yards to the city's main theatre and opera house, built in the 19th century, where Mr Gielgud, Frankfurt's leading director and conductor, has finally hung up his baton after 10 years in charge.

Some are desperately disap-

pointed.

Mr Gielgud made a

name for himself

and the town

- with his innovative and highly distinctive productions, and they wonder how that reputation can be maintained.

But those of us with less pa-

tience for the black polo neck

and harsh white backdro

school of opera production are rather relieved, though we tend

not to broadcast it.

Mr Gielgud's last production, Wagner's Ring Cycle, was deservedly well received, and he has been honoured for his fine musicology.

But some of his other efforts,

notably those with Ms Ruth Berghaus, the East German produc-

er, were much harder work.

A prize should go to whoever can

explain why large portions of

Mozart's "Die Entführung aus dem Serail"

should be set in a gently undulating rectangular box. And spraying what one assumes to be poison gas over the entombed lovers in the closing

rites will be believed to know that the musical beat in Frankfurt is not just classical. The city has one of Germany's liveliest jazz scenes. Clubs with some

attractive twentyeth-century German expressionist works. Max Beckmann actually painted and taught here for 18 years before

going back to Berlin in 1937 and eventually to the US.

Lastly, the ethnology museum,

also on the "South Bank" is a

must. Not for the exhibits,

which I have never seen but

which are no doubt full of merit,

but for its very attractive cafe,

which has some of the best

cakes in town.

COMPANIES ON THE MOVE

PREFER FRANKFURT

Companies on the move know from experience that the chances of doing business profitably are greatly improved if they operate from a base that is also on the move.

Things go well with Lufthansa Cargo.



Lufthansa

SECTION IV

FINANCIAL TIMES SURVEY



The Government of Mr Robert Mugabe has made considerable progress since independence in 1980 but faces two big challenges. The economy is in difficulties, exacerbated by drought, and is paying a high price for its defence of vital routes through Mozambique, writes Michael Holman.

Challenges to be faced

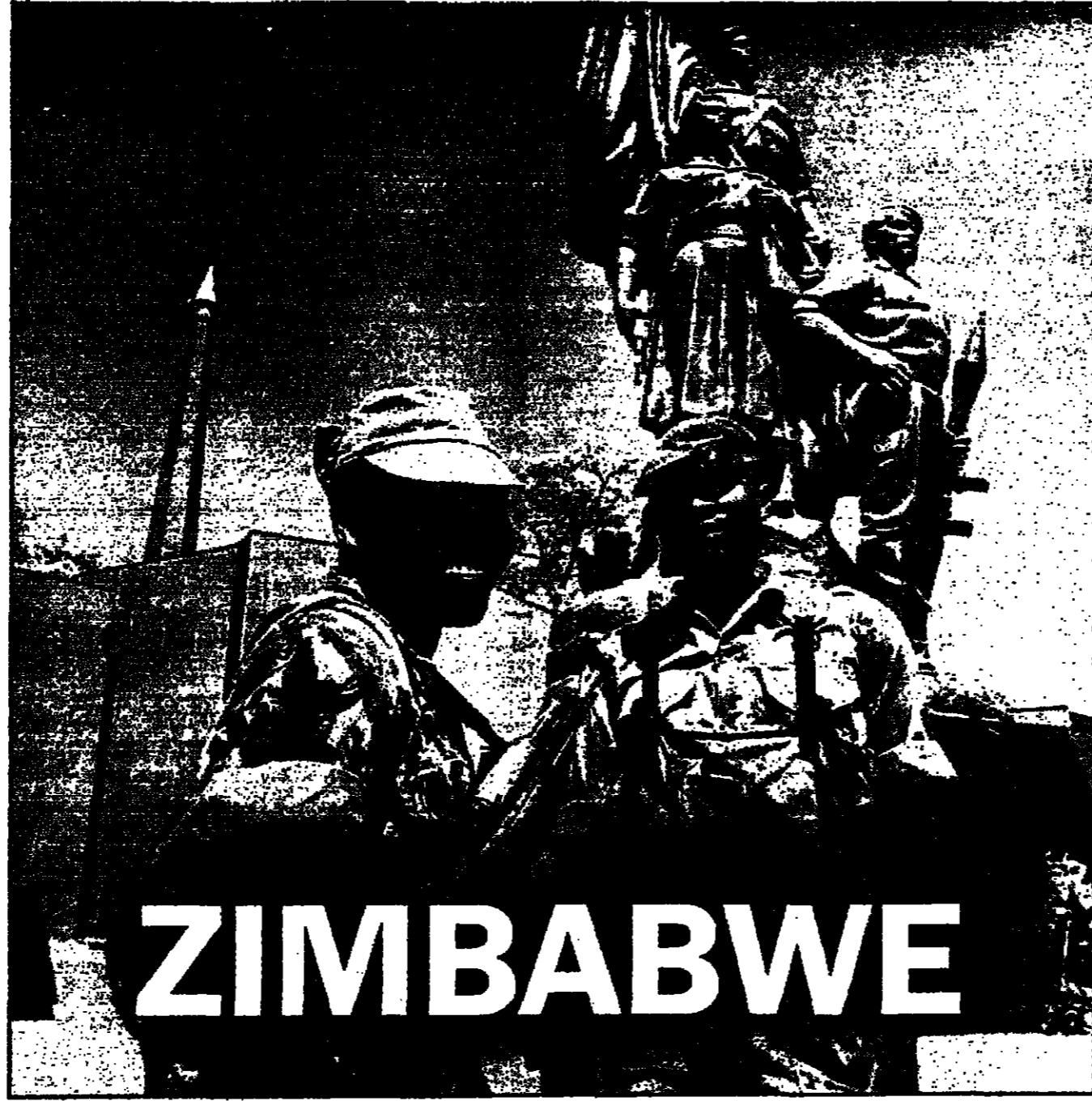
SOME SEVEN years after his overwhelming electoral victory which marked the beginning of Zimbabwe's independence, Prime Minister Robert Mugabe is facing a daunting combination of economic and security challenges.

On the economic front, the government is slowly having to accept the fact that the boom years of the early 1980s are unlikely to return.

Aid flows are falling after the post-independence bonanza, and world prices for Zimbabwe's commodities have slipped or are stagnant. The initial boom in agricultural and industrial output owed much to the end of the war since most foreign investors have been deterred by the government's socialist aims and the inadequate rate of return.

Zimbabwe is now living beyond its means, a fact that will be underlined as the worst drought for decade takes its toll.

On the security front there is tension in two areas. Zimbabwe is steadily being drawn into the war in neighbouring Mozambique, where its troops are defending the strategic corridor of rail, road and oil links to the eastern seaboard port of Beira,



ZIMBABWE

Pictures by Glyn Genin

Mugabe and the ruling Zanu (PF) party something approaching a transformation of the rural areas is getting underway. School enrolment has shot up from under 900,000 in 1979 to nearly three million today, with many of the new schools being built in the countryside. Peasant farmers' output has soared in part because of the end of the war, but also as a result of better services and reader access to loans. Their production has contributed to a maize stockpile which will enable Zimbabwe to feed itself despite the drought, and still have a surplus for export.

This does not keep pace with the country's population growth of 3 per cent a year, let alone ease existing pressures. Rising unemployment and growing land pressure combine to press the government with one of its most pressing problems.

Prospects for the economy of little relief. Indeed, many firms, hit by falling foreign exchange allocations, are retrenching. In its budget appraisal of Zimbabwe's economic performance, Dr Bernard Chidzero, the minister of finance, anticipated zero GDP growth this year and many economists anticipate a 3 per cent decline, partly because of the drought.

The drought, however, is only one of several economic problems, some of which are deep-rooted. A high price is being paid for the expansion in social services and the heavy defence bill (14 percent of the 1987-8 budget). The budget deficit - including the cost of unneeded subsidies - has been climbing

Economy: time for a new strategy for economic revival	Manufacturing industry: monetary constraints
Money supply and banking: government debt-funding problems	Beira Corridor: port plays a key role
Foreign affairs: the dominant shadow to the south	Mining: price rises lift prospects
Trade and foreign investment: balance of payments difficulties hamper exports	Agriculture: drought and world glut create setback
Game parks: safari of a lifetime	Peasant resettlement: still a long way to go
	Tourism

over recent years to 12.3 percent in 1987-8.

Inflation is running at around 15 per cent. Servicing of the country's external debt will take up around 32 per cent of export earnings this year.

The tight foreign exchange position (import allocations in real terms are only 40 percent of peak 1980 levels), has left much of the country's industrial and manufacturing sector in no position to replace ageing plant and equipment.

There is a growing body of opinion which says that government needs to implement some difficult decisions as part of what would amount to a far-reaching economic reform programme. So far there is little evidence that government is prepared to implement what would be electorally unpopular measures and run counter to Zanu (PF)'s socialist doctrine. Yet, there is no evidence either of a clear alternative strategy.

There is, says one leading businessman, a sense of drift compounded by weak management and irregular practices in many of the country's state-owned corporations. Three reports on the largest of these - Air Zimbabwe, the National Railways, and the Zimbabwe Iron and Steel Corporation - amounted to an indictment both of their management and of the ministries which have the ultimate responsibility.

At the same time, there are increasing signs of corruption among senior officials and government ministers. Many Zimbabweans believe that abuse of public office is spreading, a concern shared by Mr Mugabe, who recently denounced corrupt officials and politicians as 'socialist deviants' guilty of 'daylight robbery'.

There are comparatively few examples of leading culprits being brought to book, however.

It may be that Mr Mugabe himself is largely preoccupied by security problems on the eastern border with Mozambique and in Matabeleland and parts of the central Midlands province.

Zimbabwe has committed several thousand troops to the defence of the Beira corridor for understandable strategic reasons, but Mr Mugabe has indicated that he feels a greater responsibility still to the government of Mozambique, which provided him with a reliable rear base during the

guerrilla war in Rhodesia.

Last October he promised that Zimbabwe would fight to the last man in defence of the Beira corridor - government agents in the South African-backed Mozambique National Resistance (MNLR) prompted the rebels to declare war on Zimbabwe, in addition to continuing their attempts to sabotage the corridor.

While this threat may be largely bombast, recent attacks on eastern border villages and tea estates are a matter of concern.

Now has the government been able to resolve the security problem in Matabeleland, where only last week six people were killed in an ambush by the rebels. Part of the answer, some government officials believe, lies in winning the hearts and minds of the people of the province, stronghold of Mr Joshua Nkomo's Zulu party, by working for the unification with Zanu (PF) on terms which include a share of seats on the Zanu (PF) politburo, central committee and in cabinet.

Several rounds of negotiations have so far proved fruitless, and many observers believe that even if there were an agreement it might not be enough to end the conflict.

Mr Mugabe can argue that at the heart of his security concern is South Africa. But his search for a strategy that goes beyond demobilisation of apartheid and achieves a direct influence on Pretoria has been unsuccessful.

Public commitments on his part to selected economic structures by Zimbabwe against the republic have to date come to nothing in the face of lobbying by a deeply concerned business community which has pointed out some blunt facts.

About 8 per cent of Zimbabwe's trade goes on the Southern route and last year South Africa supplied 21 per cent of Zimbabwe's imports and was a market for 10 per cent of the country's exports. Clearly the scope for South African retaliation is potentially disastrous.

The probability, however, is that tensions and antagonisms in the Southern African region will heighten. The challenge that faces Mr Mugabe is how to cope with a troublesome neighbour and at the same time address himself to some fundamental economic issues.

largest in Zimbabwe. It will feed the oil palm plantations and provide water to surrounding farmlands.

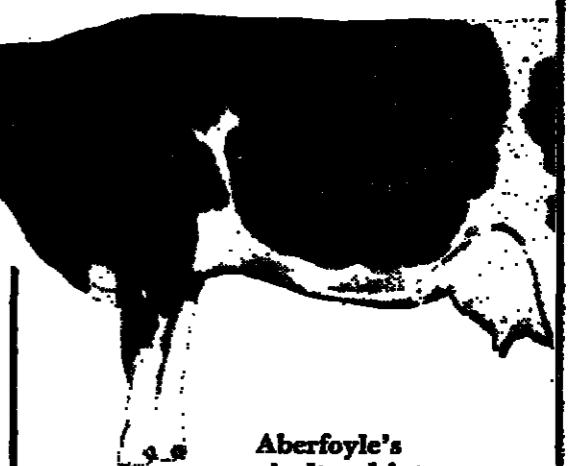
The Mwenezi Development Corporation is just one indication of Aberfoyle's interest in Zimbabwe. Within the group there are many other wide-ranging investments which will improve the quality of life for Zimbabweans, expand the economy and, in so doing,

Steel plays a major role in Zimbabwe's development. In the area of manufactured steel products, Aberfoyle Industries, through

AFA-Angus, supplies fire protection equipment for industrial and domestic use.

for the quality of its product. It has even greater potential in the development of manufactured textile goods. Associated Textiles, a division of Aberfoyle Industries, is a major producer and exporter of clothing for men, boys and babies in the high-demand, cotton-knit sector.

Farming tops the list of Zimbabwe's vital growth areas. Here the Aberfoyle



Aberfoyle's agricultural interests include Zimbabwe's largest dairy farm

The Aberfoyle Group is putting down strong roots in its property and portfolio investments.

Aberfoyle Investments owns and manages important properties such as Globe House and Electra House in

Harare and its investment portfolio includes many of the leading companies in the country.

We're here to invest and contribute to the development of the country.

Aberfoyle investing in Zimbabwe's property development.

Aberfoyle means business

increase employment opportunities.

The motor industry is an area where import substitution is vital.

Here, Aberfoyle's involvement is through

Stansfield Ratcliffe, distributor of Lucas and CAV motor electrics and essential spare parts for the motor industry.

This company has plans

to expand local production and reduce the need to import electrical motor spares.



Aberfoyle reduces import-dependency in the motor industry

Flexo Steel Industries, another

Aberfoyle Industries division, makes and supplies steel window frames for houses, offices, shops and factories throughout the country.

Zimbabwe's cotton industry has earned itself international recognition

Group is well represented by Kintyre Estates, one of the country's largest dairy farming enterprises and the only fully computerised dairy.

Tenerife Estate, another high input farming enterprise, concentrates on maize and other annual crops.



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Aberfoyle develops Zimbabwe's first Oil-Palm project.

employment to nearly 10 000 workers. At peak production this project is expected to generate foreign exchange earnings to the value of Z\$60 million per annum.

At the heart of this development is the giant Manyuchi Dam, scheduled for completion in December, 1988. This dam will be the fourth

ZIMBABWE 2

Economy

New strategy sought as growth slows

AFTER SEVEN years of independence during which economic performance has fallen short of the overly-optimistic expectations held in 1980, if not in direction, it is clearly indicated. Indeed, there are some signs that the technocrats in the Government, including finance minister Bernard Chidzero, accept the need for a measure of gradual economic liberalisation, though this is constrained by a preoccupation with day-to-day crisis management, as well as a curious combination of policy conservatism and ideological opposition to opening up the economy.

In 1980/1 real gross domestic product grew 23 per cent fuelled by an increase of more than 60 per cent in imports between 1979 and 1982. At the time it was confidently assumed that the combination of improved terms of trade would allow growth and substantial aid and foreign investment inflows would be adequate to sustain such import levels.

But these expectations were disappointed. Net private capital inflows since 1980 have been negligible - less than \$200m. Exports volumes have grown at a mere three per cent annually while the terms of trade reflected little more than the depreciation of the Zimbabwe dollar. Aid inflows totalled US\$1.7bn between 1980 and 1983, but have since slowed.

In this situation, both the economic and import booms proved shortlived. The brakes were on with a vengeance in 1982 when real GDP has been growing at less than one per cent annually and real per capita incomes falling by more than two per cent a year. Import volumes fell by more than a third between 1982 and 1985 and investment and employment have deteriorated in turn. The US\$1.7bn aid inflows sustained high levels of public sector spending but the slowdown has exacerbated the balance of payments problem.

On current account the balance of payments deteriorated dramatically from a deficit of \$2156m in 1980 to \$833m in 1982. Heavy foreign borrowings in the immediate post-independence period contributed substantially to this deficit with public sector interest payments abroad rising from a mere \$36m in 1980 to \$167m in 1984. But by 1986, currency devaluation, export incentives, severe cutbacks in import quotas, the tightening of exchange controls - in respect of profit and dividend remittances - and restrictive monetary policies had turned the balance of payments around and a small current account surplus was achieved.

However, external balance has been achieved only at the cost of severe internal imbalance reflected in sluggish growth, falling investment and escalating unemployment. Last year, investment, at constant prices - was at its lowest level since 1979 and since independence it has been 10 per cent lower than in the final seven years of economic sanctions during the 1970s.

But the unemployment crisis

is the most serious manifestation of the failure of economic policy. The phenomenal expansion of the education system - the number of children in schools trebled to 2.8 million between 1979 and 1986 - is now showing up in huge increases in the number of school leavers with four, and even six, years of secondary education. These have increased from a mere 30,000 in 1983 to 147,000 this year and 330,000 by 1986. At the same time employment is stagnating.

There are no more people in jobs today than at the peak of the Ian Smith sanctions boom in 1975 when 1,050,000 workers were employed in the formal economy. Unemployment is estimated to have risen from 12 per cent in 1984 to a forecast 18 per cent this year and 22 per cent by the early 1990s.

After the temporary 1985 agriculture-led recovery, economic growth has slowed to a crawl. Real GDP increased fractionally last year and is forecast to fall by at least three per cent in 1987 while real per capita incomes this year will be at their lowest since 1979 and 17 per cent below their 1974 peak.

In this situation it is hardly surprising that the policymakers should now be casting around for a new strategy. Their deliberations are complicated by the high dependence of economic growth on the public sector since 1980.

Virtually half the increase in GDP has emanated in the public sector and about a quarter has occurred within education itself. This has only been possible because public spending has grown far more rapidly than the economy, rising from about a third of GDP in 1980 to almost

half this year.

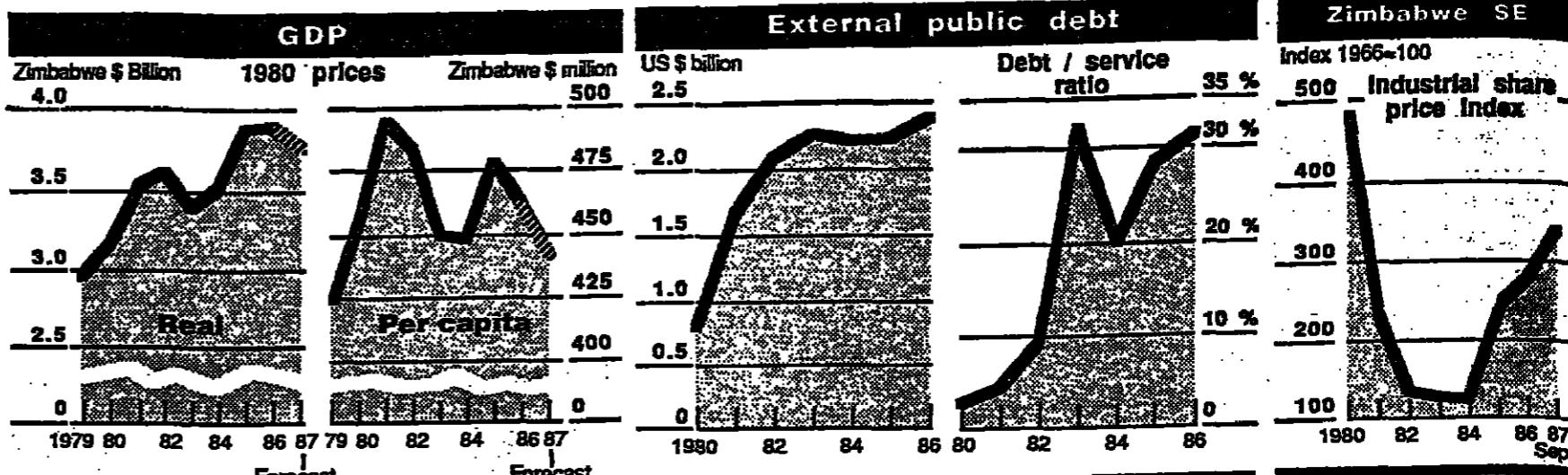
As a result, the budget deficit has averaged more than ten per cent of GDP over the last five years and if unmet subsidies (that is, subsidies carried forward to future budgets) are added into the deficit, it will approximate 13 per cent this year.

This serious internal imbalance - in the form of excessive domestic spending - is the source both of persistent pressure on the balance of payments and on prices. In an attempt to counteract these influences, the authorities have imposed a price and wage freeze, reduced import allocations and cut back profit and dividend remittances (to 25 per cent of after-tax profits in the case of foreign-owned firms, other than those who have invested in Zimbabwe since September 1979).

It is a classic example of one set of distortions giving rise to increased controls and regulations which in turn generate their own distortions.

The budget deficit has its origins in the high levels of spending on debt-service (22 per cent of the total budget), education (15 per cent), defence (4 per cent), and subsidies (11 per cent). Because there is precious little scope under existing conditions to cut spending on education, defence and debt-service, subsidies offer the most promising avenue to progress, albeit one that is temporarily closed because of the wage and price freeze.

The main subsidies are to agriculture, the steel industry, and the state-owned railways and airline. Subsidy reduction involves both significant improvements in public sector management, on the one hand, and some unpopular political



Tobacco is a valuable export: leaves are open for inspection

decisions in the form of higher food prices and charges for services on the other.

Deficit reduction is an urgent priority on four main counts. First, the longer it persists the greater the domestic debt-service problem will become. Central government debt - foreign as well as domestic - has risen from 57 per cent of GDP in 1980 to 72 per cent this year and if short term government borrowings are included it exceeds 80 per cent.

Government borrowings are currently costing 14 per cent in the local market which means that the current year's Z\$1bn deficit will add Z\$140m to next year's budget in the form of interest costs.

Secondly, the budget deficit is inherently inflationary though to date - the authorities have been remarkably successful in financing it by non-bank borrowing. In 1987/8 however, Dr Chidzero is projecting Z\$385m of bank overdraft borrowing to fund the deficit which is bound to be seriously inflationary.

Thirdly, a sustained improvement in the balance of payments simply will not be possible as long as the deficit remains at these levels and finally, it is a crucial obstacle to securing the trade promotion

loan that has been under negotiation with the World Bank for two years now.

Given this background of a stagnant economy and unhealthy dependence on deficit-financed growth an economic reform package is essential. However, both within government and in some parts of the private sector calls for economic liberalisation are anaemic.

While agriculture and mining which provide around 85 per cent of foreign exchange support trade and payments liberalisation, manufacturing industry is far more cautious, reflecting fears of competition from imports and de-industrialisation if import controls, which have dominated the economy for 22 years, were to be lifted over a relatively short time-span.

Industry says it favours gradual liberalisation which tends to be the government line as well.

There is opposition too from the ideology within the ruling party who see reform as a threat to central planning and state controls, while even the technocrats who favour cautious liberalisation worry that policymakers will lose control over key macro-economic instruments unless the process is very closely controlled.

The central elements of a reform package would encompass the gradual phasing out of import controls and their replacement with a uniform tariff structure and some depreciation of the currency of the order of at least 20 per cent and possibly as much as one third though not necessarily in a single stage. It would also need a substantial reduction in the budget deficit, allied with restructuring of management, and pricing and investment policies within the parastatal sector as well as changes designed to eradicate existing bias against investment, exporting and against job-creation in the economy.

If the Australian and New Zealand models are any guide, opening up the economy is perfectly compatible with socialism. In Zimbabwe's case, the risks of continuing import compression with its attendant decline in real living standards, high inflation, falling real wages, declining investment and growing unemployment would seem to outweigh easily those of a growth-with-adjustment strategy.

But it is difficult to convince those policymakers and vested interests - in the manufacturing sector for instance - that they stand to gain, especially since the ideology of liberalisation is at loggerheads with that of centralised control.

Tony Hawkins

THE ANNOUNCEMENT of four rights issues on the Zimbabwe Stock Exchange that will raise a total of Z\$18m marks a welcome return of new issue activity to the capital market after a prolonged period of inactivity. The one obvious exception to this is the Government's heavy local market borrowing programme which raised Z\$867m in the year to June 1987 with a further Z\$24m of new stock to be issued in the 1987/8 fiscal year.

This pattern of heavy government borrowing with very limited private sector activity is evident in the banking industry as well. Private sector loan demand has been flat for the last three years, though there is mounting concern about the burden of farm debt, the banks are carrying following the severe Public sector borrowing by central government itself and the parastatals have risen steeply with the Government's bank overdraft forecast to double in the year to June 1988.

The impact of public sector borrowing is apparent in the money supply figures which reflect 14 per cent growth rate. Money supply expansion of this magnitude, at a time when real output is expected to fall by at least three per cent, is clearly inflationary and with the Government expected to borrow Z\$385m on bank overdraft in the current year - equivalent to a 20 per cent increase in the money supply - the signs are that inflation will accelerate.

On the other side of the ledger, the authorities are seeking to control inflation through the price and wage freeze and this is likely to suppress - rather than cure - the problem over the next six months. In the first half of the year, inflation was running at 13 per cent, little different from the post-independence trend rate of 14.5. But the statistics are becoming increasingly less reliable as more transactions are driven underground and sellers seek to circumvent the price control regulations. Furthermore, there is a wide gap between consumer inflation and the rate of price increases in agricultural and industry which is substantially higher.

Retail price inflation is expected to slow somewhat in the final quarter of 1987, but will still remain in double figures. The authorities have promised

to review the wage freeze in the new year and the pressures for a substantial general wage increase in mid-1988 of at least 15 per cent can be expected to intensify. It is likely therefore that any respite from inflation will be shortlived as public sector borrowing and the relaxation of the freeze result in a sharp higher inflation of the order of 17 to 18 per cent in the second half of 1988.

Interest rate levels do not reflect either actual or expected inflation. Deposit rates at the banks and building societies are well below the inflation rate with the banks paying 11 per cent for three-year money.

Given this pattern of low real savings rates, it does not encourage savings and point to the doubling in savings held by financial institutions between 1981 and 1986 when they reached Z\$3.1bn. However, when adjusted for inflation, real savings declined slightly.

Given the volume of so-called surplus funds (funds owned by foreign firms but not available for repatriation) and the fact that Z\$1bn of savings are siphoned into the budget deficit each year, savings levels are at most certainly inadequate and more realistic interest rate levels are required.

This was underlined early this month when the Zimbabwe Government's Z\$100m 25-year loan on a coupon of 14.2 per cent relied heavily on public sector subscriptions from the Post Office Savings Bank and the central bank itself which took up almost 70 per cent of the stock.

Institutional investors say that an interest rate below the trending inflation rate for 25-year money is simply unrealistic and it seems probable that the authorities will have to bite the bullet and increase long-term rates next year.

A feature of the past three years has been the strong recovery in share prices after hitting a 10-year low in 1984. At that time, market capitalisation stood at Z\$227m and the average dividend yield was 21 per cent. The industrial share price index came perilously close to falling below its 1981 base level of 100 having peaked at a record high of 487 in January 1981.

Since then, share prices have more than trebled and the index currently stands at 340, while the market capitalisation is Z\$850m and average yields approximately 11.5 per cent. This reflects a strong profit performance by companies and the increasingly serious shortage of scrip, resulting in share price inflation as too much money chases too few shares.

The current spate of rights offers may help mop up excess market liquidity but government purchases of majority controlled listed companies in the case of Ditsa Corporation is having the opposite effect and withdrawing scrip from the market.

Profit growth will slow over the next year and as dividend yields fall below the psychologically-significant 10 per cent level, share prices are likely to flatten out. A return to the peak levels of early 1981 looks to be a long way away.

Tony Hawkins

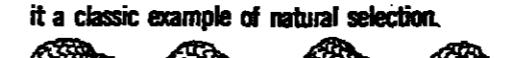
Balance of payments

	1987*	1986	1985
Trade			
Exports	2400	2210	1855
Imports	1800	1630	1555
Trade surplus	600	530	300
Invisible (Net)	-550	-500	-448
Current account	-50	+30	-145
Capital (Net)	-150	+45	+350
Overall balance	-200	+75	+204
Total			

NATURAL SELECTION

"THE PROCESS FAVOURING ORGANISMS BEST ADAPTED TO THEIR ENVIRONMENT"

The Pangolin, or Scaly Anteater (*Manis tricuspidata*), is an African edentate mammal. Its body is covered with overlapping horny scales which provide the animal with a natural protective shield. The only part left unprotected by this shield is the creature's belly, but when attacked or threatened, the Pangolin covers its vulnerable spot by rolling itself into an impenetrable ball. This ensures its survival and independence making it a classic example of natural selection.



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ZIMBABWE 4



The FT safari: trekking on wheels

Game parks

Wild life in all its splendour

A GREAT many travel brochures offer the tourist the holiday of a lifetime but how many, I wonder, actually come anywhere near to fulfilling their promise?

Last month, 15 intrepid FT readers and I, aided by travel organisers Abercrombie and Kent and two of Africa's top-most professional guides, completed the second Financial Times safari. If you are a tourist in Zimbabwe and know where to go - and above all have the right people to guide you - a unique experience awaits you.

I can say this since I was not the safari's inspiration - Lucia van der Post, editor of the Weekend FT's How to Spend It page, helped to conceive it and accompanied the first FT safari last year. But this year's group agreed with last year's: there is no doubt that Zimbabwe can offer the holiday that will linger in the memory.

This year's safari, like last year's, centred round three of the country's six great national game parks - Hwange, the big-

gest, which borders the Kalahari; Chizarira, one of the wildest parks in Africa; and Mana Pools, among the most beautiful.

Our tour began in Harare, with a night at Meikles Hotel (still as good as ever) and then we flew to the magnificent (and to my taste now too popular) Victoria Falls. From there came the real safari as we stayed in tented, unfenced camps and tracked on foot big and small game, watched a multitude of birds and drove and walked through some of Africa's most rugged and remote country before, finally, canoeing down the great Zambezi river.

Our trip was led by Alan Elliott, a fourth generation Zimbabwean of great charm and deep experience of the African bush. Alan's colleague guide was Alastair Chambers, a young man able to convey enthusiasm for Zimbabwe's natural world of animals, flowers and trees.

The group itself came from far and wide - New Mexico, Philadelphia, Trinidad, Spain,

Switzerland, Ireland and Britain. We started strangers and ended up friends and each now treasure memories that will probably always be with us.

There was, for example, the high excitement of tracking elephant on foot through bush, tension mounting sharply as Alan Elliott's rifle on shoulder, stopped and beckoned us on by turns through the crackling undergrowth. Suddenly, heavy feet pounded. "Run back to those trees. They're stampeding!" Alan shouted as we all - including the three grandmothers in the party - turned and fled to safety, with a speed that surprised us all. Later Alan admitted that he 'had vibes' in the thick bush, though in retrospect he reckoned the elephants which we never saw were changing nearby rhino, not us.

Then there was the first night on the Zambezi, at Rukomechi camp. When we'd gone to bed, the grunts of the hippos and the mutterings of baboons in the thorn trees above us masked, for all but the ears of Alan and

Alistair, the sounds of four adult lions preying on waterbuck not 200 yards from our bunks. Our guides roused most of the group, who then spent an enthralling hour watching the lions devour the hapless animal.

But there were quieter moments too. The evening walks across the ochre plains of Hwange, when we suddenly stopped to listen for a browsing animal or grazing herd. Or just riding through the open grassland, wind in your hair, sun in your face and only a group of giraffe or distant herd of buffaloes to interrupt your view of the quintessential Africa.

Or there was the early morning walk along a bubbling stream in Chizarira, the gentleness contrasting with the rawness of the wild and desolate and hallowed beauty of the long drive the day before. In a few hundred yards we counted 22 species of birds, from the scarlet-chested sunbird to the lilac-breasted roller,

the green pigeon and the malachite kingfisher.

Later, canoes drifting with the current down the huge Zambezi river, we watched an elephant family cross to a sandbank, hippos cavor and myriads of carnine bee-eaters glitter against the declining sun.

With both our guides, divided into small groups we tracked and trailed game on foot and by Land Rover, and from seeing very little in the dusty Kalahari sand at first, we later learned to plot the elephant's path, distinguish between the big cat and what had walked ahead of them, and when The two men made us see things we'd never seen before and made us see, too, that the divide between the human and the animal kingdoms is much less sharp than our western minds suppose.

Special skills were drawn on. Walking British hills was put to good use by clambering through a wild gorge near the Zambezi escarpment, while our gastroenterologist professor collected, labelled and photographed the remarkable variety of the bush yielded, for the later education of his students.

And all of us loved the impromptu nature talks from Alastair Chambers, who has a knack of bringing alive the personality and quirks of the animals of the bush. One day as we sat tensely watching a huge herd of elephant move through the thick bush he whispered to us of the life and times of that great creature, ending with clinical details of its sex life.

There were many things in our two week safari that we did not do, which a tourist in Zimbabwe, with more time, or different inclinations, could accomplish. We did not see the sombrely magnificent, mysterious stone ruins of Great Zimbabwe, nor visit the eastern highlands to fish in cool streams or go climbing on snow-covered rocks. Neither did we see anything of the Matobo Hills, where Cecil Rhodes is buried, nor the rich farmland which the descendants of his pioneers helped establish (and which today means that the tourist enjoys a wonderful variety of fruit and vegetables and dairy products unrivalled in Africa).

Information on how you could enjoy some of these delights is found in the adjoining panel. If you are envious of our particular trip, write to Lucia van der Post, or to me, and we will see whether we can get a third FT safari underway, next year.

Bridget Bloom

Major exports		
	1980	in million Zimbabwe dollars 1986
Tobacco	1	1223
Gold	2	413
Ferrochrome	3	1152
Asbestos	4	881
Steel	5	801
Cotton	6	727
Nickel	7	581
Sugar	8	528
Maize	9	474
Coffee	10	10.6
	11	91.1
	12	66.2

Balance of payment problems are hampering the growth of exports

Investment held up by debt servicing costs

ZIMBABWE'S BALANCE OF payments difficulties are explained by the combination of slow export growth, a high debt-service ratio and negligible foreign investment inflows. Export performance has been weak, partly reflecting four drought years, world recession and depressed commodity prices but also the failure of exports of manufactured goods to break into export markets.

Indeed, while exports of manufactured goods have more than doubled since 1980, their share had fallen from almost 20 per cent to less than 14 per cent last year, when 10 primary or semi-processed products - including steel and ferrochrome - accounted for 80 per cent of total exports.

While exports have been growing at 17 per cent annually (by value) since 1979, this has already reflected currency depreciation and higher world market prices, and volume has expanded only three per cent each year. Measures to boost exports have included the export incentive scheme - which applies only to exports of manufactures and an active exchange rate policy which devalued the Zimbabwe dollar by 45 per cent from its peak in late 1982 to its current levels.

Estimates of the real effective exchange rate for the Zimbabwe currency suggest that it has depreciated more than 20 per cent in the past five years. Currency depreciation allied with swingline cuts in import allocations have generated a strong and growing trade surplus which reached \$2830m last year compared with a deficit of \$2914m in 1982.

Despite this, the balance of payments position remains under acute strain reflecting the substantial deficit on invisibles which reached \$2830m last year virtually wiping out the entire trade surplus. Interest payments on official debt are estimated to be costing some \$2840m annually - by far the largest component in the invisible deficit. Zimbabwe borrowed heavily abroad in the immediate past. In a recent parliamentary

statement, Prime Minister Mugabe observed - surprisingly in the light of recent international trends - that he preferred foreign borrowing to foreign investment, while a senior government official said that there were very few products and processes for itself, and that therefore foreign investment was unnecessary.

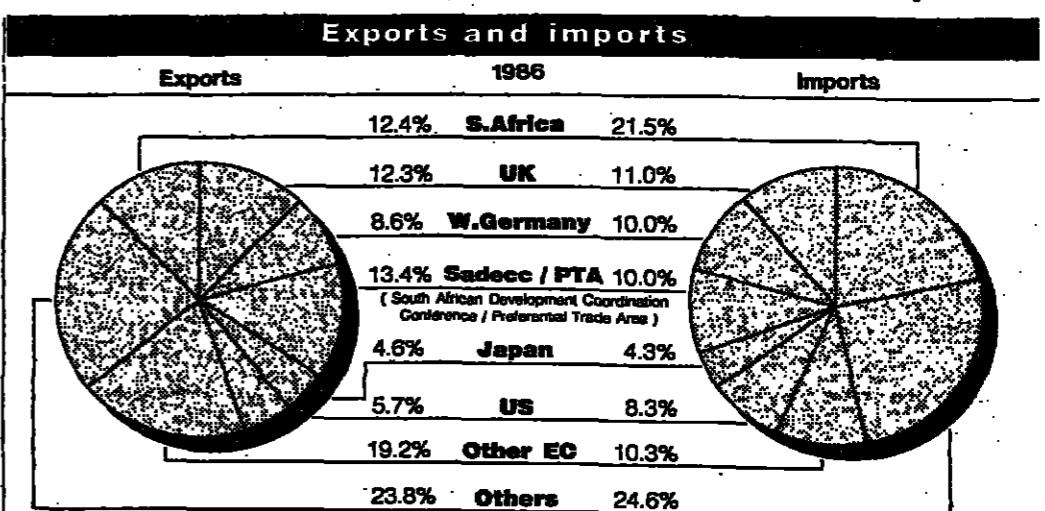
Given the high ratios of foreign ownership in manufacturing (at least 55 per cent) and mining (more than 80 per cent), such attitudes are hardly surprising, but they underscore the fact that foreign capital inflows are unlikely to ease substantially Zimbabwe's balance of payments position over the next few years.

Some deterioration in the balance of payments seems likely this year reflecting debt-service outflows (repayments as well as interest) of an estimated \$2850m alongside slower export growth. Last year exports were boosted by a rundown in gold stocks but this cannot be repeated in 1987. While officials hope that debt-service obligations, peaking over the next 18 months, the worst is past on the balance of payments front, the reality could be rather different for two reasons.

First, the mid-year sanctions scare when Zimbabwe went to the brink over trade sanctions against Pretoria, is likely to result in lower exports to South African and an accelerated diversification of sources of supply. South Africa, with 15 per cent of the total is Zimbabwe's main trading partner and trade with Pretoria will affect adversely export values and import prices and costs.

Secondly, it is increasingly evident that the import-representation strategy is penalising exports. Export orders are being lost because exporters do not have the necessary raw materials or spares or the railways do not have the capacity because their locomotives are off the rails awaiting imported spares.

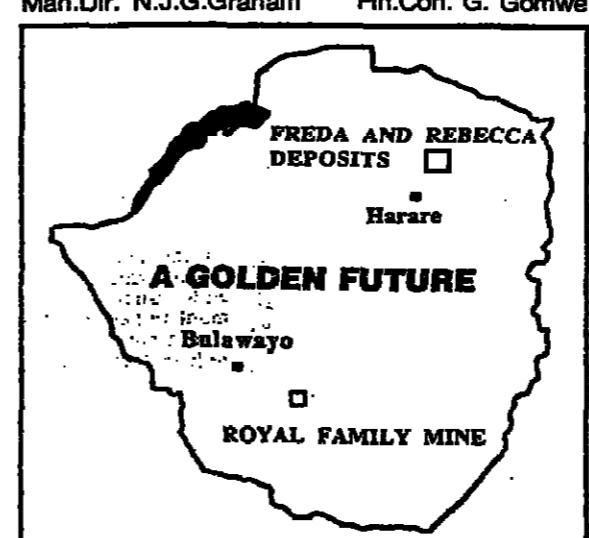
Tony Hawkins



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ZIMBABWE 6



Agriculture

A bad year for farmers

THIS YEAR is likely to be the worst for Zimbabwe agriculture for more than a decade. The combination of what many farmers describe as the worst drought in living memory, the world agricultural glut and depressed tobacco prices are forecast to result in a 10 per cent fall in the value of farm production this year which - on its own - will cause a two to three per cent decline in real GDP.

Although agriculture has accounted for only ten per cent of economic growth since 1979, it remains the engine of economic expansion since when farming falters the other sectors have not been able to grow. This reflects the central role of farming exports, accounting for 42 per cent of the total in 1986, and also the sheer breadth of the agricultural sector which provides a livelihood for upwards of 75 per cent of the population.

The peasant sector's role has been crucial with crop sales by small-scale communal land farmers increasing ten-fold in the first six years of independence from a mere six per cent of the total to 19 per cent last year. Because of the drought there will be a sharp decline in output this year with maize deliveries forecast to fall by as much as two-thirds. This will be partially offset by increased cotton earnings with total cotton production - by both peasant and large-scale commercial growers - forecast to increase 17 per cent to some 290 000 tonnes.

Despite this, peasant sector incomes will be the lowest for

three years while in the large-scale commercial sector a substantial 50 per cent improvement in beef earnings will, to some degree, cushion the impact of sharply-reduced revenues from maize, wheat and coffee.

Traditionally tobacco and maize have been the mainstays of the agricultural sector. Last year, these two crops were valued at \$2540m (US\$1800m) or 45 per cent of total farm incomes. Cotton (12 per cent of the total) and beef and sugar (about 9 per cent each) account for further 30 per cent so that five products contribute some 75 per cent of total output.

A year ago, a new maize policy designed to reduce output after two seasons of excessive production was announced and this, allied with very poor rainfall, has resulted in a 75 per cent fall in maize deliveries. But because of the large maize stockpile, which currently stands at 1.5m tonnes or enough for two years' consumption, farmers see little prospect of a significant increase in the producer price and the present planting intentions of large-scale producers indicate a further 20 per cent cutback in the area planted out to maize. Farmers who - 20 years ago - were diversifying out of tobacco, because of economic sanctions, and into cotton, beef and grains face a new and, in many respects, even more difficult diversification decision in the late 1980s. While beef, its prospects buoyed as a result of Zim-

babe's 8,000 tonne beef export quota in the EEC, is a profitable product, many growers have burned their fingers in tobacco this year. Average tobacco prices are likely to decline by 25 per cent this year, reflecting the 4 per cent increase in leaf production last season, a poor quality drought-affected crop at a time of stagnant world demand. The market situation may well be exacerbated by the weak US dollar, the accelerated rundown of the US stockpile and a larger and higher-quality Brazilian crop.

As a result, an estimated 200 tobacco growers will go to the wall this year unless bailed out by the banks - and with market experts warning that conditions will remain difficult for at least another two years, many farmers are looking to newer and different crops, especially fruit and horticulture. Commercial producers see exporting as their best bet at a time of escalating subsidies and the prices and wage freeze. The freeze means that the Government will be reluctant to increase producer prices for locally-produced products - such as maize, millet and wheat - since it won't be possible to pass on the higher prices to the final consumer.

Subsidies to the state-owned agricultural marketing board have increased eightfold since 1980 to \$2235m (US\$140m) this year and with the Government anxious to trim its burgeoning budget deficit, the subsidy vote in the existing communal areas for treatment.

Tony Hawkins

in increasing their output and consequently their income has been particularly successful. There are a range of models, but at first the Government clearly favoured cooperatives. In pursuance of the chosen socialist course of development more and more education will be given and mobilisation undertaken to instil in the farmers the virtue of cooperative and collective production as opposed to the present individualistic tendencies," says one official document.

The causes of this - a successful agricultural development policy since 1980 which has provided black farmers with good

producer prices, extension services, marketing facilities and credit - are by now well known.

One of the effects was temporary to ease the demand for resettlement.

"We need the land but we are not fighting the Government to say we need to be resettled," says Mr Robson Gapare, who represents some 400,000 black farmers through the National Farmers Association of Zimbabwe. "Our policy is to say develop what you have first, and then if the Government comes up with something, take it."

Mr Gapare's members have several priorities other than resettlement, including the provision of education and health services in their home areas.

For the Government, the costs of land acquisition - no white farms have hitherto been forcibly expropriated - and the indirect costs to the economy of the lower yields achieved by peasants farming small plots are an important concern. One study in 1983 suggested that proposed resettlement would absorb 57 per cent of commercial farmland and have significant direct and indirect costs.

Some of the resettlement schemes themselves have not been particularly successful. There are a range of models, but at first the Government clearly favoured cooperatives. In pursuance of the chosen socialist course of development more and more education will be given and mobilisation undertaken to instil in the farmers the virtue of cooperative and collective production as opposed to the present individualistic tendencies," says one official document.

In the early years after independence the Government may have been short of money but there was plenty of commercial farmland for sale. That is now no longer the case. White farmers have regained some of their confidence and demand for farms - except in Matabeleland where more than 50 white farmers have been killed by guerrillas since 1980 - is firm.

The shortage of available land puts further constraints on the resettlement programme. A recent land acquisition law gave the state the right of first refusal on a sale and allows the seizure of land considered to be underused, but the final version dropped proposals which would have permitted the designation of large blocks for resettlement despite opposition from the white farmers concerned.

In the long term the pressure on land in Zimbabwe can only increase with the rising population. Land hunger is a problem which has yet to be resolved. "If anything the need for resettlement is more than at independence time," says one official at the Ministry of Agriculture.

Victor Mallet

exports - especially of items that are not handled by the government marketing boards such as fruit and flowers - offer a way out by avoiding both the subsidy and the domestic pricing constraints. But this kind of diversification cannot be implemented overnight and is dependent on a competitive exchange rate if Zimbabwean producers, with their transport cost disadvantage, are going to penetrate European markets successfully.

The other diversification crops being developed by farmers include soybeans, groundnuts, cotton - and to a much lesser extent - coffee. In every case, profit margins are under pressure because of mounting input costs - tractors, farm machinery, spares, chemicals and pesticides - the glut in world supplies and Zimbabwe's geographical disadvantages as an exporter. For this reason, it is doubtful whether agriculture can maintain its role as the engine of economic growth.

That said, provided good rains fall over the next six months, there should be a strong agriculturally-driven rebound in the economy next year, but unless this is export-led the present import strategy will again undermine the recovery in 1988 just as it did in 1986. It is recognition of this reality that is hardening agriculture's resolve to look towards over the next few years.

Tony Hawkins

Agriculture, particularly commercial tobacco farming, is certainly the backbone of the economy, but a desire to protect exports is only one of the reasons for the sluggish pace of resettlement.

Although there has been drought in Zimbabwe for four of the seven years since independence in 1980, peasant farmers in the existing communal areas have been remarkably successful in increasing their output and consequently their income has been particularly successful. There are a range of models, but at first the Government clearly favoured cooperatives. In pursuance of the chosen socialist course of development more and more education will be given and mobilisation undertaken to instil in the farmers the virtue of cooperative and collective production as opposed to the present individualistic tendencies," says one official document.

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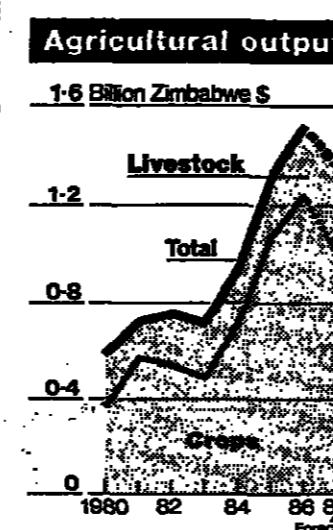
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Victor Mallet

Peasant resettlement

Land hunger widespread

Progress is slow in peasant resettlement



A Zimbabwean white farmer surveys his crops from the air. The more fertile land is still largely in the hands of a few thousand commercial farmers

"THE SOIL belongs to the people," Zimbabwean Prime Minister Robert Mugabe once said, "and the people must have it back." The war which led to black majority rule in Zimbabwe seven years ago was about more than political power - it was also about ownership of the land.

Guerrillas fighting for overthrow of the white Government in South Africa where black-five squatters and their reserves squatted up a much smaller proportion of the land than was the case in Rhodesia - have put a similar emphasis on land rights and must therefore be watching Zimbabwe's progress with interest if not consternation.

An ambitious programme, backed by Britain and other foreign donors, to resettle peasants from the overcrowded communal areas (previously known as the Tribal Trust Lands) on land bought from white commercial farmers appears to have run out of steam.

With Zimbabwe's population growing at an alarming rate of more than three per cent a year, land hunger remains widespread and squatters have illegally occupied parts of some commercial farms and even state land set aside for resettlement by other peasants. But the figures show extraordinarily slow progress.

It was planned that 162,000 families would be resettled by mid-1988. By then only about 35,000 had moved and in the two years since that date the total has risen to only 40,000 households. Government officials say the new target is to resettle 15,000 families a year, though this would mean the Government recommitting itself to earnestness to the project.

The more fertile land originally set aside for whites when the country was called Rhodesia is still largely in the hands of whites. Poorer communal areas with some 800,000 families make up 41.8 per cent of Zimbabwe's land - a few thousand large-scale commercial farmers own 33.6 per cent. Land for resettlement takes only 2.5ha per settler or 6.5 per cent and the rest is shared between small-scale commercial farmers, forestry and national parks.

This has not been the political will to make it work," says Mr Gapare, who represents some 400,000 black farmers through the National Farmers Association of Zimbabwe. "Our policy is to say develop what you have first, and then if the Government comes up with something, take it."

Mr Gapare's members have several priorities other than resettlement, including the provision of education and health services in their home areas.

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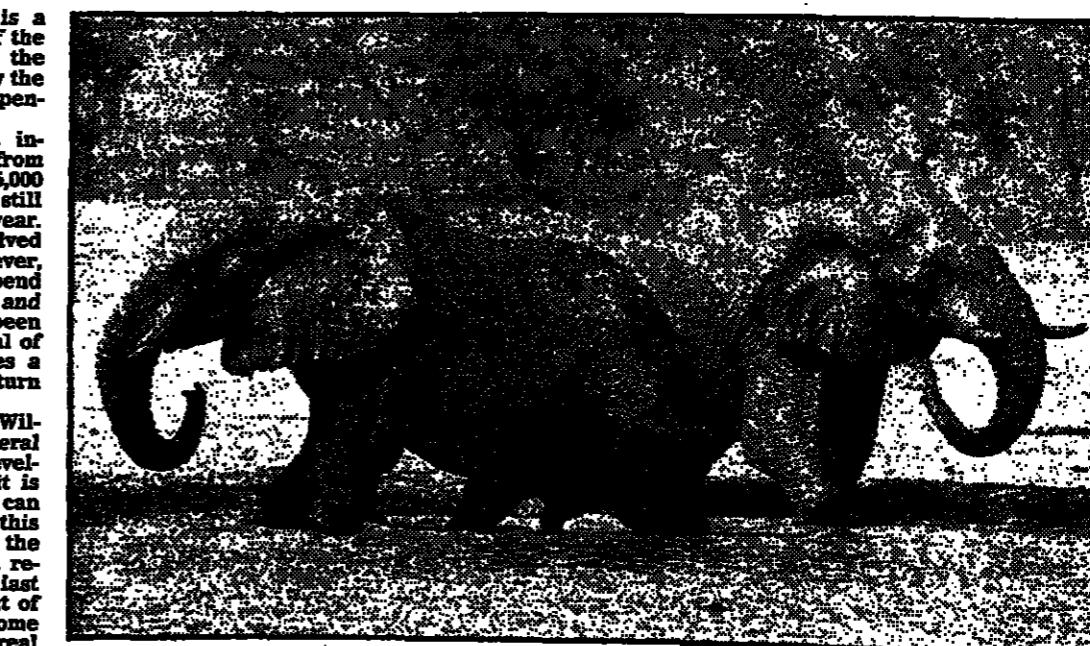
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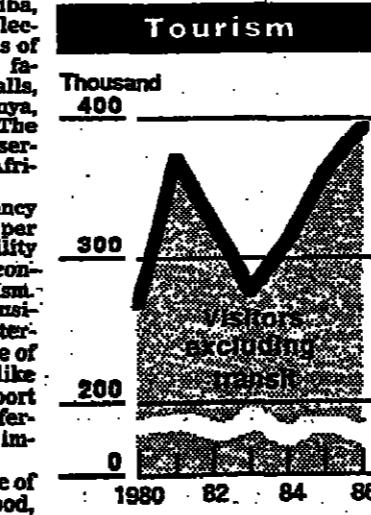
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Tourism

Target is the big spenders

Family party: elephants at play



Source: Central Statistical Office

TOURISM IN Zimbabwe is a growth industry in spite of the sector's lowly position on the list of priorities pursued by the Government since independence in 1980.

The number of visitors increased after the war from about 70,000 in 1979 to 355,000 last year, and the figure is still rising at 12 to 15 per cent a year. Hoteliers and others involved in tourism believe, however, that Zimbabwe needs to spend more money on publicity and that the Government has been slow to realise the potential of an industry which provides a rapid foreign exchange return on investment.

"We have grown," says Mr Wilbert Chihuri, Director General of the Zimbabwe Tourist Development Corporation, "but it is my contention that tourism can contribute more to the economy than it is doing at the moment." Officially, tourist receipts totalled about \$255m last year, less than two per cent of gross foreign income, but some analysts estimate tourism's real contribution to be more than three times as high.

Zimbabwe has no coastline, only the shore of Lake Kariba, but boasts a magnificent selection of game parks, the ruins of Great Zimbabwe, and the famous mile-wide Victoria Falls, known locally as Mosi-oa-Tunya, the smoke that thunders. The infrastructure of roads and services is among the best in Africa.

With average hotel occupancy rates remaining below 40 per cent since 1981, the availability of accommodation is not a constraint on the growth of tourism.

In common with other countries, hotels and tourist enterprises complain of a shortage of foreign exchange. But unlike some, they cannot claim export incentives in the form of preferential foreign currency for imports.

Tourism is granted a trickle of foreign exchange for seafood, wine and a few other items, but money for refurbishment of hotels or the purchase of luxury coaches is hard to come by. Critics are convinced that the policy is short-sighted, given the foreign exchange power of tourism and Zimbabwe's attempts to concentrate on a small core of high-spending visitors.

Such travellers are likely to be bemused by a shortage of scotch whisky or bourbon in a luxury hotel.

"I cannot claim to have five-star hotels when I cannot have top-notch whisky," says Mr Chihuri. "I cannot expect to have five-star tourists with two-star service."

The Government, he says, is

aiming for quality tourism rather than the mass market because of Zimbabwe's limited carrying capacity. "We would like to grow, but we must grow with caution, caution for our environment, caution for our people." He expects growth of the number of visitors to slow to between six and eight per cent a year after the annual influx reaches 500,000.

The raw figures can be misleading - most visitors are not overseas tourists but travellers from South Africa, Zambia and other African countries.

Tourism from overseas is nevertheless increasing after a dip which followed the abduction and murder of six tourists by rebels in Matabeleland in 1982. Two West Germans were shot dead in the same region this year and the industry remains vulnerable to bad publicity, although Zimbabwe's competitors, Kenya and South Africa, also have image problems.

At present the visitor is probably more likely to be attacked by Humphrey - an aggressive hippopotamus who dislikes canoeists disturbing him on the Zambezi - than by guerrillas.

Zimbabweans in the tourist industry, while accepting the Government's desire to spend more funds on social services, want more capable of generating employment and foreign exchange. The struggling hotel business, they hope, might persuade the Government to take action.

Victor Mallet

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Contact: TA Holdings Limited Head Office: Caxton House, Bathgate Road, P.O. Box 3546, HARARE, Zimbabwe. Tel: 702305/705734. Telex 4132 ZW.

INTERNATIONAL APPOINTMENTS

Mortgage head steps to Goldman from Salomon

BY OUR FINANCIAL STAFF

MR MICHAEL MORTARA, former head of mortgage securities trading at Salomon Brothers, the Wall Street investment house, has joined Goldman Sachs, one of its rivals in the investment banking field, as head of mortgage trading.

At Salomon, Mr Mortara was a key deputy of Mr Lewis Ranieri, the former head of the firm's mortgage business. In a shake-up in July, Mr Ranieri was dismissed and Mr Mortara was ousted as the company tightened its management controls.

Goldman, meanwhile, has been without a head of all mortgage trading for some time. Mr Mortara will become a general partner in the house at the beginning of the 1988 fiscal year.

Mr Mortara is to have responsibility for all Goldman's mortgage trading operations, including pass-throughs, whole loans, receivables and commercial mortgages.

He will report to Mr John S Corine on capital commitment matters and will co-ordinate

Luz makes solar energy switch

By Judith Maltz in Tel Aviv

MR ISRAEL KROISER has been appointed president of Luz Industries Israel Ltd, the solar technology concern.

He joined Luz in 1980 as a senior engineer and was the main designer of the first solar power system built in Israel. Mr Kroiser was then appointed vice-president of engineering, and in 1986 became executive vice-president of the company.

He is readily identifiable by his Canadian Kippah, the skullcap traditional worn by religious Jews; the 35 year old newly appointed president holds a master's degree in mechanical engineering from the Haifa Technion.

Mr Kroiser says in a statement of corporate objectives, made on his assuming his new post: "We will be putting special emphasis on the development of future solar technology to help the company retain its competitive edge in the market."

He also announces that the company is to continue to support existing projects in the US, while emphasising the local development of solar technology.

MERRILL LYNCH, the Wall

Corporate finance move at Chemical

CHEMICAL BANK, the New York money centre banking house, has appointed Mr Roger M. Widmann head of US corporate finance. Mr Widmann, who joined Chemical in May last year, was previously managing director in charge of Chemical's special industries division.

Replacing Mr Widmann as managing director and head of the special industries division is Mr Alan R. Buckwalter III, managing director. Both are to report to Mr William B. Harrison, group executive for Corporate Investment Bank of the US in France.

Mr Romero-Maura was assistant general manager and treasurer of Williams & Glyn's, the UK clearing bank, until 1984, and then became head of business development for City Corp Investment Bank in France.

Mr Widmann remains a managing director in Chemical's banking and corporate finance group. Mr Robert J. Harrity, Jr. and Mr Richard Y. Smith, both managing directors, are to report to Mr Widmann. Mr Harrity will have senior marketing and deal responsibilities for Chemical's US corporate clients, and Mr Smith operating responsibility for the various corporate finance units.

Mr Widmann joined Chemical with responsibility for corporate finance services to natural resources firms, utilities and other clients served by Chemical's special industries division, becoming head of special industries this February.

He had previously been founder and managing director of First Reserve Corporation. He was before that senior vice-president, corporate finance, at Donaldson Lufkin & Jenrette.

MERRILL LYNCH, the Wall

Street investment house, has appointed Mr Joachim Romero-Maura an executive director of Merrill Lynch Europe. He has taken on the post of heading the investment banking activity of Merrill Lynch Europe in France.

Mr Romero-Maura was assistant general manager and treasurer of Williams & Glyn's, the UK clearing bank, until 1984, and then became head of business development for City Corp Investment Bank in France.

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MERRILL LYNCH, the Wall

SENIOR CONSULTANT to £40,000 + benefits London

The consultancy arm of a major professional practice seeks an experienced management consultant aged 30-40 to manage a variety of projects. Sharp-end experience within marketing, production, engineering, planning or finance would be advantageous. Partnership prospects are excellent within the medium term. Ref: DES 450

FINANCIAL CONTROLLER c£30,000 + car + benefits Sweden/Denmark

Autonomous subsidiary of advanced technology plc seeks to strengthen its general management team by the appointment of a qualified accountant aged 26-35. A facility in either Swedish or Danish is imperative together with proven staff management and systems skills. The vacancy carries a very generous benefits package. Ref: MJH 307

TREASURY MANAGEMENT c£27,000 + car Herts

A qualified accountant aged 30-40 who can demonstrate experience in treasury/cash flow management and control is urgently sought for this newly created role with a very profitable high technology manufacturer. An appreciation of commodities, foreign exchange and the workings of an industrial group would be advantageous. Ref: MJH 232

CORPORATE FINANCE £27,000 + car London

Blue-chip financial services group seeks a qualified graduate accountant for their international finance and planning division. As manager you will supervise the development of information systems for the overseas operations and head special projects involving acquisitions and capital appraisals. Career opportunities for ambitious candidates are excellent. Ref: AN 433

RECENTLY QUALIFIED to £25,000 + car Banks

Dramatic growth by this international manufacturing and marketing organisation has created the need for a high-calibre Chartered or Certified Accountant. The position covers a broad spectrum of accounting activities including financial management, cost analysis and analysis. Outstanding prospects and benefits including relocation assistance where appropriate. Ref: AC 298

OPERATIONAL REVIEW c£24,000 London based

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Candidates should be chartered accountants in their late 20s/early 30s with at least two years commercial experience preferably gained in a service organisation using computerised time recording systems. Presentation must be excellent and candidates should be articulate, practical and suited to working as part of a close knit team in a high profile business where service is all important. (Ref ER 948)

Company Accountant

Wimbledon

c. £20,000 + Car

This position is based with the wholesale and retail division and has responsibility for day to day financial management, including managing staff in the preparation of accounts, planning and budgeting, cash flow forecasts, taxation and ensuring the implementation of proper controls. Candidates should be qualified.

accountants with practical accounting experience gained in the computerised accounting function of a retail/wholesale company. You must be well organised, have good communication skills and be able to work in a close knit team where personalised service is important. (Ref ER 949)

If these outstanding opportunities appeal to you please write, quoting the appropriate reference number and giving concise career, personal and salary details to:

Michael Fahey, Arthur Young Corporate Resourcing,
Citadel House, 5-11 Fetter Lane, London EC4A 1DH.

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will include the provision of a motor car, concessionary mortgage facilities, contributory pension and life assurance scheme and BUPA membership. Assistance will be given with re-location expenses where appropriate.

Please apply, in confidence, enclosing a full curriculum vitae to David Bannister, Executive Selection Division, quoting reference L747.

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City Square House, 7 Wellington Street, Leeds. LS1 4DW.

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The Manager, Operations and Accounting, will be a key member of the new management team. In addition to having day-to-day responsibility for operations, accounting and administration, the person appointed will be involved in the implementation of sophisticated computer-based accounting and management information systems as well as the

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Candidates should be chartered accountants with previous experience of international banking operations, and fully conversant with computer-based accounting and management information systems. Involvement in a "start-up" operation would be a particular advantage. Please reply in confidence, enclosing full career details and quoting reference 13581, to Valerie Fairbank.

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You are probably in Public Practice - or you may have spent the last couple of years within a financial institution or in industry or commerce. You should be ambitious and self-motivated, with an analytical approach to problem solving and a proven ability to manage a team.

The City "square mile" remains the most exciting and concentrated centre of financial activity in the world. To find out more about the exceptional opportunities with this prestigious accountancy practice, telephone Gary Johnson or Geraint Evans on FREEPHONE 0800-28-9501 (24-hour service) or write, enclosing your C.V. to Douglas Llamias Associates, FREEPOST, 410 Strand, London WC2R 0BR quoting reference 7830 (no stamp needed).

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three key roles for young accountants

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Our client is a substantial division of one of the largest and most influential financial groups. It is currently developing an overall information technology and systems strategy which will enable it to capitalise on its dominant position and provide further flexibility in a changing market.

In conjunction with this, the company is seeking to recruit three accountants who will form a new team to produce a series of essential reports on the numerous systems currently in operation - to review, evaluate and make cost effective recommendations on improvements. On completion of this project there will be extensive systems development and accounting opportunities both within this division and the group.

Applicants should be qualified

accountants with audit or systems development experience.

- Two will have at least two years' post qualification experience and one of these must have specialised in computer audit.
- The third is likely to be recently qualified.

Age range is mid/late 20s and, as there will be extensive liaison with management and staff of all disciplines, strong communication and reporting skills are essential. Salaries are negotiable according to age and experience and the extensive benefits package includes relocation assistance where appropriate.

Please write with full career details or telephone David Tod BSc FCA quoting reference D/841/CF.

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01-405 3499

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International Group To £30,000 + Car

These are highly stimulating and demanding positions which will make full use of your accounting knowledge, investigative skills, reporting abilities and the time and resources spent on your education and personal development.

Our client is seeking a number of ambitious and well motivated accountants who can work with equal facility on short term assignments in the USA, Australasia, Far East or the UK. The tasks will all be of real significance to the Group as a whole and will involve frequent work at high level in varying parts of the organisation. The history of previous teams is replete with major promotions and this one will be no exception.

The requirement is for high calibre graduate accountants aged around 30 who can handle a flexible work portfolio without trauma. The foreign travel is unlikely to dominate.

Base location London. Relocation assistance available if necessary.

Please reply in confidence quoting ref. L323 to:

Brian H Mason
Mason & Nurse Associates
1 Lancaster Place, Strand
London WC2E 7EB
Tel: 01-240 7805

Mason & Nurse Selection & Search

Partnership Accountant/Secretary

South London £23,000 to £24,000 plus car

Our Client is one of the largest firms of Chartered Building Surveyors with headquarters in South London and offices in the City and main provincial centres. The Firm wishes to upgrade the financial and administrative functions to manage a steadily growing income by recruiting a qualified accountant who will take full responsibility for these duties, reporting directly to the Senior Partner.

Candidates must be ACA or ACCA aged between 26 and 32 and have experience of small computerised accounting systems. Professional practice accounting or audit background would be a distinct advantage.

Please forward a full CV with salary details, quoting reference LM612, to Terry Fuller, Spicer and Pegler Associates, Executive Selection, 13 Bruton Street, London W1X 7AH.

Spicer and Pegler Associates
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INTERNATIONAL AUDIT

Our client is a prestigious, dynamic financial services group based in the United Kingdom, France, the United States, Far East and the Middle East. In line with a firm commitment to its growth and development it wishes to complement its existing Audit team with additional talented professionals.

Deputy Audit Manager - International Banking (Ref. 01)

We require an ambitious Accountant to supervise those reviews performed by the Audit department of the diversified activities of the Group in its international locations. Based in London and reporting to the Vice President of the International Audit region, your responsibilities will include all activities pertaining to the performance of audit assignments, including planning, supervision and report production, and ensuring that standards, quality and deadlines are adhered to. An understanding of systems-based auditing techniques and the ability to communicate at all levels are essential.

These positions offer a challenging and exciting opportunity to make a significant contribution to a rapidly expanding financial group. They are key positions and therefore we expect candidates to demonstrate all the qualities necessary to fulfil them within an international organisation. The salary packages will reflect the levels of responsibility.

Please call Cathy Walsh and her team at Resources International, quoting the advert ID and job reference number, on 01-388 4253 until 10.00 pm. each evening, or on 01-388 8386 late evenings and weekends.

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FINANCE DIRECTOR

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Candidates, preferably between 28 and 45 years, must be qualified Accountants with previous experience at a senior level in a consumer goods or light industry. The person must have sound commercial awareness and will be expected to take an active role in the general management and development of the Company in a fast moving environment in addition to controlling all financial and administrative aspects.

This is an excellent opportunity in a challenging business and offers good prospects for further career development within the group. The package includes a basic salary plus a bonus based on results together with benefits which include a car, pension, free life assurance, BUPA and relocation assistance.

Please apply with full career and personal details to:
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Christie-Tyler PLC, Brymsern, Bridgend,
Mid Glamorgan CF32 9LN.



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Fax: 01395 3373.

Employers: Our consultant J. Bennett will be happy to discuss our services. Telephone him on 01-741 8011.

OPPORTUNITIES IN FINANCIAL SERVICES

Our client is a financial services division of a large International Group. It has recently expanded its operations both through organic and acquisitive growth and is further increasing its overall market share throughout the world.

As a direct consequence of this a further emphasis has been placed on the role and importance of the finance function and the creation of two positions both of which will be based in London.

Management Accountant To £20K

Reporting to the Divisional Management Accountant this individual will assume overall responsibility for the production and analysis of monthly and quarterly management accounts, preparation of periodical budgets and forecasts as well as being involved in the compilation of the Annual Plan.

A significant proportion of ad-hoc assignments are anticipated as well as the ongoing development of accounting based systems. Candidates should be aged in the mid to late 20s and have already demonstrated their ability to work within a pressurised and demanding environment yet are still keen to extend their careers within this challenging role.



Interested applicants should contact Charles Austin, Consultant to the Company on 01-488 4114 or write to him enclosing a full C.V. quoting reference A063 at Mervyn Hughes International, Management Recruitment Consultants, 63 Mansell Street, London E1 8AN.

Corporate Accountant c.£23K+Car

Reporting to the Financial Controller, this role will give the candidate overall operational responsibility for the financial accounting functions within the Division. As well as being involved in periodical financial reporting the candidate will also be responsible for statutory requirements for both the UK and overseas operations and liaising with various other group financial functions.

Candidates should be qualified accountants in their late 20s possessing strong interpersonal skills coupled with the ability to manage a large functional area. A willingness to assume early responsibility is essential.

Accountants for Consultancy

Extending your horizons

to £30,000 + Car

Binder Hamlyn is one of the fastest growing consultancy practices in the UK. We have a reputation for providing a highly professional service to a wide range of clients and are now seeking to strengthen our team.

In particular, we are currently interested in hearing from very bright, graduate qualified accountants (ACMA, ACA or CA) with excellent industrial, commercial or financial services experience.

Probably in your late 20s or early 30s you can demonstrate a first class track record, including time spent in a senior financial or general management role within an autonomous business unit or at group headquarters. You will be familiar with computer-based accounting and information systems and sufficiently flexible and analytical to feel confident to solve virtually any business problem. Your achievements might include cost reduction, systems implementation, and improving the management of cash and working capital.

Consultancy work is demanding but intensely satisfying. You can expect variety - from strategic planning, profit improvement programmes, corporate turnarounds, through treasury, accounting and MIS systems to introducing new commercial systems such as order processing and inventory management.

To discuss the advantages of a career with us please write, enclosing a current CV, to Paul James, Manager of our Financial Management Division, at Binder Hamlyn Management Consultants, 8 St Bride Street, London EC4A 4DA.

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THURSDAY

Financial Controller

West London

Neg £30,000 + car

Our client is one of the largest independent hospitals in the United Kingdom caring for some 15,000 patients a year. The hospital offers a broad range of patient care facilities.

The Chief Executive Officer is planning to introduce modern cost effective systems and identifies this senior appointment as a critical step in a period of change. This role forms part of the senior management team and encompasses financial, computing, investment, commercial and secretarial responsibilities.

The successful applicant will be a qualified accountant with appropriate management experience. Practical experience of introducing computer systems and a hospital, hotel or service industry background is essential. Short term accommodation can be arranged for out of London applicants.

Please write in confidence quoting reference 7295 and submitting a curriculum vitae and salary details to:

Peter Childs Esq
Director
Pannell Kerr Forster Associates
New Garden House
78 New Garden
London EC1N 8JA

**Pannell Kerr
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MANAGEMENT CONSULTANTS

GROUP FINANCIAL EXECUTIVES

The Barker & Dobson Group, with an expected turnover of £260m in 1987, have a wide variety of interests from confectionery manufacturing and trading to food retailing.

Recently announced interim results reflect the transformation and successful growth of the Group over the past 2 years, in which it has grown organically and by acquisition and is now producing record profits.

Further substantial growth is planned and we require two well qualified, self motivated accountants, who will not only initiate acquisition opportunities but manage their integration into the expanding group. Exceptional experience will therefore be gained leading to further career opportunities. Whilst divisional financial management or group financial control are possible career paths, we would expect the successful candidates to also consider general management roles with full profit responsibility.

Both positions will be based at the Group's office in Ruislip and will report direct to the Main Board. Some UK travel will be necessary.

Applicants should be qualified accountants under 30 with outstanding relevant experience.

An attractive salary and benefit package will include company car, private health insurance, eligibility for share options and contributory pension scheme.

If you have skills, experience and drive, please write giving full career details to Mr K. McCartney, Group Personnel Director, Barker & Dobson Group plc, P.O. Box 9, Stonefield Way, Ruislip, Middlesex HA4 0JR. Telephone: 01-422 9511.



Barker & Dobson Group plc.



SENIOR FINANCIAL ANALYST

City of London c.£30,000 + Car + Banking Benefits

A challenging opportunity has arisen for a Senior Financial Analyst to join a small professional team in a leading banking and financial services group. The Group is expanding its range of UK services and has embarked upon an important acquisition programme to further develop its business and client base.

The role will include interest rate and balance sheet risk management, the evaluation of new products and financial instruments and the analysis of investment and fund proposals.

Candidates should be graduates, preferably with a business or economics degree and a relevant professional qualification or

MBA. They will already have some experience of financial analysis gained either within the financial services sector, a major consultancy or the treasury function of a large corporation. This is a high profile role which will afford considerable exposure to senior management at both group and subsidiary level and which will require excellent communication and presentation skills.

For the right candidate career progression within a changing and demanding environment is assured.

Please write in confidence, quoting reference T3972/L, to Joanna Curt.

KPMG Peat Marwick McLintock

Executive Selection and Search
9 Creed Lane, London EC4V 5BR

Outstanding Opportunity in a Top UK Retailer Corporate Finance

To £25,000 + CAR + RELOCATION

Our client is one of the most outstanding retailers in the UK. There is no question you will know their name. A spectacular success story of the 1980's, within the last 5 years profitability has soared twenty fold while earnings per share and market value have increased more than ten times! Growing rapidly and with further aggressive plans for expansion, group turnover easily exceeds £2,000 million pa.

Within the group, outstanding young accountants and MBAs are highly valued and groomed for accelerated career and salary progression. In a small, informal top management team merit rather than status is what counts - as a high calibre individual you will be fully involved in the financial and strategic management of this leading retail business. Career prospects are, of course, virtually unrivalled.

At group headquarters is a young and energetic management team, with one of the most successful track records in British retailing.

We seek a young graduate accountant or MBA (or equivalent) to become a vital member of the Corporate Finance team. You will be involved in all aspects of dealing with the City, financial markets and the investment community. Major areas of activity will include acquisitions, securities issues, specialised financings and investor relations.

Candidates for the position are likely to be newly qualified graduate accountants, or with up to 3 years further experience in the profession, industry or management consultancy, and probably aged 24-28. Applications are also welcome from confident finalists awaiting results, MBAs (or equivalent), or individuals with relevant experience.

Please send your career and current salary details, together with a daytime telephone number, to Barry C. Shakes at our Maidenhead office, or telephone him on 0628 75956 for an informal discussion.



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Coopers & Lybrand

We are now looking for outstanding qualified accountants to help us meet the growing needs of



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Corporate Controller
TO £40,000 + CAR
+ Full Executive Benefits

BERKSHIRE

Our client is Northern Telecom, the World's leading supplier of fully digital telecommunications systems and a major supplier of information management systems for the office.

The European operations are currently undergoing a major development and expansion programme.

The Group now wish to strengthen their overall finance function by appointing a Corporate Controller. The main responsibilities of this post will include

Accounting and Control, Taxation, Planning and Analysis and Systems Development.

Candidates for this appointment will be qualified accountants, aged 35 to 43 years, who can demonstrate excellent experience in a financial control capacity gained within a multi-national.

Please send a full CV with handwritten covering letter to Mr. R. N. Collier quoting reference: N308.

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50 St. Andrew Street,
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MOORES & ROWLAND MANAGEMENT ADVISORY SERVICES LIMITED

Company secretary

NW London, c.£35,000+



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Their highly specialised trading sector and comprehensive leading edge technology base have produced new record levels of turnover in excess of £25m, profits and earnings per share.

Reporting to the Managing Director you will be responsible for the full Company Secretarial function throughout the United Kingdom for the areas covered by the company's wide-ranging activities.

A Chartered Accountant, probably aged 34-42, you will be a key member of the senior management team with the need to make a significant contribution to continue the growth pattern and future development of the company, both through acquisition and by internal growth.

This is an exciting and challenging career prospect for the well motivated and creative professional, with the opportunity to advance to the position of Financial Director for the person who can prove they are a top performer and able to fit this senior role working alongside a young and dynamic board.

Terms of engagement are excellent, and in addition to the base salary include a share option scheme, pension contribution, BUPA and a company car.

If you consider you can match up to the high standards required, please forward a resume, including a daytime telephone number, to John Sanderson Waits, Ref. SW753.

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Executive Selection Limited

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01-806 1975



**£20,000 -
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+ Car
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There are exceptional opportunities for the successful candidates to make a real contribution to the continuing growth of the group and to gain experience of a diverse range of businesses. You will find a demanding environment where you will gain considerable exposure to senior management and to professional advisers. Responsibilities will embrace both financial reporting and project work.

Suitable candidates will be recently qualified Chartered Accountants aged mid-late 20's. In addition to possessing sound technical knowledge and the ability to work under pressure, candidates should be able to respond quickly to a fast moving environment. Realistic opportunities exist for promotion.

Please apply directly to Jeff Grout at Robert Half, Roman House, Wood Street, London EC2Y 5BA. Telephone: 01-638 5191.



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£30,000 + BONUS + CAR

You should be a qualified accountant in your mid thirties with extensive service industry experience. Commercial awareness and computer competence are equally important. Strong interpersonal skills and a desire to advance to operating division board level within the near term are also required in this dynamic environment.

Interested candidates should contact Geoffrey Rutland on (01) 629 8070, or send a detailed curriculum vitae, quoting ref L285F to him at Slade Consulting Group(UK) Ltd, Metro House, 58 St James's Street, London SW1A 1LD.

International Search and Selection

SLADE CONSULTING GROUP (UK)

Corporate Controller

TO £40,000 + CAR
+ Full Executive Benefits

BERKSHIRE

Our client is Northern Telecom, the World's leading supplier of fully digital telecommunications systems and a major supplier of information management systems for the office.

The European operations are currently undergoing a major development and expansion programme.

The Group now wish to strengthen their overall finance function by appointing a Corporate Controller. The main responsibilities of this post will include

Accounting and Control, Taxation, Planning and Analysis and Systems Development.

Candidates for this appointment will be qualified accountants, aged 35 to 43 years, who can demonstrate excellent experience in a financial control capacity gained within a multi-national.

Please send a full CV with handwritten covering letter to Mr. R. N. Collier quoting reference: N308.

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- * significant success achieved by progressive forward looking management with further potential yet to be realised

... and all the more so when you consider that your expertise in improving the quality of financial management and advice to the board, will greatly influence future expansion and performance.

Additionally a review of accounting systems plus the further development of computers will be a priority and, of course, there will be company secretarial duties and the host of diverse activities inherent in small company life.

Aged probably about 30 and qualified, you must offer broad-based expertise in a retailing/cash transaction orientated environment. You will have acquired sound commercial acumen; the ability to implement computer systems and, of course, the skill to influence people and to be an effective team member.

And, you must have the desire to become involved in the total management of the business.

This appointment has a Northern Home Counties location and offers a comprehensive benefits package including a non-contributory pension scheme.

Please send a comprehensive CV, to Dennis Fielding, quoting Reference MD1293, at Macmillan Davies, Salisbury House, Bluecoats, Hertford, SG14 1PU. Telephone: (0992) 552252.

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Salary will reflect your experience and there is an excellent benefits package which includes a Company car, profit sharing bonus and generous assistance with relocation expenses, where appropriate.

Please write enclosing CV and details of current salary to: Mrs E.M. Durnane, Senior Recruitment Officer, The Boots Company PLC, Station Street, Nottingham NG2 3AA. Tel: Nottingham (0602) 506255.

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John Howitt Group Ltd is seeking a Financial Director for its Commercial Printing Division. This division comprises of a fast growing web offset company, shortly to move into a new custom built factory, and a sheet fed colour printing company. Both plants are based in Nottingham and the annual divisional turnover is approximately £10m.

This appointment will report to the Divisional Managing Director and will be responsible for the development and management of the printing division's financial performance. The successful applicant will be part of a small team responsible for the profitable growth of the division.

Applicants will ideally be aged 35-40, have a recognised accountancy qualification and a full understanding of computerised financial and management accounting. He/she will have at least five years experience in industry and will currently hold a senior management position.

The remuneration package for the successful applicant will include a Mercedes motor car, profit related bonus and an extensive range of fringe benefits.

Written application with full CV to:
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Company Accountant required for Insurance Loss Adjusters with 10 Offices and an H.Q. based in Croydon.

The company has recently been acquired by an Investment Company and expansion is planned. The Company Accountant will report directly to the Chief Executive and will be responsible for Accounting, Finance, Computerisation and Administration. The salary package will be tailored to suit a determined qualified candidate. Age up to 30.

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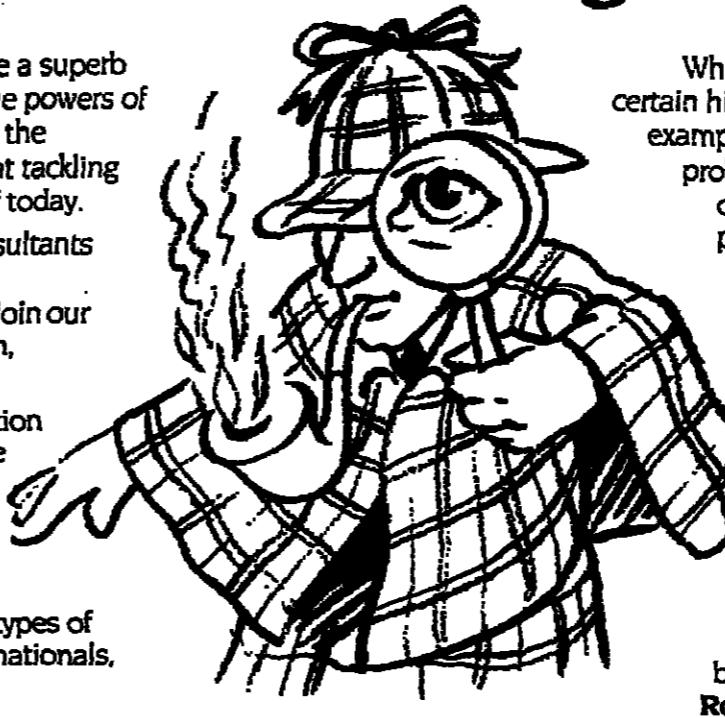
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Our client is a well established, profitable and expanding, medium sized firm of chartered accountants in Central London seeking a salaried tax partner. Clients include retail, manufacturing, property, advertising and PR sectors. The successful candidate (male or female) will have experience at senior manager or equivalent level of tax planning, both U.K. and international, with a corporate tax bias and will be keen on pursuing a role which will also include tax practice development. For more information, please contact Eric Sutton or George Ormrod BA(Oxon) on 01-836 9501, quoting reference no. 1052/7978.



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We demand a rare blend of skills in order to provide both existing and prospective clients with a top quality management consultancy service, and advice on treasury and other related matters.

Firstly you must have a broad knowledge and experience of treasury supported by a suitable qualification.

And secondly you must have demonstrable marketing and communication skills.

Your current position is likely to be as a Consultant or Treasurer in a large multi-national, major firm of accountants, a Merchant or American Bank.

You'll be capable of managing a small team, training them up to your own exacting standards, and you'll enjoy a high public profile.

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Corporate Banking Division
Lloyds Bank Plc
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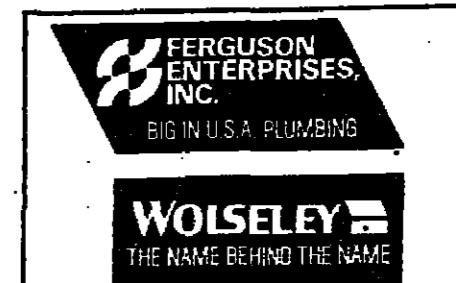
Management Selection

SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Thursday September 17 1987

DOUGLAS
CONSTRUCTION
GROUP



Henkel forms French joint venture with Colgate-Palmolive

BY HAIG SHAMIAN IN FRANKFURT
HENKEL, the West German specialty chemicals and detergents group, has reached agreement with Colgate-Palmolive of the US on a French joint venture to manufacture the household care products of Lesieur-Cotelle, the French washing and detergent company which Henkel bought in June for FF1.65m (\$320m).

Meanwhile, Henkel France will market Cotelle's household cleaners, dishwashing products and fabric softeners, which have total annual sales of about FF1.70m.

The deal means that Henkel is effectively selling a half share in Lesieur-Cotelle, since renamed Cotelle, and which last year had sales of FF1.35m, to Colgate's French subsidiary for FF910m.

Colgate-Palmolive France is buying the marketing rights to a variety of Cotelle products, including chlorine bleaching agents, bar soaps, window and household cleaners and toilet bowl cleaners, with total sales of about FF1.00m.

Cotelle-Palmolive France, which had sales in France last year of FF1.65m, is also taking on Cotelle's

Equiticorp increases Guinness Peat bid

By Terry Povey in London

EQUITICORP, the New Zealand banking and investment group, has increased its bid for the Guinness Peat Group (GPG), the UK banking and fund management group, by 5p to 115p-a-share, but British publisher Mr Robert Maxwell was yesterday trying to promote rear guard resistance to the offer by buying 5m GPG shares at higher prices.

After a series of overnight meetings with Equiticorp on Tuesday, Guinness Peat decided not to recommend the increased offer which values it at £250m (£357m), describing it as inadequate.

However, while the GPG board is keen to obtain an improved offer, the level of the group's opposition to the Equiticorp bid is clearly more muted.

GPG's changed mood was apparent in the decision of its board to agree to the lifting of Takeover Code limitations in Equiticorp which blocked the bidder from making further share purchases before Friday.

As a result, the New Zealand company acquired an additional 11.9m shares yesterday from the managers of Forstmann-Leff, the US fund management subsidiary acquired by GPG in October 1986.

This share purchase takes Equiticorp's total holding in GPG up to 32.2 per cent. Of the outstanding shares, 2.8 per cent are owned by Mr Joel Leff, who is prevented by his membership of GPG's board from selling his shares at this stage, and a further 5.7 per cent is in the hands of Lord Kissin, GPG's founder.

Yesterday Lord Kissin announced that he would not sell any of his shares for six months in addition, he is sub-underwriting, for no fee, part of Equiticorp's increased offer.

There is still confusion as to Mr Maxwell's intentions.

See Page 13

Lorimar to sell ad agencies for \$143.2m

BY DEBORAH HARGREAVES IN NEW YORK

LORIMAR-TELEPICTURES, the California-based television producer, has agreed to sell its three advertising agencies, Kenyon & Eckhardt; Pope Tyson; and Bozell, Jacobs to a Bozell management group for a total of \$143.2m.

The sale, which continues the company's current restructuring programme announced in April, will enable Lorimar to concentrate on its core entertainment and production business, Mr Merv Adelson, chairman, said.

Lorimar, which produces well-known television series Dallas and Knot Landing, has made several restructuring efforts since it was created in February last year. In June, it abandoned its attempt to

set up its own network of television stations and agreed to sell those it had already acquired.

The sale of its advertising units,

which should be complete within 75 days, comes after the company posted a loss of 15 cents a share in the second quarter. Lorimar's stock was up 5% in early trading yesterday to \$18%.

The Bozell, Jacobs management group said it has engaged Merrill Lynch to arrange financing for the sale, which includes agreement to pay \$22.2m of the purchase price in future instalments. Bozell, Jacobs with annual billings of more than \$1.4bn - is the 12th largest US advertising agency. Pope Tyson has

billings of \$70m.

See Page 13

Gordon Crabb in New York assesses the US producer's ambitious growth plans

Pickens spurs Newmont Gold rush

NEVADA appears to have become little short of Nirvana for minority shareholders in Newmont Gold, the operator of five open-pit gold mines covering a 400 square mile area in the north-east of the state.

Their company, which already claims the largest gold reserves in North America, has suddenly announced that these are expected to prove almost half as much again and exploration efforts are being doubled.

Production will rise accordingly by 50 per cent next year and the same margin in 1989. This will make Newmont Gold the leading producer of the metal in the US and Canada, putting Homestake Mining and even Canada's newly-formed Placer Dome into the shade.

Shares in Newmont Gold, floated 15 months ago, have quadrupled to value the company at nearly \$5bn. This flurry of new development activity - and 50% of the rise in the stock price to a current \$46 - has come since August 13. That was the day Mr T. Boone Pickens and his Ivanhoe Partners emerged with a near 10 per cent stake in Newmont Mining, the gold company's parent, and later proceeded to bid for the rest.

Analysts are amused at the swiftly-changing company projections being pushed for Newmont Gold from the group's Park Avenue headquarters in Manhattan. Expansion moves, which were

publicly heard Mr Peter Philip, Newmont Gold president, speak of "an aggressive new business plan and capital investment programme."

Under this, next year should see 910,000 oz from Newmont Gold, while the 1988 figure was raised to 1.4m oz. Thereafter, it will reach 1.6m oz in 1990, a level which can be sustained through 1992 and beyond, based on current proven and probable geologic reserves of 14m oz.

faintly inked in for 1989, are to start immediately. According to Mr Nicolas Toufexis at Prudential-Bache: "I couldn't understand why they were postponing it. I don't think what is happening now is coincidence."

The 1986 annual report spoke of a 22 per cent increase in production this year to 577,000 ounces, with sales expected to grow "significantly" in 1988 and 1989. Forecasts for those periods were later quantified at 777,000 oz and 890,000 oz.

So how is this to be achieved?

First, capital spending over the five years is to be doubled to \$400m compared with the outlay originally planned.

By 1990 the properties will be served by four mills rather than the current two, and teaching facilities for lower grade ore will also be

more than doubled from current capacity.

By August 27 this year, Mr Gordon Parker, group chairman, was able to write to shareholders in Newmont Mining telling them that a \$55,000 oz production could be expected for 1987, with the two following years bringing 850,000 oz and then 1m oz.

Newmont Gold thus promises to

become the first company in the history of North American mining

to produce a million ounces in a single year," he said. This was from

permen and probable reserves of an estimated 14m oz.

Barely two weeks later, on September 11, mining analysts and the

long-range projections for its prop-



Peter Philip, president of Newmont Gold

erties had accepted as standard, if conservative.

However, the company's latest

announcement of "another estimate" for oz - noting that this was based on drill hole data and geological inference - has not yet been fully analysed.

Mr Toufexis believes the result

ant 20m oz in prospect is still

"grossly understated."

Mr William Siedenburg at Smith Barney says: "They probably had a number of alternative plans, each in a different pigeon hole. They just pulled out the right pigeon."

Every share in Newmont Mining embodies 1.4 units of Newmont Gold stock, he says.

Bringing production forward has a clear knock-on effect on market values for both - although Newmont Mining shares did not respond to the full extent that would imply that some was required this week to raise its bid by \$10 a share to \$105.

One way Newmont could reduce

its allure for Mr Pickens is to spin off the gold side to shareholders.

Consolidated Gold Fields of the UK, Newmont Mining's biggest shareholder with 26 per cent, might be among those interested in a separation of the pure gold interests from Newmont's coal and energy involvements.

But Mr Siedenburg argues that the market value of the aggregate would almost certainly emerge lower, because a spin-off would dilute or remove the scarcity value in Newmont Gold shares.

Meanwhile, the production boost and the extra spending it entails could be judged either way. "If you have a good gold property and can put it out now, there are people, probably in Cons Gold too, who see an early 1990s with worldwide gold production increased so much that it would force the price down."

"Unless, that is, we have a bout of inflation and gold would go very high. For that scenario, you would want to defer production. In a way, you're damned if you do and damned if you don't," says Mr Siedenburg.

Bethlehem Steel in 12m share issue

BY ANATOLE KALETSKY IN NEW YORK

BETHLEHEM STEEL, the third biggest US steel company, is planning to issue 12m shares of new equity, a move which will increase its common stock outstanding by 23 per cent.

The proceeds of the offering, which could raise more than \$200m at Bethlehem's current stockmarket price of \$17.75, will be used to retire debt and strengthen the struggling company's highly-leveraged balance sheet.

As such, the capital-raising exercise is an unusual manoeuvre at a time when many US industrial companies are still restructuring their balance sheets and increasing leverage in their attempts to boost returns on common stockholders' funds.

Bethlehem has only just emerged into profitability after a period of near-catastrophic losses stretching back to 1982.

Its cumulative losses in the five

years to mid-1986 amounted to more than \$2bn and it was widely thought to be the next candidate for bankruptcy after LTV, the second largest US steel company, filed for court protection last year.

The company's debt has grown

while equity has shrunk because of the losses. At the end of the second quarter, Bethlehem had more than \$2bn in long-term debt and liabilities against total equity of \$104m, and common equity of only \$48m.

The two deals will not be finalised until after present foreign shareholders are given the first option to buy these shares. Chase will remain the largest joint venture partner in SAIB, and NIC's purchases will make it the bank's second largest shareholder.

Chase said yesterday that the

sale was "in keeping with our

worldwide policy of reducing minor-

ity investments, particularly where

we can't have a majority invest-

ment."

Chase sells Saudi stake

BY FINN BARRE IN RIYADH

CHASE MANHATTAN, the major US banking group, is selling one quarter of its 20 per cent stake in Riyadh-based Saudi Investment Bank (SAB) to National Industrialisation Company (NIC), a Saudi industrial investment concern.

NIC is purchasing another 5 per cent from Commerzbank of West Germany to give it a 10 per cent stake in SAB, the smallest of the kingdom's nine joint venture banks.

The two deals will not be finalised until after present foreign shareholders are given the first option to buy these shares. Chase will remain the largest joint venture partner in SAB, and NIC's purchases will make it the bank's second largest shareholder.

Chase said yesterday that the

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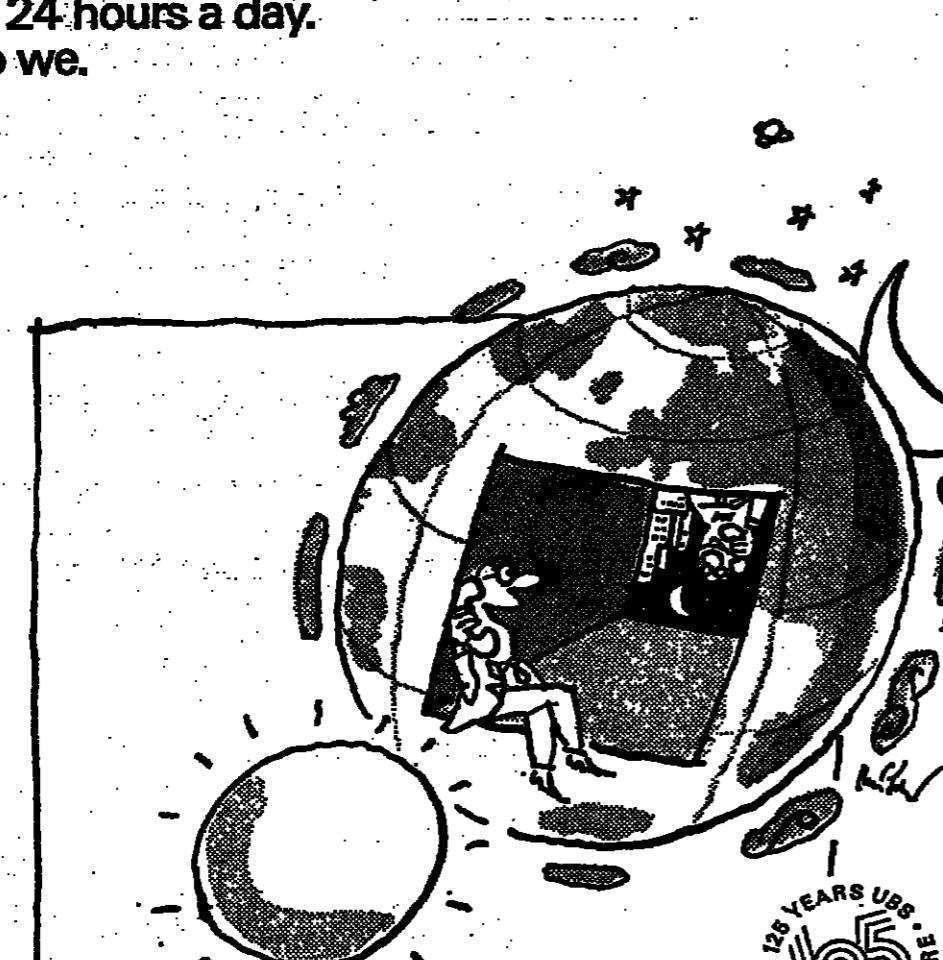
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For further details, please contact Arthur Wilkinson, Assistant General Manager, Iktisat Bankasi, Buyukdere Cad. 165, Esenler, Istanbul, Turkey. Telephone: 172 7000 Telex: 27645 Fax: 172 3071. Branches in Istanbul (8 branches), Ankara, Izmir, Bursa, Adana, Mersin, Gazziantep, Denizli, Iskenderun, Samsun, Ordu.

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September, 1987



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Brierley investment vehicle ahead

INDUSTRIAL EQUITY (Pacific) (IEP), Mr Ron Brierley's Hong Kong-listed investment vehicle, showed a jump of 15% per cent in holding costs of an expanded share portfolio, reports

Reuters yesterday for the year to June.

IEP, owned 51 per cent by Brierley Investments and 18 per cent by Industrial Equity said the holding costs of new investments always exceeded the initial return.

IEP earlier reported net profit rose to HK\$419.1m (US\$53.7m) in the year ended June 30 from HK\$162.3m in 1985-86 on sales up at HK\$55.6m from HK\$32.1m. Earnings per share doubled to 125 cents from 70, despite capital issues in January and the effect of absorbing a HK\$2.7m increase in its share portfolio to HK\$9.3bn at balance sheetdate.

The company said the cost of its share portfolio, mainly British and US companies, was HK\$7.15m.

Most of its investments are held with a view to eventual full or partial acquisition or other degrees of permanent relationship. In recent years it had made more disposals than normal because of buoyant share markets but the prime objective remained expansion by acquisition, it said.

August 13, 1987

Chrysler Corporation

has acquired

American Motors Corporation

The undersigned acted as financial advisor to Chrysler Corporation and assisted in the negotiations.

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Pacific Dunlop profits expand

BY CHRIS SHERWELL IN SYDNEY

INCREASED EARNINGS from the sale of condoms and surgical gloves have contributed significantly to the broad-based improvement in revenues and profits at Pacific Dunlop, according to results released yesterday for the year to June.

The Australian rubber products and electrical goods conglomerate reported a 34 per cent increase in after-tax profits to A\$148.1m (US\$108.2m) from A\$110.5m, on a 11.2 per cent rise in turnover to A\$2.57bn.

The group said the figures, which were reported on an equity-accounted basis, pointed to a compound annual growth rate in earnings of 30.8 per

cent since 1980. Earnings per share increased from 27.5 cents to 82.5 cents, while returns to shareholders' funds rose above 20 per cent to 20.8 per cent for the first time. The dividend was lifted 1 cent to 18.5 cents per share, fully

paid-up profit to A\$43m. Growth in the US and Europe was strong, and the group said Ansell International operating at full capacity worldwide, improved its position as the world's largest manufacturer of condoms and latex medical and household gloves.

The batteries division was handed out of the red to make a small A\$1m profit. Sales and profits in Australia and New Zealand were up, but the group said overall earnings were held back by restructuring costs at Pacific Chloride in the US.

Tyre manufacturing and retailing was the only division to show a fall, but the group said excellent progress had

been made combining the operations of Dunlop Olympic and Goodyear in Australia, New Zealand and Papua New Guinea. This merger, completed last March, created South Pacific Tyres, Australia's largest tyre business.

In footwear, Pacific Dunlop expanded in the US market and said that in Australia it now sold four out of every 10 pairs of shoes purchased.

Overall it said about 25.6 per cent of its revenues and 33.3 per cent of its earnings came from outside Australia. Directors said the group planned to increase the earnings share in the current year.

Chevron to sell Angolan stake

BY OUR FINANCIAL STAFF

CHEVRON said on Tuesday it will sell part of its stake in an Angolan oil partnership in the next few weeks to the Italian national oil company AGIP.

Chevron said the sale, which analysts value at about \$200m, is part of the company's efforts to cut its \$8.3m debt, largely caused by the purchase of Gulf Corporation in 1984. Chevron recorded its first quarterly loss in 33 years in the last quarter of 1986, and has been hard hit by the slump in oil prices.

Chevron acquired the Angolan interest when it bought Gulf, which has been active in Angola for about 30 years. The company will now sell one-fifth of

its interest, or about 10 per cent of the stake in the oil partnership in the African nation. Sonangol, Angola's national oil company, owns 51 per cent and Cabinda Gulf, a unit of Chevron, currently owns 49 per cent. Chevron would not comment about the purchase price, and said it was not likely the company will sell its entire interest in the Angolan operation.

Chevron's ownership in the Angolan oil partnership has been the centre of considerable controversy. Conservative Congressmen within the Conservative Caucus have criticised Chevron for its presence in Angola, which has been a long-

doubt whether this has been a significant factor in the decision to sell. Despite repeated Congressional attempts to penalise the company for its involvement, no effective legislation has been passed.

Japanese outlook improves

CORPORATE PROFITS of Japanese companies will fall an average 0.5 per cent in the year ending March 1988, according to a survey by the Nomura Research Institute. Reuter reports from Tokyo.

That compares with an estimate in June of a 4.2 per cent drop, and an 8.3 per cent decline in the whole of 1986/87.

The survey covered 363 companies with an April to March

financial year and listed in the first section of the Tokyo Stock Exchange.

Current profits of manufacturing industry will rise 31.2 per cent in 1987/88, up from an earlier estimated 20.2 per cent rise and a 22.6 per cent drop in 1986/87, the Nomura report said.

But profits of non-manufacturing industry will fall 22 per cent in 1987/88, mainly because electric power companies face large

BANRO INDUSTRIES plc

Interim Results - Unaudited

Results for the half year to	30.6.87	30.6.86	Year to
Turnover	£'000s	£'000s	£'000s
	23,823	19,565	40,404
Profit before tax	1,678	851	2,528
Earnings per share*	5.7p	5.6p	16.0p
Dividends per share (net)**	1.5p	1.7p	6.3p

*Corporate figures related to reflect the effect of the right issue in September 1986 and the one-for-one capitalisation issue on 1st May 1987.

6 The Group has made good progress during the first six months of the current year and demand for the Group's products has been strong. Plated Strip and the Edward Rose companies all recorded very satisfactory progress.

During the first six months substantial investment has been made at the Edward Rose companies in tooling

for a number of major new contracts for the supply of microswitches and connectors to Panasonic and Brother Industries. This follows the highly successful contracts for Toshiba which commenced in 1986. Our French subsidiary, Farimar et Pefini, performed exceptionally well and continued its significant growth in profitability.

Linton, our motor cycle spares and accessories distributor, continued to make strong progress and to justify our confidence at the time of its acquisition in September 1986. The Board believes that there is considerable scope for further growth in this exciting area of operation and is actively considering suitable acquisition possibilities.

The Directors are satisfied with the continued progress of the Group during the first six months of 1987 and view the prospects for the full year and the longer term future with confidence.

Edward Rose,
Chairman and Chief
Executive

The principal activities of the group are the manufacture of a wide range of metal and plated products for the transport, domestic appliance and building industries.

Brownhills, Walsall, West Midlands WS8 7HP.

Pearson Inc.

through its wholly-owned subsidiary

CI Acquisition Inc.

has acquired
the outstanding minority interest in

Camco, Incorporated

The undersigned acted as financial advisor to Pearson Inc. in this transaction and as Dealer Manager of its tender offer.

LAZARD FRÈRES & Co.

September 15, 1987

INTERNATIONAL COMPANIES and FINANCE

Akzo puts consumer division up for sale

BY LAURA RAUN IN AMSTERDAM

Akzo, the Dutch chemicals and fibres group, is believed to be negotiating the sale of its consumer products division to **Sara Lee Corporation** of Chicago, a leading US consumer goods concern, for about Ff 1.2bn (\$385m).

Akzo said yesterday that no agreement had been reached on a possible sale and that it would take several more months before a final decision was made.

The company, which topped the list of most actively traded stocks on the Amsterdam bourse yesterday, promised to give more details soon.

Sara Lee said it was always in the acquisitions market but refused to comment on the possible purchase of the Dutch consumer activities.

Akzo's consumer products division includes foods such as soups, nuts and sausages sold throughout western Europe under the Temana and Heidelberg brand names, among others.

Telefonica rights issue may raise Pta 75bn

BY GEORGE GRAHAM IN PARIS

TELEFONICA, the Spanish telecommunications group facing a heavy capital investment programme, plans shortly to announce a large share issue possibly to raise Pta 75bn (\$615m).

The company said in London yesterday that it would decide on the issue at a board meeting scheduled for September 26. The issue would raise between Pta 55m and Pta 75m and would probably take place in November.

Telefonica, which dominates the bourse in Spain and is widely listed on foreign stock markets, faces a bill for capital spending of about Pta 1,800m over the next five years as it pushes ahead with a massive modernisation programme in Spain.

It recently raised \$375m via a share offering on Wall Street. The current rights issue plans are part of a wider financing programme involving bonds and commercial paper issues.

The company, which is 21 per cent owned by the Spanish Government, said the issue was likely to be priced above par. Traditionally, equity offers by Spanish companies are priced below par, a tactic that **Telefonica** adopted with earlier issues.

Referring to plans for a joint venture in the Soviet Union, **Telefonica** said it was close to signing a deal which could involve the formation of a telephone equipment plant in central Russia.

If it goes ahead, the venture would be 51 per cent owned by the Soviet state, which would put the equivalent of Pta 1bn into the operation.

Telefonica would not say yesterday whether the Russian plant—if it went ahead—would add much overall cash-flow. However, it was confident of continued profits growth at the group level.

The company made net profits of Pta 45.5bn in 1986 on sales of Pta 468bn.

Dutch distiller ahead

BOLS, the Dutch drinks group, reported a modest rise in profits for the first half of 1987. Net earnings improved to Ff 32.7m (\$4.6m) from Ff 31.5m in the opening half of 1986.

CIC to float offshoots on French regional bourses

BY GEORGE GRAHAM IN PARIS

FRANCE'S sixth largest banking group, **Credit Industriel et Commercial** (CIC), is to reorganise its capital structure in the next few weeks, enabling it to privatise some of its profitable subsidiaries.

CIC, a confederation of regional banks which has been wrestling with problems of structure and identity for the last five years, is expected to float **Lyonnaise de Banque** and **Crédit Industriel d'Alsace et Lorraine** on the Lyon and Nancy bourses, their respective local stock markets.

The reorganisation will involve privatisation of the group's multi-tier capital and the elimination of its several classes of preferred dividend shares, which hamstring its profits distribution.

The central holding company of the group, **Compagnie Financière de CIC**, which is 34 per cent owned by the state sector insurance company **Groupe des Assurances Nationales** (GAN), has four classes of equity capital, including ordinary shares, two types of shares with pre-

ferential dividend rights, and non-voting preferred certificates of investment.

In addition, the **Compagnie Financière** owns preferred dividend shares in several of its regional subsidiaries. The reorganisation has to clear up the transfer of profits back to the group from these subsidiaries.

The **CIC** group was originally a loose network of regional banks which became shareholders in the Paris **CIC**. After nationalisation in 1982, the newly created parent **Compagnie Financière** took majority stakes in each of the 10 regional banks.

The privatisation of the **Compagnie Financière** itself is not viewed as an immediate priority.

With 16 per cent of its capital already in the hands of the public—in certificates of investment—and a further 4 per cent held by the **Suez** group, whose privatisation is being considered, the **CIC** group as a whole made net consolidated profits, excluding minorities, of Ffr 89m last year, up 40 per cent from the previous year.

Pirelli SpA profits climb 24%

BY ALAN FRIEDMAN IN MILAN

PIRELLI SpA, the Italian holding company that controls 43 per cent of the Pirelli tyre and cable group, yesterday unveiled a 24 per cent increase in net profit, to L16.7bn (\$48m) for the year ended June.

Pirelli plans unchanged dividends of L100 per ordinary share and L120 per savings share. The company is also planning a one-for-10 scrip issue.

Telefonica would not say yesterday whether the Russian plant—if it went ahead—would add much overall cash-flow. However, it was confident of continued profits growth at the group level.

The company made net profits of Pta 45.5bn in 1986 on sales of Pta 468bn.

Dutch distiller ahead

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According to preliminary figures, which are more optimistic than suggested when **MAN** reported its first-half results,

both sales and profits were "improved."

It said negotiations were progressing with Armetech Corporation of the US, for the acquisition of 80 per cent of shares for Armstrong Tire of New Haven, Connecticut.

Pirelli hopes to conclude the talks over Armstrong—which had sales of \$475m in 1986—by the end of the year.

Aside from **Pirelli SpA**, the group's structure consists of **Societe Internationale Pirelli**,

based in Beale, which has another 43 per cent of the group's tyre and cable factories in 16 countries.

Pirelli Societe Generale, also based in Beale, holds the remaining 14 per cent of the Pirelli group. The group has 68,000 employees.

For the whole of last year **Pirelli** announced an "aggregate" net profit of \$141m, an increase of 39 per cent on 1985.

Sales last year totalled \$3.7bn, up from \$3.5bn the year before.

MAN income up on higher turnover

BY HAIG SIMONIAN IN FRANKFURT

MAN, West Germany's biggest mechanical engineering group, has raised group net profits by 22 per cent, to about DM 130m (\$72m). The group plans to pay a maintained DM 5.50 dividend.

In contrast to many other big German industrial groups, **MAN's** foreign turnover rose substantially while domestic sales declined.

However, **MAN** said its turnover this year was lifted by allowances for some older plant orders and by the continuing healthy demand for heavy vehicles.

COMMUNAUTÉ URBaine DE MONTRÉAL

Communauté urbaine de Montréal
(Montreal Urban Community)
(Canada)

US\$150,000,000

Floating Rate Notes due 1991

In accordance with the terms and conditions of the Notes, notice is hereby given that for the six months from September 18th, 1987 to March 18th, 1988 the Notes will bear interest at the rate of 8½% per annum. The interest payable on the relevant Interest Payment Date, March 18th, 1988 against Coupon No. 8 will be US\$410.76 per US\$10,000 Nominal.

Agent Bank
ORION ROYAL BANK LIMITED
A member of The Royal Bank of Canada Group

the Leeds
PERMANENT
BUILDING SOCIETY

£200,000,000

Floating Rate Notes 1996

Interest Rate 10.1875% per annum

Interest Period 16th September 1987 to 16th December 1987

Interest Amount per £10,000 Note due 16th December 1987 £ 253.99

Interest Amount per £100,000 Note due 16th December 1987 £2539.90

Baring Brothers & Co., Limited
Agent Bank

Weekly net asset value

Tokyo Pacific Holdings (Seaboard) N.V.
on 14.9.87 US \$142.12

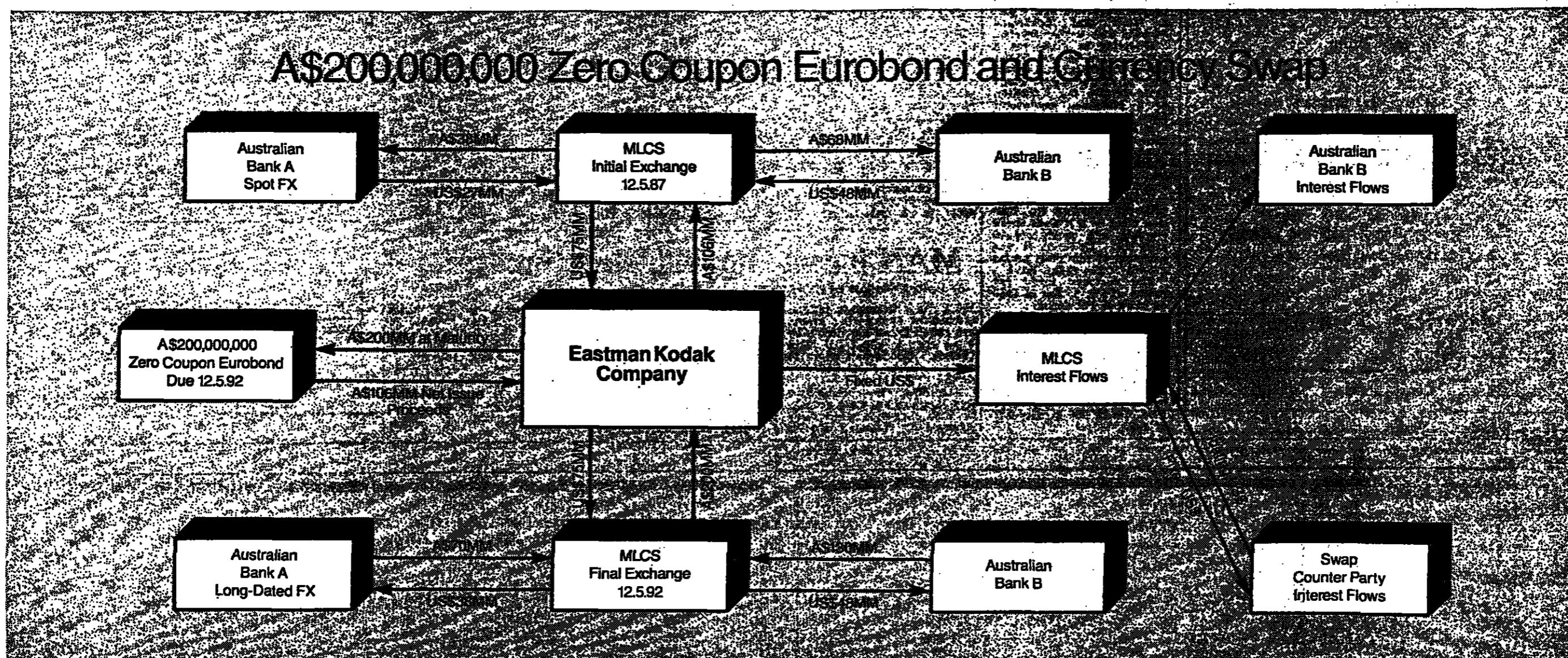
Listed on the Amsterdam Stock Exchange

Information: Pierson, Helling & Pierson N.V., Herengracht 214, 1016 BS Amsterdam.

Aga AB*has acquired***Maatschappij Rommenhöller N.V.***Morgan Guaranty, subsidiary of**J.P. Morgan & Co., acted as financial advisor**to Aga AB in this transaction***JPMorgan****Aga AB***has sold***Weweler B.V.***to an investor group including its management**Morgan Guaranty, subsidiary of**J.P. Morgan & Co., acted as financial advisor**to Aga AB in this transaction***JPMorgan**

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of a team of investment bankers who use the complex and constantly evolving swap markets to solve the diverse needs of its clients. For example, Merrill Lynch mobilized its worldwide resources to arrange a creative transaction for Eastman Kodak Company by underwriting and swapping an Australian dollar zero coupon eurobond to produce attractive dollar funding.



Merrill Lynch has the resources, the expertise and the execution capabilities to construct innovative solutions for the most specialized needs. With a team of dedicated professionals around the world, we can help our clients take advantage of the many opportunities

in interest rate and currency swaps.



Merrill Lynch

UK COMPANY NEWS

Coats Viyella surges to £81m with margins up

IMPROVED margins are reflected in the 25 per cent increase from £65m to £81m in pre-tax profits of Coats Viyella, the textiles group, for the half year to end June. Turnover for the period fell slightly from £227.3m to £215.1m.

The directors said that for the year as a whole planned capital expenditure would be around £100m as the group continued to invest in new plants and technology in its businesses around the world.

Already benefits from this were in evidence in the form of improved margins while better performances in certain hitherto difficult areas would further enhance profits. Further benefits had still to be seen from the merging of Vantona and Coats Patons groups.

They said that the present and anticipated generation of

a healthy positive cash flow would permit flexibility with regard to acquisitions in certain key areas both in the UK and abroad. No gearing was anticipated by the year end.

Affecting the second half will be the disposal of the group's 50 per cent interest in Bonds Coats Patons, Australia. After

the buy-back of 100 per cent of the thread and handknitting divisions of that company, £35m net cash had been released which would give rise to an extraordinary gain in excess of £20m. The deal would also enable generation of higher attributable earnings for the group from its Australian activities. Hand knitting profits of the group generally were down last year but the group maintained its share of the market.

The offer for Vaughan Carpets had been declared un-

conditional but no contribution was anticipated for 1987. The group's interest in Conestoga Canada had increased from 29.7 per cent to just over 50 per cent and consolidated results for the second half would be consolidated rather than treated as a related company.

Operating profit in the first six months was £78.4m (£68.5m), net interest payable and investment income amounted to £1.9m (£2.7m) while the share of profit of related companies came to £4.5m (£3.2m). Tax took £22.7m (£19.6m) and minorities £3.8m (£3.7m) leaving stated earnings per 20p ordinary of 10.4p (8p). There were no extraordinary items this time (£14.9m).

The interim dividend is increased from an adjusted 2.25p to 2.7p.

See Lex

UB wins US soft-cookie war and advances profits to £59m

BY CLAY HARRIS

UNITED BISCUITS, the food and restaurant group, will today seal its victory in the US soft-cookie war with the purchase, at a knock-down price, of a factory owned by its leading rival in the sector, Procter & Gamble.

Keebler, UB's biscuit and snacks subsidiary in the US, is to pay about \$18m (£11m) for the plant at Jackson, Tennessee. The deal includes machinery which has not been uncrated or even delivered from suppliers. The assets are estimated to have a total value of \$150m.

Procter had announced in June that its Duncan Hines subsidiary would retreat from the sector, in which Keebler's Soft Batch brand is now the US leader with one-third of US sales.

"The cookie war is over," Sir Hector Laing, chairman, declared yesterday as UB reported pre-tax profits of £29m in the 28 weeks to July 18, a 24 per cent increase over the £47.6m achieved in the comparable period of 1986.

Turnover rose by 4 per cent to £99.7m. Improvements in market share and profits were clouded only by a dive into loss by Pizzaland, the UK restaurant chain, and a decline at Speciality Brands, the US spices, salad dressing and olives company.

By division, UB Foods Europe increased operating profits by 35 per cent to £43.8m on sales 4 per cent higher at £499.8m; restaurants profits fell

17 per cent to £2m on turnover the same percentage higher at £66.2m; UB Foods US increased profits by 6 per cent to £22.5m on sales 2 per cent ahead at £403.3m; and other companies increased both profit and turnover by 7 per cent to £1.5m and £58.8m respectively.

In Britain, UB claimed 48.5 per cent of biscuit sales, nearly 1 percentage point higher than last year, and lifted profit by nearly a quarter. Its share of the branded market rose to 49.7 per cent.

KP Foods, the snacks and biscuits subsidiary, also made strong advances in market share and profits.

Pizzaland's fall from a £1.2m profit to a £700,000 loss more than offset a 76 per cent improvement to £3m at Wimpy. Although Pizzaland sales rose by 16 per cent, the chain has undergone a management shake-up and investment programme under Mr Ian Petrie, who led the revival at Wimpy.

The full-year result, nevertheless, is unlikely to exceed the £2.5m profit achieved in 1986.

Keebler's success was not limited to soft cookies, as it increased its share of the total US biscuit and snacks market. Operating profit rose by 12 per cent to £17.9m.

This was undermined, however, by the increased competition faced by Speciality Brands and by the weakness of the dollar, which reduced the total US contribution by £1.5m. Although UB was seeking

acquisitions, especially in the US, Sir Hector said that the group was unlikely to pay the current asking prices which implied p/e ratios of 20 to 25.

Interest costs fell to £6m (£10.3m). The tax charge of £20.2m (£15.7m) was at a slightly higher rate than in 1986. With earnings per share ahead by 22 per cent to 9.5p (7.8p), the interim dividend is to rise by 14 per cent to 4p (3.5p).

• comment

A 12-year bull market is not the best context in which to consider the merits of such an archetypal defensive stock, but UB's relative trend of sideways profit to a £700,000 loss more than offset a 76 per cent improvement to £3m at Wimpy.

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Although UB was seeking

realistic expectations.

Woolworth at lower end of forecasts

WOOLWORTH HOLDINGS yesterday announced interim pre-tax profits, excluding property disposals, of £27m. The figure, 34 per cent up on last year's £20m, was up dated rather than treated as a related company.

Operating profit in the first six months was £78.4m (£68.5m), net interest payable and investment income amounted to £1.9m (£2.7m)

while the share of profit of related companies came to £4.5m (£3.2m). Tax took £22.7m (£19.6m) and minorities £3.8m (£3.7m) leaving stated earnings per 20p ordinary of 10.4p (8p).

There were no extraordinary items this time (£14.9m).

The interim dividend is increased from an adjusted 2.25p to 2.7p.

See Lex

David Lascelles on Crownx's move in the Mercantile House saga Creating a thorny takeover issue

YESTERDAY'S dramatic intervention by Crownx in the takeover of Mercantile House by B&C threatens to transform it into one of the most complicated deals seen in the City of London for some time—always assuming it can go ahead. The offer is highly controversial and raises key points under the Takeover Code which will have to be decided today.

The basic aim of Crownx is relatively simple: it wants to buy Marshalls and William Street, the two broking units of Mercantile House which B&C does not want. But to achieve that aim Crownx will have to persuade the Takeover Panel that its tactics are acceptable. Then it must succeed in winning support from Mercantile shareholders at a meeting next Monday.

Shortly after B&C announced its £245m bid for Mercantile House in July, Mr John Gunn, its chief executive, agreed to sell the broking units to Quadrex, the financial services firm owned by Mr Gary Klesch. However, that deal was conditional on Mercantile's House shareholders accepting the sale of the units before the takeover was consummated. The managers of the units, Mr Michael Warren of Marshalls and Mr Vincent Griffi of William Street in New York, did not want to be bought by Mr Klesch, and have been seeking alternatives.

Crownx, which is a Canadian health-care and financial services company with ambitions to get into the global markets, bought 14.9 per cent of Mercantile House last January, but stood on the sidelines in the early part of the bid. When the B&C-Quadrex deal was announced, Mr Warren and Mr Griffi urged Crownx to consider making some kind of counter-offer. This is the offer which has now emerged. But in order to get into the game at this late stage, Crownx will have to use some highly unusual tactics.

Advised by its merchant bankers, Kleinwort Benson, it is offering the same amount for



John Gunn (left), chief executive of B&C, and Gary Klesch, chairman of Quadrex.

the two units as Mr Klesch — B&C will take Mercantile over £280m in cash. But in order to encourage the shareholders to approve their deal rather than Mr Klesch's, they are also offering to pay shareholders 10p for every share they own.

The vote on the sale of the units is due to take place on Monday, so Crownx has only 10 days to get its message across, though Mercantile's managers of the units, Mr Michael Warren of Marshalls and Mr Vincent Griffi of William Street in New York, did not want to be bought by Mr Klesch, and have been seeking alternatives.

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to director Mr Bob Beyell. But rather than compete head-on with the financial giants, it is aiming for specialist pitches. I has identified moneybroking as a profitable and growing business.

Technically, Montagu was trying to claim a breach of Rule 16 of the Takeover Code which forbids offerors from making so-called "sweetheart" deals with selected shareholders, especially the offeree company, specially in cases where a shareholder intends to buy part of a company that is being taken over.

But the issue is clearly a matter of indifference to B&C. If the shareholders approve Crownx's offer, then Mercantile will sell the units directly to Crownx, and the B&C agreement with Quadrex will lapse

to director Mr Bob Beyell. But rather than compete head-on with the financial giants, it is aiming for specialist pitches. I has identified moneybroking as a profitable and growing business.

Last year, Crownx earned £45.8m (£22.8m) before extraordinary items, and at year end its shareholders' equity was £86.7m. If the Mercantile deal goes through, it will mark the company's first acquisition outside North America, and a sign of its growing ambitions.

The company now wants to expand into the global financial services business, accord-

Warringtons in property deals and £3.8m cash call

BY DAVID WALLER

Warringtons — the building contractor formerly known as Thomas Warrington — yesterday continued its process of transformation with the announcement of three acquisitions, a one-for-one rights issue and the disposal of certain property assets.

At the same time, the company announced a pre-tax loss of £555,000 for the six months to the end of June—but predicted that it would break into profit in the second half before taking into account redundancy costs.

Warringtons is to pay a total of £2.65m in cash and shares for two separate property portfolios, the Hemel Hempstead office block and a freehold office block in Gibraltar and for the Lister group of four private companies based in Kent.

The rights issue will raise £3.8m before expenses, and the company's equity will in total more than double. The property disposal will raise £1.5m which will be used to reduce the company's borrowings.

These deals will increase the company's exposure to property development and investment, in line with the new management's stated policy of diversifying away from loss-making public sector contracts in the North-West.

They follow the £1.2m acquisition of Emery (Halesowen), the West Midlands property developer, in February. "The acquisitions will provide the foundation for the future development of Warringtons," said Mr Graeme Jackson, chairman, who joined the board last summer and introduced a new management team earlier this year.

All public sector contracts will be completed by November.

• comment

The market seemed unsure how to react to these figures yesterday, first marking the shares down 9p, then lifting them to 35p, a 14p rise on the day. Part of the problem was judging that old F. W. Woolworth because of the ending of food and clothing sales and the increasing importance of second-hand sales. The "focus" strategy is clearly going well in some products but the management gave no figures for the homes/gardens and looks (toiletries and cosmetics) lines, both of which are to be relaunched. Meanwhile growth at B & Q continues at a hectic pace and Superdrugs looks good value.

At Comet the move upmarket is paying off in improved margins but the company now has to boost volumes. For this year, the City is expecting pre-tax profits of £14.5m, implying a p/e of about 16. Following the recent underperformance of the shares, the downside seems limited but speculation about whether Woolworths has eyes for Storehouse will restrain growth.

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DIVIDENDS ANNOUNCED

	Current payment	Corres. date	Total of pending for last payment	div. year
Addison Consultancy	Int 0.9	Nov 10	0.8	2.5
Bauro	Int 1.9	Nov 2	1.9*	6.4*
Bellwinch	Int 1	Nov 13	—	—
Bistles	Int 1.51	Oct 30	—	0.7
Blockleys	Int 2.7	Oct 14	1.57*	4.3*
Bonded Laminates	Int 1	Nov 20	—	—
Bridon	Int 1.5	Nov 6	1.5	5.5
Candevers Invests	Int 3	Oct 29	—	7
Coats Viyella	Int 2.7	Jan 1	2.25*	7.25*
DRG	Int 4.1	Nov 23	3.65	9.35
Matthew Hall	Int 1.88	Nov 6	1.75	5.25
J. Hewitt	Int 1	Nov 4	1	5
Hillis	Int 1	—	—	1
Humble Tech	Int 0.5	Oct 30	0.5	—
Jones & Shipman	Int 1.15	Oct 16	1.15	4.15
Kalon	Int nil	—	0.46	1.38
Legal & General	Int 3.8	—	3.25	9.75
M6 Cash & Carry	Int 1.06*	—	1.06	3.35
Hugh Mackay	Int 2.51	Nov 20	1.5	5.5
McLaughlin & Harvey	Int 2.51	Nov 6	2	7
Miss World	Int 2.1	Nov 2	1.5	6
Mucklow	Int 3.88	Jan 4	3	5.94
Pittard Garman	Int 1.75	Jan 4	1.12	5.12
Sanderson Murray	Int 5	Oct 27	4.5	4.5
Sun Life	Int 11.44	—	10.4	28.5
United Biscuits	Int 4	Jan 6	3.5	9.5
Wills	Int 2	Nov 5	2	8
Wilson Bowden	Int 1.3	Nov 5	—	—

OUSE SAGA
issue
UK COMPANY NEWS**L & G increases interim profits by 25% to £36m**

BY NICK BUNKER

Legal & General, one of the UK's biggest life assurance groups, raised pre-tax profits by 25 per cent to £26.7m in the six months to June 30, helped by underlying improvements in its non-life business and the strength of world equity markets.

L & G declared an interim dividend up 17 per cent at 3.5p. The shares closed unchanged at 32p. Analysts' forecasts ranged from £30m to £22m.

On the life side, L & G showed a 16 per cent jump in the gross surplus attributable to shareholders, which reached £27.4m. Banner Life, its US operation reported a fall in pre-

tax profits from £3.8m to £3m, but L & G said it was now expecting "an accelerated level" of growth.

Worldwide, the profit from non-life business was 55.4m against a 22.7m loss in 1986.

On UK non-life business, L & G said UK premium income was up 17 per cent to £115.2m, with the interim underwriting loss slightly down at £8.4m. This was achieved in spite of a doubling of winter weather damage claims to £17m. In the second quarter, several years of rate increases helped L & G to a UK underwriting profit.

For the group, profits attributable to shareholders were

£27.6m (£23.4m) after tax of £7.5m and a £600,000 payment into the employee profit sharing scheme.

● comment

A taciturn outfit, shy of extroversion, even more cautious than optimist L & G has always been for satisfaction with its record at the half-way stage. More to the point, with a UK life fund with assets of perhaps £22m in excess of its actuarial liabilities, it should have little problem funding the higher levels of policyholders' bonuses inaugurated by last March's annual declaration. That should help it in the harsher competitive era after the Financial Services Act. Also—another sign of change in the life insurance world—L & G has already taken a holding of 250,000 in pre-tax profits from Fairmount, the up-market British intermediary firm it bought this spring. Like Sun Alliance, L & G also triumphed over big weather claims on its non-life side, and can expect some good years from Victory, its re-insurance subsidiary. So p/e's are only crude measurements of a life company's attraction to stock market investors, the best indicator is the prospective gross yield of 4.8 (assuming a full-year dividend of 11.5p). L & G looks cheap on this basis.

The company indicates that new business growth has been satisfactory in July and August.

Sun Life, like all life companies, only assesses its profitability at the year end following the actuary's valuation. So the only guide to the financial health of Sun Life is its new business growth and prospects. The half-yearly new business figures, already published, showed a useful increase in new annual premiums from £28.1m to £31.8m and trebled sales of single premiums and unit trusts to £42.6m.

The company indicates that new business growth has been satisfactory in July and August.

Sun Life intends to buy a major pension provider in a new pensions environment which comes into being next year—it has already started its sales and marketing campaign for higher payouts open to the final stage to counter any moves that its largest shareholder, Transatlantic, might make.

Sun Life Assurance dividend disappoints

BY ERIC SHORT

Sun Life Assurance Society yesterday announced a 10 per cent increase in its interim dividend from 10.4 per cent to 11.4p per cent—an increase that disappointed the market.

The company makes the usual statement that the percentage increase should not be regarded as a guide to the size of the year's total dividend.

However, the significance of this statement to the market is that shareholders can expect a far higher increase in the final payout. The market is looking for a 15-20 per cent increase for the whole year.

The rise of 1 to 124 in the share price reflects the market expectation of the overall dividend increase. It feels that the company is keeping its options for higher payouts open to the final stage to counter any moves that its largest shareholder, Transatlantic, might make.

Greenwich launches £15m bid for United Goldfield

BY DAVID WALLER

Greenwich Resources—the small minerals prospecting company whose major asset is the Gebeit gold mine in the Sudan—yesterday launched an A\$34m (£15m) share offer for United Goldfield, an Australian gold company whose shares are traded on the Australian Stock Exchange.

At the same time, Greenwich announced a 1-for-5 rights issue to raise a total of £14.25m after expenses, the proceeds of which are intended to finance the cash alternative to the share offer, which values United at \$32m (£14.3m).

Greenwich intends to maintain United's listing and use the company as a base for expansion in Australasia and the Pacific Basin. At present, United is managed "passively," according to Greenwich, and most of its income is derived from a 124 per cent stake in the Paddington Gold Mine, one of Australia's larger gold pro-

ducers.

United's net profit before tax was A\$2.3m for the year to the end of June. In 1985-86, Greenwich turned a pre-tax loss of £227,000 into a profit of £302,000.

The rights issue is not conditional on the success of the offer, and Greenwich intends to use any surplus cash to accelerate its exploration and development activities in Venezuela and Egypt.

Australian takeover rules forbid potential bidders from holding informal discussions with takeover targets prior to launching the formal offer, but Greenwich said yesterday that it was hopeful that it would win management's backing for the offer.

Shares in Greenwich were suspended on Tuesday at 404p, giving the company a market capitalisation of £88m. The new shares are being offered at 335p.

Falcon seeks re-listing

BY LUCY KELLAWAY

Falcon Resources, the US oil company which has had its shares suspended on the London market since 1985, announced yesterday plans to return to the market in November with a £20m rights issue.

The company said the issue had been conditionally underwritten, and that £500,000 had already been advanced to cover immediate working capital needs. As a part of the deal Falcon will acquire for shares the 75 per cent of the 1984 drilling programme of its one third owned associate, Falcon-Asia Energy Company, which it does not already own.

Defaults on this drilling programme nearly resulted in

Dwyer buying portfolio

BY CLAY HARRIS

Dwyer has conditionally agreed to purchase a property portfolio for £10.75m, to be satisfied by the issue of 2.92m shares and £2m cash.

The seller is Authority Investments. Of the shares, 2.67m are to be placed on behalf of Authority at 7p each to raise £3m, and Dwyer shareholders are to be offered a clawback over the entire issue in the ratio 7p for every 200 held.

The portfolio comprises six freehold properties, primarily offices and retail, with a current income of £871,000 annually.

It is intended to retain the Wood Green office block (value £2.1m) as an investment, and the remaining properties would be added to the dealing stock.

OCF sells its stake in Victor Products

BY NIKKI TAIT

Shares in Pittard Garnar—the merged leather group which finally evolved from the bid battle last May between Hillsdown Holdings and Pittard over Garnar Booth—yesterday as the company unveiled pre-tax profits of £3.8m in the six months to July 3, on turnover of £86m.

The figure was at the upper end of City predictions and would have compared with a total of £1.36m had the two companies been combined in the six months to end-June 1986. At the earnings per share level, Pittard Garnar produced 11p in the first half of 1987, against 9.2p for Pittard alone in the first six months last time.

Lying behind the merger ac-

Hollis services to be floated

BY CLAY HARRIS

In yet another shake-up of Mr Robert Maxwell's multifarious business interests, Hollis—his original engineering vehicle—is said yesterday that it planned to float as a separate company, its professional and financial services division.

A separate stock market listing will be sought for the new company, which will be spun off to Hollis shareholders.

Only last month, Hollis sold

its security printing publishing

interest for £25m to British

Printing and Communication

Corporation, also controlled by Mr Maxwell. The businesses had been acquired from Pergamon

would be raised.

Hollis announced the plan with its interim results, showing a consolidated pre-tax profit of £4.44m (£1.05m). The group's fluid composition makes meaningful comparison with previous—or future—periods difficult to achieve.

Only last month, Hollis sold its security printing publishing interest for £25m to British

Printing and Communication

Corporation, also controlled by

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been acquired from Pergamon

Press in August 1986 as part of a previous re-organisation, which also brought Hollis some of the activities which are now to be floated.

The company said that it was committed to rapid expansion through organic growth and further acquisitions.

Fully diluted earnings per share trebled to 3.8p (1.5p).

Hollis is to pay an interim dividend of 1p (nil) and forecast a final of at least 2p (nil).

Hollis shares gained 14p to close at 145p.

Lock and Floform had achieved record profits, Stothert and Pitt had returned to the black (and taken Ransomes and Rapier under its wing as a subsidiary).

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Pittard Garnar makes £3.8m midway

BY NIKKI TAIT

Shares in Pittard Garnar—the merged leather group which finally evolved from the bid battle last May between Hillsdown Holdings and Pittard over Garnar Booth—yesterday as the company unveiled pre-tax profits of £3.8m in the six months to July 3, on turnover of £86m.

The figure was at the upper end of City predictions and would have compared with a total of £1.36m had the two companies been combined in the six months to end-June 1986. At the earnings per share level, Pittard Garnar produced 11p in the first half of 1987, against 9.2p for Pittard alone in the first six months last time.

Lying behind the merger ac-

counts, Pittard, meanwhile, saw a first half improvement from 51.7m pre-tax to £21.6m, and says that all three arms—shoe, upper leather, gloving and clothing leather—showed improved margins. The merged company intends to retain the bulk of Garnar's raw material end. Furthermore, the somewhat gentlemanly approach does not seem hell-bent on squeezing maximum gain in minimum time, and the more fundamental advantages make take a while. Thus happily, Pittard seems to be firing on all cylinders, and Garnar could only improve on the disastrous first half last time. Full-year predictions now range around £8m, putting the likes

of Garnar's shoe and chamois interests, and that Garnar's raw materials supplies could aid Pittard, especially in expansion of its clothing leather interests.

The downside is that Pittard, previously occupying some rather nice higher-margin niches, is now exposed to the rough and tumble of Garnar's raw material end. Furthermore,

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UK COMPANY NEWS

Wilson Bowden upsurge

THE FIRST interim figures of Wilson Bowden since the Leicester-based housebuilder came to the market in March, show a sharp upturn in pre-tax profits from £3.15m to £5.9m. Turnover for the first half of 1987 rose 19 per cent to £35.3m.

The company said yesterday that the second half, historically stronger than the first, had started well and the outlook for the full year was very encouraging.

Over the past five years, pre-tax profits have risen from £3.5m to £8.33m on turnover up from £24m to £65m.

In the first half, profits from housebuilding grew from £11.1m to £5.06m, while property development contributed an increased £1.13m (£996,000). Rental income from investment properties added £19.4m (£259,000) while profits on sales were up £15.000 at £273,000.

Wilson said it was continuing to add to its residential and commercial land banks, on a selective basis, in order to secure future growth.

Net interest charges were down from £1.13m to £763,000 and after tax of £2.05m (£1.1m) earnings per 10p share came to 6.2p against 3.9p.

There is a first interim dividend of 1.3p.

• comment

Fast-growing building companies are two-a-penny these days but the market was sufficiently impressed with Wilson Bowden's first post flotation figures to mark the shares up 11p to 188p. The fact that WB operates outside the South East works doubly in its favour; it makes the current growth look all the more creditable and it also reduces its exposure to a property downturn. If the latter does happen then the company's landbank—about three years' production at current rates—might yet turn it into a defensive stock. Add in the potential of the property development arm and the shares do not look over-rated on a prospective p/e of 12.5, assuming pre-tax profits of 15p for the full year.

BLP confident after 34% profits increase

BONDED LAMINATES Proffers, manufacturer of laminates, veneer bandings and mouldings, which joined the USM earlier this year, increased pre-tax profits by 34 per cent to £441,000 on turnover up from £2.57m to £3.34m for the six months ended June 30, 1987.

Mr Philip Maurice, chairman, said that order books of both UK subsidiaries were continuing at a satisfactory level and the company was continuing its policy of investing in additional plant. The factory in the US had now been completed and the first mouldings had been produced.

The company considered that it would fulfil the objectives outlined in the prospectus and looked forward to the future with confidence.

The combined profit for 1986, as stated in the prospectus, was £704,000 and apportioning this on a turnover basis, the six months ended June 30 produced the comparative profit of £32.8m. On the same basis, earnings per 10p share had risen from 2.77p to 3.54p.

Tax amounted to £60,000 (£18,000) and there was an extraordinary item, relating to start-up expenditure of the US factory, of £39,000.

A first interim dividend of 1p was declared.

Matthew Hall rises to over £6m

BY FIONA THOMPSON

MATTHEW HALL, engineering designer and contractor, yesterday announced increased interim profits and the appointment of a new chairman, Sir George Jefferson, former chairman of British Telecom.

Increased order books helped lift pre-tax profits to £6.13m for the six months to June 30, 1987, compared with £5.75m for the same period last year.

This is the first time the company has reported six-monthly interim figures, up to now it has published nine-monthly. The comparative figures are as follows:

Trading profit was up 24 per cent at £5.47m against £4.40m on slightly reduced turnover of £25.60m compared with £24.10m. Earnings per share increased by nearly 15 per cent to 5.28p.

The mechanical and electrical sector is increasingly busy with improved workloads, he said, and there is some sign of margins improving in UK. In the US, Worsham Sprangler, acquired in December last year, is doing well.

In the oil, gas and chemical sector there has been more activity recently and the company

was up to £2.4m from £1.8m.

The design and construction sector showed a healthy three-fold plus increase from £65,000 to £517,000—though this figure would have been more than doubled had one major contract not incurred a substantial loss.

Mining and minerals plunged to £258,000 against £382,000. Figures in this sector were affected by the low level of contract completions during the first half, but, even despite this, the company is not very strong, according to Mr Donald Fawcett, chief executive.

The mechanical and electrical sector is increasingly busy with improved workloads, he said, and there is some sign of margins improving in UK. In the US, Worsham Sprangler, acquired in December last year, is doing well.

In the oil, gas and chemical sector there has been more activity recently and the company

has won its first contract in the southern North Sea, for a platform design.

The group is still actively seeking acquisitions, principally in the mechanical and electrical sector in the US. The company was in the early stages of talks with a large concern, with turnover of about \$300m and part of a US quoted corporation.

Interest receivable fell to £65,000 from £1.34m. The tax charge was £2.02m, against £2.15m. The company declared an interim dividend of 1.87p, compared with 1.75p last time.

• comment

MATTHEW HALL faces the problem common to all contracting sectors: it may get an order today to build an oil rig but it will not see any profit for at least a twelve month. A low level of completions for the next nine to 12 months means

the oil, gas and chemical side will still be a bit of a black hole for the rest of this year and the first half of next. However, prospects are better now than at any time in the last two years. The mechanical and electrical sector is definitely looking up, with the Australian operation doing particularly well, and the design and construction side should show materially improved second half figures, now that the company has put the significant loss caused by one major contract behind it. Mining and minerals looks pretty dreary with not a lot of work in store.

The appointment of Sir George Jefferson as chairman is seen as good news in the City. His excellent contacts should open many doors. The shares closed 2p down yesterday at 27.7p. Assuming pre-tax profits for the year of £19m, that puts them on a fair prospective p/e of about 13.

Bridon at £5.2m after restructure

BRIDON, Doncaster-based engineer and maker of wire, wire rope, fibres, and composites products, reported pre-tax profits of £5.2m for the first half of 1987. That equalled the result last time which included £800,000 from the Mexican associate since sold.

The benefits from the rationalisation programme put in place last year had been somewhat offset in the first half by the effects of reduced demand in Europe and lower margins, particularly in its polymer products, Sir Christopher Ladlow, chairman, said. Group turnover for the period was slightly up at 27.5m (£24.7m).

He added that further cost reductions and improved efficiencies were being continuously and vigorously pursued in order to enhance the group's competitive position for the future.

An unchanged interim dividend of 1.5p is being paid. For 1986 the total was 5.5p when pre-tax profits were £10.4m.

In the UK the British Ropes rationalisation programme led to better results although the degree of benefit was reduced by the decline in demand for wire rope and ancillary products.

In the US rationalisation led to much improved results, he said. The group's share of the wire rope market in New Zealand had been maintained.

Operating profits came out at £2.7m (£2.9m) for Bridon, and its share of results of the continuing related companies was £5m (£2.6m). An exceptional credit of £200,000 (£300,000) related to property disposal profits.

After tax of £2.1m (£2.4m) earnings per share amounted to 5.6p (5.8p).

M6 Cash & Carry profits halved

Reduced pre-tax profits of £207,000 against £464,000 were announced by M6 Cash & Carry for the 28 weeks ended July 11, 1987.

The directors said that despite tough competition, the underlying trend in the company's cash and carry trade continued to be encouraging and expansion of the delivered trade was progressing well.

The second half had begun promisingly, they added, and they believed profits would continue to be made in recovering part of the short fall in the first half.

They had declared an unchanged interim dividend of 1.06p. Earnings for this half fell from 6p to 1.5p per share.

Turnover for the period improved from 20.15m to 25.4m and the pre-tax result was after interest received of £16,000 (£41,000). Last time there was an exceptional £53,000 credit.

The tax charge fell to 54,000 (£21,000).

LOWER MARGINS bite into Hewitt's midway profit

AFTER a poor first half, the directors of J. Hewitt & Son warn that the profit for the current year will not reach the record £1.32m of the previous year.

However, they stated that the current six months would be better than the first half, and they were holding the interim dividend at 1p per share.

In the first half of 1987 sales by the group, maker of industrial and domestic refractories,

fell 8 per cent to £4.54m, but the directors said the main reduction in pre-tax profit was substantial, from £262,000 to 198,000. As previously intimated, margins on some products were reduced. Earnings slumped 3.9p (11.1p).

Mr D. K. Hewitt, the chairman, said he expected the traditional markets to remain buoyant into next year and was hopeful there would be a recovery in overall profitability.

SANDERSON MURRAY down

SANDERSON MURRAY & ELDER (Holdings), the Bradford-based woolcomber, announced a 15 per cent reduction in pre-tax profits from £163,542 to £139,090 on turnover down from £6.61m to £5.97m for the year ending June 30, 1987.

The directors recommended a higher dividend of 5p (4.5p) despite a reduction in earnings per 50p share from 6.7p to 5.4p.

The directors said that volume was similar to the previous year although turnover value on lower wool prices over-

all was 10 per cent less. New business was emerging, only cautiously, following recent sharp wool price fluctuations.

The results include extraordinary items totalling £355,843 (£36,000) representing surpluses, after provision for taxation, of £95,957 on sale of land at Newton Abbot and £79,886 on the disposal of the listed investment in Bulmer and Lumb (Holdings). In consequence the profit was lifted to £258,546 (£213,373). Taxation on ordinary activities came to £55,510 (£53,302).

The dividend will be paid at any of the following paying agencies listed below:

Cibc N.A. Corporate Trust Services 111 Wall Street, 20th Floor New York, NY 10005
Banque Internationale à Luxembourg S.A. 2 Boulevard Royal Luxembourg
Citicorp Investment Bank 1000 Avenue of the Americas New York, NY 10036
Luxembourg

NOTICE Withholding of 20% of gross redemption proceeds of all payments made within the United Kingdom under the Interest and Dividend Tax Compliance Act of 1983 unless the PricewaterhouseCoopers Agent has the correct tax identification number (TIN) or exemption certificate of the payee. Please furnish your TIN or W-9 or exemption certificate or equivalent when presenting your securities.

EUROPEAN INVESTMENT BANK Date: September 17, 1987

We acted as financial adviser to Lestier S.A. in this transaction and assisted in the negotiations.

Worms & Cie Finance Groupe WORMS & CIE



Paris, September 1987

All-round organic growth boosts Addison to £4.5m

BY DAVID WALLER

Benefiting from organic growth in all five divisions, pre-tax profits at Addison Comsystech Group rose by 82 per cent to £4.5m in the six months to June, a 20.8 per cent increase, and the dividend was raised by 124 per cent to 0.8p per share.

Mr Steve Smith, joint chief executive, said that growth in the personnel services division had been somewhat offset in the first half by the effects of reduced demand in Europe and lower margins, particularly in its polymer products.

The four other divisions—design, market research, consumer communications and public relations—performed well, inhibited only by problems at Arnott Corporation, Addison's loss-making signage systems manufacturing company in the US.

As yesterday's figures show, Addison grew too rapidly for the market's liking last year, and a bout of investor indecision was inevitable given the effects of the merger with Cetwynd Streets.

Earnings per share worked out at 50.9p, a 20.8 per cent increase, and the dividend was raised by 124 per cent to 0.8p per share.

Mr Steve Smith, joint chief executive, said that growth in the personnel services division had been somewhat offset in the first half by the effects of reduced demand in Europe and lower margins, particularly in its polymer products.

The four other divisions—design, market research, consumer communications and public relations—performed well, inhibited only by problems at Arnott Corporation, Addison's loss-making signage systems manufacturing company in the US.

As yesterday's figures show, Addison has survived the turbulence of 1986—the reorganisation of Aldicom's European subsidiaries, the defection of a team of top staff to found a rival PR agency—unscathed and operating profits were up nearly 80 per cent on pre-tax levels.

An unchanged interim dividend of 1.5p is being paid. For 1986 the total was 5.5p when pre-tax profits were £10.4m.

In the UK the British Ropes rationalisation programme led to better results although the degree of benefit was reduced by the decline in demand for wire rope and ancillary products.

In the US rationalisation led to much improved results, he said. The group's share of the wire rope market in New Zealand had been maintained.

Operating profits came out at £2.7m (£2.9m) for Bridon, and its share of results of the continuing related companies was £5m (£2.6m). An exceptional credit of £200,000 related to property disposal profits.

After tax of £2.1m (£2.4m) earnings per share amounted to 5.6p (5.8p).

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering business and other matters. Details are available as to whether the dividends are interim or final and the sub-dividends shown below are based mainly on last year's dividends.

FUTURE DATES

Interim—

October 5: Deloitte

October 12: Laird Thomas

October 19: Investors Fund

October 26: Thirsk

October 27: Tilbury

October 28: Yule Gatto

October 29: Balfour Beatty Developments

October 30: Clegg Brothers

October 31: Dowding and Mills

October 31: Elan

October 31: GC Financial and Publishing

October 31: Scottish Metropolitan Property

October 31: Torreya

October 31: Westpool Investment Trust

TODAY

Interim—

September 22: Brown Steven Kamp Clark Nichols and Co.

September 22: Edmund, Pengarwic, Garmon Engineering, Gloucester, Lancaster, Lepore, Mansfield, Modles, Perry, Rockin and Colman, Retrouse Inc., Trinity International, Wraggholme Park

September 23: Finsbury

September 23: Finsbury

September 2

UK COMPANY NEWS

Improved margins help DRG profits rise 19%

PRE-TAX profits of DRG for the half year ended June 30, 1987, rose 19 per cent, reflecting a 9 per cent increase in turnover backed up by an improvement in net operating margins.

Sir John Milne, in his initial statement as chairman, said that was very positive progress and the full year should show a satisfactory outcome. The strong level of demand had continued into the second half, turnover totalled £355.5m (£326.5m), operating profit came to £19.7m (£19.8m) of which £19.5m (£18.1m) was earned in the UK, and the pre-tax balance was £24.6m (£20.6m). Exceptional charges were down to £500,000 (£900,000), being redundancy costs less profit on disposal of assets, while net interest charges rose to £2.2m (£1.6m).

After effectively higher tax earnings worked through at 16.8p (14.6p) and the interim dividend is lifted to 4.1p (3.65p).

Sir John said within the UK stationery business profits were sustained by strong demand across the full product range. Overseas sales increased by 26 per cent. A restructuring of assets, while net interest charges rose to £2.2m (£1.6m).

Other capital projects mentioned last year were generally proceeding well.

• comment

DRG spent its first half tidying up—buying out partners in Canada and New Zealand—and a good buy for the medium-term.

Mucklow pushes on to £6m

FOR THE year ended June 30 1987 A & J. Mucklow Group lifted its pre-tax profit from £5.37m to £6.01m. And the net figure was boosted by a £822,000 surplus from the pension fund.

Net profit for the year was £5.38m (£5.7m) and earnings came to 8.65p (7.01p) per share. The final dividend is 3.38p for a total of 5.94p (5.4p).

Principal activity is industrial property investment and development and the group claims to be the largest owner of factory estates in the IMD.

UCL ahead 43% at six months

UCL Group, the London-based computer specialist company which came to the USM in April, increased pre-tax profits by 48 per cent from £258,000 to £512,000 in the half-year to June 30.

Turnover more than doubled from £2.84m to £6.81m.

Mr Nicholas Drescher, chairman, said yesterday that the first half had seen continued growth. The proportion of business in the financial sector was in line with previous years and two significant orders were taken with projected delivery later this year.

The company was in advanced negotiation with several prospective clients in both the private and public sectors. The market response to the Personnel package product, for which a first order was received in June, had been promising.

After tax of £205,000 (£143,000), earnings per 5p share were increased to 4.2p (3.5p).

It is intended to pay a final dividend for the year.

Pauls Malt sale

Harrison & Crosfield subsidiary, Pauls Malt, is to sell its Strasbourg malting company, Usines Ethel, to a consortium of French malting companies.

The consideration will be around £21m payable in cash, and prior to the sale Usines Ethel will repay to Pauls Malt loans of £700,000.

Blockleys profits jump to £1.75m at midway stage

Blockleys, Telford-based facing brick manufacturer, boosted taxable profits by more than 68 per cent from £1.04m to £1.75m on turnover up from £4.32m to £6.01m in the first half of 1987. At the end of 1986, the company had stated its optimism about results for 1987.

The directors declared an interim dividend of 2.7p—comparable with an adjusted 1.57p last time—and earnings per share rose from 75 per cent to 88.6p (9.48p).

Mr Thomas Wright, chairman, said that turnover during the period had benefited from increased sales of the company's Heritage range of facing bricks. Orders for these and Blockleys' wirecut facings and pavers had continued to increase to a level where the company was now taking from stock to meet the

Miss World edges ahead

Miss World Group, the USM organised and promoter of beauty competitions, raised pre-tax profits by 5 per cent from £167,000 to £175,700 in the first half of 1987, on turnover up 14 per cent ahead at £462,000.

The company's main trading seasons, the Miss World contest and the Miss United Kingdom contest, occur after June 30 and therefore the second six months of the calendar year are more profitable than the first.

Mr Eric Morley, the chairman, said yesterday that current trading was up to a freehold property.

Bellwinch plc

PRELIMINARY UNAUDITED RESULTS TO 30th JUNE 1987

- PROFIT BEFORE TAX £4.75m — UP 85%
- FLOTATION PROFIT FORECAST OF £4.60m EXCEEDED
- NET EARNINGS PER SHARE 11.4p
- FORWARD RESERVATIONS AT RECORD LEVELS

"The Group's land bank is now sufficient for approximately four years.... I am confident that the current year will be a period of worthwhile progress...."

Robert H. King
Chairman

BELLWINCH
MCALMOR
HOMES
WEBS
Building Excellence as Standard

Copies of the Report and Accounts will be obtainable from the Secretary from 6th October.
The Bellwinch Group of Companies
Empire Way · Wembley · Middlesex · HA9 0LW · Telephone: 01-902 1101/8

Bellwinch just beats prospectus forecast

Offer puts £33m tag on Explaura

BY PHILIP COGGAN

When the Newfoundland Colonization and Mining Company laid a cable across the East Canadian island at the turn of the century, it received a grant of 64,000 acres from the British Crown in return. Now, many years and corporate incarnations later, part of that land is the basis for only the second offer for sale on the Unlisted Securities Market this year.

Bellwinch, the housebuilder which came to the market via a placing in April, has produced a record pre-tax profit of £4.75m for the year to June 30 compared with prospectus forecast of £4.6m and £2.58m for 1985-86.

The company markets its homes under the local trading names of Roger Malcolm, Ranking Homes and Webb Homes. Reviewing progress of various divisions Mr Robert King, chairman, said that Roger Malcolm London that Clipper Quay on the Isle of Dogs had produced record sales and development will continue for the current year.

Properties Place, Wapping was completed while Hopkins Mews in Ecton received 100 per cent reservations and will be completed during the 1987-88 financial year.

Proposed plans, Wapping was completed while Hopkins Mews in Ecton received 100 per cent reservations and will be completed during the 1987-88 financial year.

Detailed planning permission has been received for over 300 homes at the group's largest site at Millwall Wharf, Isle of Dogs. The division's major development at St Leonard's Hamlet, comprising nearly 400 residential homes, was successfully launched this year, with excellent forward reservations.

Webb Homes, which concentrates its activities along the M3, M4 and M27 corridors, has acquired further sites at Southampton and the Isle of Wight since the company's flotation. The group's landbank is now sufficient for approximately four years....

Turnover last year was up 22 per cent to £28.34m (£23.16m) and the operating profit 49 per cent higher as current year.

The financial services division was on budget for the first half of the year. The marketing services division (the CT Group) exceeded its budget in the first-half but appeared to be on course for the full year.

However, the company said it was confident that the improvement would be maintained and it looked forward to another successful year.

Because of the seasonal nature of the company's business, the majority of sales and resulting profits are earned in this period.

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In 1986 Blockleys reported taxable profits of £2.26m (£1.92m) on turnover up from £2m to £9.12m. Early in the year its new £6m factory on its Hadley, Shropshire, site came on stream and lifted output from 31m to 50m bricks per annum.

The final dividend is 1p.

Net earnings per share were 11.4p (5.4p) on a net basis and 10.6p (n/a) fully diluted.

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COMMODITIES AND AGRICULTURE

Harvest gloom for UK millers

BY BRIDGET BLOOM

FLOUR MILLERS in the UK face a possible 25 per cent increase in their raw material costs as a result of the poor British harvest, now within two weeks of completion.

The wheat harvest could be down to 12m tonnes, or nearly 2m tonnes less than last year. Critically for the millers, the heavy rains, especially in East Anglia, have meant a very marked decline in the amount of bread-making quality wheat which is available to them.

Millers are already paying a substantial premium for home-grown milling wheat, with prices nearing £150 a tonne from around £115 in July. Some millers estimate that instead of using home-grown wheat to fulfil 80 per cent of their requirements of some 5.2m tonnes this year, they may be able to find only 50-80 per cent from abroad.

The millers point out that estimates of the impact of the price rises on their business are still tentative, partly because the harvest is not yet complete in parts of eastern England and Scotland. It is not

yet clear, therefore, how much wheat will have to be imported to make up the shortfall, and from where.

If the worst predictions are fulfilled, however, and substantial quantities of high quality wheat have to be imported from North America, increases in the price of bread seem certain to follow.

While figures for the overall harvest are unlikely to be available for another fortnight, it is already clear that East Anglia, which normally produces over 70 per cent of the country's high quality milling wheats, has produced crops markedly lower in both quantity and quality.

Protein levels are apparently up last year, but the grain's suitability for turning into high quality flour and thus good bread dough—as judged by the so-called Hargreaves test—is "dismal," according to the National Association of British and Irish Millers.

British millers—Rank Hovis, Spillers and Allied between them have 75 per cent of the market—are already snapping

up high quality wheat from other European Community states. Spain has had a reasonable good harvest but France, Germany and Denmark, the other major wheat producers, have also suffered from poor weather.

One miller estimates that Britain might import about 1.5m tonnes from the rest of the EC, including 1m tonnes from France and 350,000 tonnes from Spain. That would compare with total imports from the EC last year of some 600,000 tonnes.

In addition, however, imports from North America, notably from Canada, seem certain to have stepped up, probably to 800,000 tonnes. Because of the heavy import duties imposed through the common agricultural policy, Canadian wheat costs at least 50 per cent more than EC wheat.

Suggestions that the short-fall might be made good from the large stocks of wheat being held in the EC's intervention stores are officially discounted both at the Ministry of Agriculture in London and the EC Commission in Brussels.

Move to rationalise zinc output collapses

By Tim Dickson in Brussels

AN AMBITIOUS attempt by leading European lead and zinc producers to rationalise their operations through close co-ordination of output and sales has collapsed after deep disagreements between the participants.

But the indications yesterday were that continuing overcapacity in the industry could still force a resumption of negotiations.

Details of the joint study group set up by the five companies—Boliden of Sweden, Outokumpu of Finland, Vieille Montagne of Belgium, Penarroya of France and Preussag of West Germany—first emerged in the spring of this year. Australian Mining and Smelting, an associate of Rio Tinto Zinc, the UK Natural Resources Group, is understood to have subsequently joined in the efforts to set up what would effectively have been a joint pan-European company.

The Finnish and Swedish companies and ANS were the first to pull out but it was the decision by Vieille Montagne, the Belgian group controlled by Union Miniere, to follow suit this month which finally ended the discussions.

A statement from Union Miniere said simply that the group of companies had "made a joint study on the optimisation of their mining and metallurgical capacities, aimed at a consolidation within the European industry" but that "the project will not be realised as originally planned due to different views on the structure of a new entity and the extent of transfer of businesses to such entity."

It is understood that the disagreement went well beyond the question of what mining and plant capacity should be shut down. This would have been necessary to restore equilibrium at a time when an estimated 100,000 to 200,000 tonnes is overhanging the market thanks to the recession of the late 1970s and early 1980s and the substitution of other materials by traditional customers.

Mr Jean Andre, managing director of Vieille Montagne, said yesterday that the problems of overcapacity would remain.

Coffee producers move towards consensus on export quotas

BY NICHOLAS WOODSWORTH IN ABIDJAN

COFFEE PRODUCING countries are moving towards consensus on proposals for the re-introduction of export quotas to be tabled at a meeting of the International Coffee Organisation (ICO) next Monday.

During a two-day emergency session of the Inter-African Coffee Organisation in Abidjan, the Ivory Coast's capital, delegates this week resolved to take a unified stand with their South American counterparts at a producers' plenary meeting to take place in London on September 18 and 19.

Consensus among coffee exporters worldwide is seen as vital to producers' interests; a full meeting of both producing and consuming members of the International Coffee Organisation on September 21 will test their unity. It is then that the producing nations will strive to finalise a formula for the allocation of export quotas acceptable to consumer markets.

Efforts to arrive at agreement on the allocation and eventual restoration of quotas, suspended in February 1986, have up until now been frustrated by Brazil's refusal to consider any reduction.

"My group and the African producers have now arrived at a common position on minimum conditions necessary for the formulation of quota allocations," he said, adding he was highly optimistic that producer pro-

posals would be accepted by the ICO on September 21. He also noted that all producers now saw the need for the "transparent" formulas demanded by the importing members of ICO.

In the past African coffee exports have brought in over \$3bn annually and African producers have every interest in seeing prices rise and their share of the market preserved through the reimposition of quotas.

With the market value of coffee at its lowest levels in 25 years in real terms in 1981-82, the African nations most heavily dependent on coffee revenues are feeling the pinch. African leaders, notably President Felix Houphouet-Boigny of the Ivory Coast, have in past months made considerable efforts to unite African producing countries and halt the alarming drop in market sales.

Speaking of the belief that through consensus producers now have given themselves a real opportunity to reintroduce export quotas, IACA deputy chairman Jose Cestino of Angola said he hoped that "coffee producers have at last found sugar to stir into our bitter coffee."

The Paris white sugar traded options market got off to a good but fairly subdued start yesterday. Reuters reports.

The first day's business was affected by the recent thin activity on the underlying futures market dealers said.

The options market is aimed at boosting foreign investment and attracting speculators according to the exchange.

The Paris Government decided to banish the EC Council's decision to take the EC Council of Ministers itself to the European Court of Justice.

Yesterday's meeting followed the controversial decision by EC Farm Ministers in July to sanction the prohibition by Paris and Bonn on "fake" products like coffee whitener and non-cream toppings at least until the current milk quota regime runs out in 1989. The French and West German Governments both argue that it would be inappropriate to alter the situation whilst dairy farmers are being forced by Brussels to reduce their supplies.

EC commission resumes imitation milk battle

BY TIM DICKSON IN BRUSSELS

THE European Commission agreed yesterday to defer member states by continuing a key legal battle to overturn the long-standing French and West German bans on imitation dairy products. But the 17 Commissioners meeting in Luxembourg rejected a more dramatic proposal to take the EC Council of Ministers itself to the European Court of Justice.

Yesterday's meeting followed the controversial decision by EC Farm Ministers in July to sanction the prohibition by Paris and Bonn on "fake" products like coffee whitener and non-cream toppings at least until the current milk quota regime runs out in 1989. The French and West German Governments both argue that it would be inappropriate to alter the situation whilst dairy farmers are being forced by Brussels to reduce their supplies.

The Commission, by contrast,

believe that the bans may inhibit the free movement of goods as guaranteed under article 30 of the Treaty of Rome and initiated a case against the French Government in the Luxembourg Court. In 1984, the case was supported by the Advocate General but the Court's final judgment has been repeatedly delayed as a result of fierce political pressure from the member states concerned.

Most observers agree that the Commission has been somewhat flat-footed and while yesterday's decision should pave the way for a Court verdict on the French case well before the end of the year (the German one is considerably less far advanced) legal uncertainty is likely to persist. After all, July's Ministerial agreement gives the French and Germans a legal basis for continuing their bans whatever the outcome.

The launch of an options market is part of Paris's plan to retain its dominant position on the white sugar futures market in the face of tough competition from London and a planned New York market.

Subdued start for Paris sugar options

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Wong Sulong reports on Malaysia's most traditional crop

Price rise boosts rubber prospects

THE NATURAL rubber price's recent rise to a three-year high has encouraged a new feeling of optimism among Malaysian growers and the country's planners are reassessing the long term outlook for the crop.

Until the middle of last year that outlook had seemed very bleak. Prices were so low that few plantations were making any money from rubber and the feeling was that Malaysia would easily be cut out of its dominant position in the rubber market by its lower-cost neighbours, Indonesia and Thailand.

Today, however, that prospect is not looking quite so large.

Last year's exports of 1.5m tonnes worth 3.18m ringgit (US\$1.27/bn), confirmed rubber in fourth position among Malaysia's export earners. But in social terms it remains the country's most important commodity. The milky latex that oozes down from the Hevea brasiliensis trees has an importance to Malaysian society that goes beyond mere economic considerations.

So the current mini-boom which the rubber industry is enjoying is having a much-needed stabilising effect on the country, which is facing increasing political and racial stress.

For the first time since last 1982, the International

(mainly from production on new land). The cocoa price would go up from 10 per cent to 15 per cent.

Dr Lim is confident that Malaysian rubber can compete against output from its neighbours.

"Ex-farm, we lose, but we can take them on," he said, pointing out that Indonesia and Thailand would have to invest heavily to upgrade their transport and infrastructure sufficiently to eliminate Malaysia's advantage.

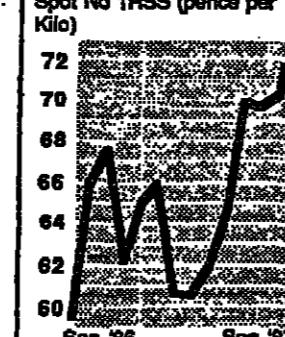
The Malaysian industry is not scared of oil-based competition either. A feature of the elastomer market is increasing specialisation, which puts a premium on technical characteristics, rather than price. Although there is fierce competition from synthetic rubber, advocates of the natural product are confident that it can maintain or marginally increase its current 32 per cent market share.

During the past five years, Malaysia's palm oil growers had a rude awakening in 1986, when, for the first time, prices fell below their production costs. On top of that palm oil is beginning to face increasing protectionism in Europe and the US, as well as competition from Indonesia and Thailand, so Malaysian planners feel it would be unwise to become too dependent on the crop, which already accounts for about 70 per cent of the country's plantation output.

Estates are reported to be studying plans to cut that figure to about 55 per cent, however, with rubber's share going up from 30 per cent to 30 per cent going into reverse.

Rubber

Spot No 1 RSS (pence per kilo)



Sep 86 Sep 87

LONDON MARKETS

NICKEL PRICES made further ground on the London Metal Exchange yesterday as a rise based on technical tightness sparked off a wave of nervous covering by operators who had sold the market short earlier. The upward trend was aided by the break of a chart resistance point at around \$2.49 a lb dealers said. They added that consumer demand was strong enough to hold up well enough to counter any downward pressure that might have been expected to result from the removal of the strike threat to Inco's Thompson mine in Manitoba. The only other rise of any size among the base metals was in zinc, which responded to short-covering and trade buying. There was still no apparent bearish reaction to news of the collapse of talks aimed at agreeing a joint strategy for rationalising European zinc production dealers noted. On the London coffee futures market prices regained much of Tuesday's decline in response to the latest news on the New York market.

Gold futures moved higher.

Crude oil and platinum were both quiet, tending to be dominated by local activity. Both fell as local selling hit steps, but trade support led to short-covering which pared losses. Copper managed to reach new contract highs again in trade buying and commission house stops. Profit-taking at the close paved the way for gold and platinum were both quiet, tending to be dominated by local activity. Both fell as local selling hit steps, but trade support led to short-covering which pared losses. Copper managed to reach new contract highs again in trade buying and commission house stops. Profit-taking at the close paved the way for gold and platinum were both quiet, tending to be dominated by local activity. Both fell as local selling hit steps, but trade support led to short-covering which pared losses. Copper managed to reach new contract highs again in trade buying and commission house stops. 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CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Pound better as dollar holds

THE DOLLAR traded quietly, showing no sign of breaking out of its recent range of DM 1.78 to 1.82 and Y141 to Y145.

Confidence was further undermined by Tuesday's news of a record \$41bn US current account deficit for the second quarter, and by growing nervousness over US credit markets, as Treasury bond prices continued to fall. The market moved, however, dealers suggested another depreciation of the dollar, but possibly not in the immediate future.

Support from technical factors may first push the currency higher, as traders cover short positions taken out before last week's US trade figures. Dealers' initial reaction will lift the dollar higher, but until the technical short of dollars has been corrected, and saw chart-based resistance at DM 1.825.

Downward pressure from the US trade deficit is then expected to resume, although the market is likely to become increasingly nervous ahead of the International Monetary Fund annual meeting at the end of the month.

A sizeable dollar testing low touched earlier this year may bring central banks into action, as finance ministers from the major industrial nations discuss again the subject of currency stability.

The dollar closed unchanged at DM 1.8155 and at SFY 1.5055, while improving to Y144.35 from Y144.00 and easing to FFY 6.0625 from FFY 6.075.

On Bank of England figures the dollar index was unchanged at 101.0.

\$ IN NEW YORK

	Sep. 16	Last	Previous Close
E Spot	1.6400-1.6410	1.6400-1.6470	1.6400-1.6470
3 month	0.93-0.9400	0.93-0.9400	0.93-0.9400
12 months	2.76-2.8200	2.82-2.8200	2.82-2.8200

Forward premiums and discounts apply to the U.S. dollar.

STERLING INDEX

	Sep. 16	Previous
8.30 am	72.1	72.9
9.00 am	72.1	72.9
10.00 am	72.1	72.9
11.00 am	72.1	72.9
1.00 pm	72.0	72.0
2.00 pm	72.1	72.0
3.00 pm	72.1	72.0
4.00 pm	72.1	72.0

Belgian rate is for convertible francs. Financial from 62.15-62.25. Six-month forward dollar 1.69-1.74 per ctn. 12-month 2.75-2.85 per ctn. Correction for Sep 15 Canada close 2.1555-2.1595 Portugal, close 234.45-235.35

CURRENCY RATES

	Sep. 16	Bank Rate	Special Rate	European Currency Rate
Sterling	0.78460	0.78460	0.78460	0.78460
U.S. Dollar	1.5	1.5	1.5	1.5
Canadian \$	1.5	1.5	1.5	1.5
Australian \$	1.4	1.4	1.4	1.4
Belgian Franc	4.62557	4.62557	4.62557	4.62557
Denmark Krone	1.4672	1.4672	1.4672	1.4672
Deutsche Mark	3.0	3.0	3.0	3.0
Nett. Guider	4%	4%	4%	4%
French Franc	1.2570	1.2570	1.2570	1.2570
Irish Franc	1.2570	1.2570	1.2570	1.2570
Japanese Yen	125.40	125.40	125.40	125.40
Norway Krone	7.60868	7.60868	7.60868	7.60868
Swiss Franc	7.4	7.4	7.4	7.4
Austrian Schillings	1.2549	1.2549	1.2549	1.2549
Gold Franc	205.22	205.22	205.22	205.22
Portuguese Escudo	178.22	178.22	178.22	178.22
Swiss Franc	1.2549	1.2549	1.2549	1.2549

*CS/SDR rate for Sept. 15: 1.64919

CURRENCY MOVEMENTS

	Sep. 16	Bank of England Index	Morgan Guider Changes %
Sterling	73.1	-0.5	
U.S. Dollar	10.0	-5.9	
Canadian \$	76.8	-1.8	
Australian \$	11.2	-1.2	
Belgian Franc	95.9	-4.7	
Deutsche Mark	90.8	-4.0	
Danish Krone	146.7	-2.1	
Irish Franc	10.5	-0.5	
French Franc	12.9	-1.4	
Swiss Franc	7.15	-0.2	
Austrian Schillings	1.2549	-0.4	
Gold Franc	205.22	-0.2	
Portuguese Escudo	178.22	-0.2	
Swiss Franc	1.2549	-0.4	

Morgan Guider changes average 1980-1987. *Bank of England Index (see above) 1978-1981.

OTHER CURRENCIES

	Sep. 16	S	S
Argentina	4.0205-4.0795	2.4490-2.4590	
Australia	2.2412-2.2445	1.3525-1.3545	
Bahrain	1.2500-1.2525	1.2500-1.2525	
Belgium	7.2015-7.2275	4.7010-4.7250	
Greece	225.75-227.70	137.20-139.50	
Hong Kong	12.15-12.25	7.15-7.25	
Korea (Rep)	130.75-133.70	80.31-80.70	
Kosovo	0.4540-0.4620	0.2105-0.2115	
Luxembourg	4.1300-4.1400	2.5000-2.5050	
Mauritius	250.75-254.75	153.00-154.00	
Mexico	4.2025-4.2075	2.0500-2.0550	
New Zealand	3.4200-3.4215	1.5675-1.5695	
Peru	2.0715-2.0725	1.2015-1.2025	
S. A. (Cdo)	3.3590-3.3745	2.0500-2.0500	
S. A. (Fd)	3.2970-3.2975	2.0200-2.0200	
U.A.E.	6.0304-6.0485	3.6725-3.6735	

*Offer rate.

MONEY MARKETS

UK rates unmoved by good figures

INTEREST RATES were barely changed in the London money market yesterday. Better than expected PSBR and manufacturing output figures failed to create much of a response. This was partly because traders could still see little reason why interest rates were likely to move from current levels, especially not downwards, and also because attention was focused on tomorrow's release of bank lending and money supply figures.

UK clearing bank base lending rate 10 per cent since August 7.

Three-month interbank money was quoted at 10½-10 per cent, the same as on Tuesday while the six month rate was also unchanged at 10½-10 per cent. Overnight money continued to be in reasonable supply even though the Bank gave less help than the published shortage.

Overnight money opened at 9½-9¾ per cent and rose to 9¾-9½ per cent before clipping back to 9¾ per cent. However rates rose to a high of around 11 per cent before finishing flat at 10½ per cent.

The Bank of England forecast a shortage of around £100m with factors affecting the market

STERLING — Trading range against the dollar in 1987 is 1.5885 to 1.6715. August average 1.5902. Exchange rate index rose 0.1 to 71.4, compared with 71.4 six months ago.

Sterling traded steadily, gaining ground against the dollar and major currencies in general, as underlying sentiment was boosted by encouraging economic news. The August Public Sector Borrowing Requirement of £275m was met by the market of 2.2% per cent, while industrial production was about double most forecasts, and reversed June's fall of a revised 1.3% per cent.

The pound gained 30 points to \$1.6485 and also rose to 1.5905 from DM 1.6265 to SFY 2.4755, and SFY 2.4755 to FFY 6.0625.

D-MARK — Trading range against the dollar in 1987 is 1.5205 to 1.5784. August average 1.5373. Exchange rate index 146.57 against 146.57.

The D-Mark showed very little change against the dollar, after a

very quiet day. The dollar closed at DM 1.6180 in Frankfurt, compared with DM 1.6170 on Tuesday. The D-Mark did not intervene earlier in the day when the dollar was fixed at DM 1.6123, against 1.6176.

Dealers spoke of strong technical resistance at DM 1.6225, and continued a further fall in the value of the US currency.

JAPANESE YEN — Trading range against the dollar in 1987 is 1.5845 to 1.6330. August average 1.6045. Exchange rate index 146.57 against 146.57.

The Yen showed a little change against the dollar, with the US currency closing at Y143.30 on Monday. The market was closed for a public holiday on Tuesday.

Sentiment towards the dollar remained depressed following last Friday's US trade figures, but dealers noted the currency has found support at Y145. In the absence of new factors it was suggested this may be the trading range until the IMF annual meeting at the end of the month.

EMS EUROPEAN CURRENCY UNIT RATES

	Euro control rates	Currency control rates	% change from previous Euro control rate	% change adjusted for divergence	Divergence limit %
Belgian Franc	42.4582	43.0652	+1.43	+0.74	±1.544
Canadian \$	2.0255-2.0272	2.0260-2.0270	-0.05 c	-0.02 c	0.48
Dutch Krone	3.35-3.36	3.35-3.36	-0.01 c	-0.01 c	0.46
French Franc	6.90403	6.92509	+0.22	+0.14	±1.367
Deutsch Guilder	2.31943	2.33443	+0.49	+0.49	±1.2012
Italian Lira	1.40359	1.40608	+0.25	+0.25	±1.4092

Changes are for Euro, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

Forward premiums and discounts apply to the U.S. dollar.

Belgian rate is for convertible francs. Financial from 62.15-62.25. Six-month forward dollar 1.69-1.74 per ctn. 12-month 2.75-2.85 per ctn. Correction for Sep 15 Canada close 2.1555-2.1595 Portugal, close 234.45-235.

دُوَّلَةُ اعْنَاءِ الْأَصْلِ

INSURANCES

ET UNIT TRUST INFORMATION SERVICE

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Manufacturers Life Insurance—Contd.		Norwich Union Asset Management Ltd PO Box 124, Norwich NR1 1JS 0603 68	
Guaranteed Inv.	154.4	M&G Funds	
Guaranteed Inv.	157.1	World Fund	57.6
No Accrued Inv.	159.3	Small Corp. Inv. Fund	59.2
No Accrued Inv.	160.6	Euro Fund	60.0
International Inv.	161.6	International Fund	56.8
No Accrued Inv.	162.4	European Fund	54.7
Index Lit. Gvt Inv.	163.3	North American Fund	50.8
No Accrued Inv.	164.5	Pacific Fund	44.4
Merchant Investors Assurance		Property Fund	52.2
Leon House, 233 High St, Croydon	01-686 9171	Fixed Interest Fund	47.9
Properties	519.9	Index Linked Sec. Fund	45.5
Property Prefs.	520.5	Desir. Fund	51.3
Equity	197.5	NICAM Reference Plans	
Equity Prefs.	198.1	Direct Fund	51.6
Money Market	205.4	UK Ordinary Share Fund	73.6
Money Mkt. Prefs.	202.0	International Fund	52.7
Desir. Inv.	209.1	Property Fund	55.0
Deposit Prefs.	222.7	Fund Interest Fund	49.5
Managed Inv.	223.0	Index Linked Sec. Fund	45.8
Managed Prefs.	275.8	Desir. Fund	51.4
Int. Equity	158.2	NICAM (MF)	
Int. Prefs.	184.0	Unquoted Fund	789.1
Int. Managed	327.6	Eq. Inv. Fund	1707.5
Do. Prefs.	409.6	Property Fund	162.2
North American	194.1	Index Linked Sec. Fund	352.9
Int. Inv.	158.1	Desir. Fund	209.2
Far East	290.0	International Fund	144.8
Do. Prefs.	441.4	Inves. United Sec. Fund	45.5
Int'l. Currency	168.4		
Do. Prefs.	216.7		
Index Linked	138.2		
S & C Managed Pds	142.1		
Int. Prefs. Mkt Pds	142.3		
Intl. Charities	150.8		
Local & Local	118.2		
Trustlink Life Funds			
Per Worldwide Inv.	172.4		
Per Int'l. Growth	224.1		
Per Int'l. Growth	224.1		
Per Europe Inv.	176.5		
Per Emergency Inv.	165.5		
Per American Growth	165.7		
Per European Growth	138.1		
Fra American & Gen	125.3		
Fra Central	102.2		
Fra Europe	102.2		
Fra Int'l. Growth	138.4		
Fra Japan & Gen	165.5		
Fra Recovery	199.8		
Fra Conservative & Gen	144.5		
Fra Corporate	141.3		
Fra Europe	102.2		
GAR European	165.5		
GAR Far Eastern	194.0		
GAR British	180.6		
GAR Global	173.8		
GAR Special Situations	203.8		
GAR Special Cos.	125.1		
HEN Australian	127.6		
HEN Managed	180.4		
HEN UK Growth	187.1		
HEN UK Income	197.0		
HEN American	126.7		
HEN European	147.7		
HEV Prime Res. Prefs	101.8		
TSB American	140.9		
TSB Gene. Inv.	183.9		
TSB Managed	184.2		
TSB Pacific	186.2		
TSB Special Inv. Distr.	186.2		
FID American	111.9		
FID Japan	123.8		
FID European	147.0		
FID UK	152.2		
FID Pacific	156.0		
FID Int. Managed	154.1		
FID Int. Investment	154.1		
FID Int. Managed	154.1		
Norwich Union Life Insurance Soc.			
PO Box 4, Norwich NR1 3NG 0603 622200			
Passenger 4*, Wall Linkers Plus*			
Free Interest Fund	248.0		
Index Linked Sec. Fund	129.7		
Corporate Share Fund	153.1		
International Fund	164.1		
Property Fund	162.8		
Deposit Fund	167.4		
Fund Interest Fund	162.0		
Investment Fund	162.0		
Index Linked Sec. Fund	45.5		
Desir. Fund	51.4		
Norwich Union Life Insurance Soc.			
PO Box 4, Norwich NR1 3NG 0603 622200			
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Corporate Share Fund	153.1		
International Fund	164.1		
Property Fund	162.8		
Deposit Fund	167.4		
Fund Interest Fund	162.0		
Investment Fund	162.0		
Index Linked Sec. Fund	45.5		
Desir. Fund	51.4		
Pearl Assurance (Unit Funds) Ltd			
25 High Holborn, London WC1V 7EB	01-405		
Prod. Inv. Fund	152.0		
Prod. Inv. (Growth)	152.0		
Equity Inv. Fund	780.1		
Managed Inv. Fund	519.1		
Prod. Inv. (Mkt Inv.)	111.9		
Equity Inv. (Mkt Inv.)	167.3		
Managed Inv. (Mkt Inv.)	156.0		
Prod. Inv. (Int'l Inv.)	167.5		
Eq. & Fd Interest	91.5		
Property Fund	95.0		
Pearl Assurance (Unit Linked Pds) Ltd			
Per Man. Inv. Fund	111.1		
Ret. Inv. Fund	167.3		
Managed Inv. Fund	156.0		
Prod. Inv. (Int'l Inv.)	167.5		
Eq. & Fd Interest	91.5		
Property Fund	95.0		
Pearl Assurance (Unit Funds) Ltd			
Per Man. Inv. Fund	111.1		
Ret. Inv. Fund	167.3		
Managed Inv. Fund	156.0		
Prod. Inv. (Int'l Inv.)	167.5		
Eq. & Fd Interest	91.5		
Property Fund	95.0		
Phoenix Assurance Co Ltd			
Phoenix House, Redhill Hill, Bristol	0272229		
Life Assurance Funds	542.9		
Eq. Inv. Fund	406.0		
Provision Plus Funds			
Phoenix			
UK Equity Acc.	303.5		
International Acc.	166.4		
Property Acc.	112.6		
Fixed Interest Acc.	124.5		
Equity Inv. Acc.	124.5		
Eq. Inv. Lts. Acc.	128.1		
Special Structured Acc.	172.3		
Phoenix Financials Ltd			
Inv. Growth Acc.	117.1		
Eq. Inv. Growth Acc.	123.2		

Norwich Union Asset Management Ltd		Provincial Life Assurance Co Ltd(x)		Royal Heritage Life Assur... Contd.	
PO Box 124, Norwich NR1 1JJS	0603 683996	Stratmone, Kendal, Cumbria LA5 4SE	0599 337333	Roberts, Liverpool	113.5
MIAM Funds		Managed Fund	588.1	Oppenheim PIP	156.6
Equity Fund	57.6	Cash Fd	309.6	P.W. White Opt.	130.0
Sector Spec. Engg Fund	59.2	Property Fund	226.7	S.P. & Son	157.7
Events Fund	62.0	Unit Trust Fund	699.5	Kingsbridge Cap. Fd	115.0
International Fund	55.8	International	301.3	Carrollon Cons. Fd	132.3
European Fund	50.7	High Income	92.1	Stacey Colvans Fd	139.4
North American Fund	50.8	Far East	467.0	Ethical Invest. Fd	148.4
Pacific Fund	64.4	North America	259.8	Sovereign Inv. MED Fd	200.3
Property Fund	52.2	Special Scts.	709.3	H&B Corporation	110.3
Fixed Interest Funds	47.9	Technology	268.8	Southern Counties Mgd.	120.5
India & Indent Sec Fund	65.5	Electronics Inc. Fd	517.7	South Coast Enterprise	144.0
Deposit Fund	51.3	Software Inc. Fd	202.1	South Mancunian Mgd Fd	151.4
NIAM Retirement Plans		American Income	115.7	Western Mngt. Fund	186.5
Mixed Fund	61.6	Gilt Fund 20.4	204.4	Pyramidal Mgmt Fd	212.6
UK Ordinary Fund	72.7	European Fund	110.8	Lovett Associates	107.0
International Fund	52.2	Managed Ports. Acc.	543.0	Erosion Inv. Mgd. Fd	151.8
Pension Fund	52.2	Deposit Ports. Acc.	206.2	Falcon Mgmt Fd	146.3
Fixed Interest Fund	49.5	Property Ports. Acc.	216.9	Harley Temple CIF	122.2
Invest. Lined Sec. Fund	45.8	Env. Inv. Ports. Acc.	320.7	Brewhouse Mgmt Fd	145.0
Deposit Fund	53.4	Early Ports. Acc.	339.7	Old Sarum Cons. Inv. Fd	120.0
NIHAM (MF)		Intergenerational Ports. Acc.	208.9	Gov. Securities Fund	113.8
Liquified Fund	789.1	High Inv. Ports. Acc.	493.5	Reserve Fund	121.0
Eq/Cap Fund	1707.5	Tech Ports. Acc.	102.6	J.J. Barrington Inv. Fd	107.9
Property Fund	141.7	11 American Ports. Acc.	162.4	CIM Growth Portfolio	102.2
Fixed Interest Fund	352.9	Far Eastern Ports. Acc.	47.5	G & T Smaller Cos. Fd	148.3
Deposit Fund	202.2	Special Scts. Ports. Acc.	205.7	The Goldcrest Fund	152.5
International Fund	144.8	Convertible & City Ports. Acc.	174.4	Castine Inv. & Growth	149.1
Income Lined Sec. Fund	45.5	American Inv. Ports. Acc.	127.3	Blue Chip Growth Fund	129.1
Deposit Fund	47.9	European Ports. Acc.	114.9	John Dandy Fund	120.1
Norwich Union Life Insurance Soc.		Broker Funds	162.9	Prosperity Fund	161.4
PO Box 4, Norwich NR1 3NG 0632 622200		USA Managed Fund	172.0	GPIIS Alpha Fund	120.1
Pensionsaver & Walkholder Plan*		Asian Managed Fund	170.2	Moneymen Inv. Pfds	119.6
Fixed Interest Fund	748.0	Portfolios 2000	187.6	Backstage Fund	124.0
Index-Linked Sec. Fund	50.0	Allied Anglo Mgmt. Fd	145.1		
Structure Share Fund	52.1	Barrie Foster Mgmt. Fd	144.6		
International Fund	140.1	Archer Managed	138.1		
Pension Fund	155.8	Bartton Inv. Mgmt. Fd	122.1		
Deposit Fund	167.6	BPFI Inv. The Port	121.6		
Mixed Fund	342.0	Capita Inv. Fund	120.6		
Equity Fund	1018.4	De Banz Phoenix Inv. Fd	107.4		
Norwich Union Inv. Sep 15		Kiron Hill Inv. Fd	111.0		
*Prvt. Inv. at 31 June 30		Dowers Inv. & Growth	106.3		
Pearl Assurance (Unit Funds) Ltd	01-405 8441	Conway Inv.	108.3		
250 High Holborn, London WC1Y 7EB		EDR Inv. Inv. Prvt. Mgmt.	115.7		
Prvt. Inv. (Units) 19.1	155.2	For Closed Unit and Other	121.8		
Prvt. Inv. (Units) 12.2	252.0	Prices reg 0339-337333	0.0		
Equity Fund	780.1	Prudential Assurance Co			
Managed Growth Fund	519.1	Nothorn Barn, London EC1N 2BH	01-405 9222		
Prvt. Inv. (Units) 12	111.9	Prudential			
Equity Fund	157.3	Managed Sep 16	225.8	-0.3	
Managed Growth Fund	147.5	Prudential Pensions Limited			
Equity Fund	155.3	Nothorn Barn, London EC1N 2BH	01-405 9222		
Gilt & Fixed Interest	91.5	Desert Green Sec. Fund	1343.6	0.0	
Money Fund	95.9	Invest. Fund Sec. Fund	126.1	UK Equity	51.4
Pearl Assurance (Unit Linked Funds) Ltd		Instl Fund Sec. Fund	526.74	Global Equity	51.2
Pet. Man. & Servs. 11.1	491.3	Instl Fund Sec. Fund 9	19.52	Hedge Fund	52.4
Ret. Inv. Inv. Servs. 21.7	166.6	Fixed Inv. Sec. Fund	60.04	High Yield	52.4
Ret. Cash Inv.	115.0	Index Lined Sec. Fund	45.71	Fluct. Interest	54.0
Phoenix Assurance Co Ltd	0272 294941	Property Inv. Sec. Fund	148.39	Money	50.3
Phoenix House, Redhill Hill, Bristol		Instl Fund Sec. Fund 9	72.81	Managed	51.0
Life Assurance Funds		Prvt. Inv. Inv. Sec. Fund	17.4912	Pensions	
Div. & Inv. Acc.	642.9	Prvt. Inv. Inv. Sec. Fund	372.2	UK Equity	54.5
Div. & Inv. Acc.	400.0	Cash Fund Sec. Inv.	166.6	Global Equity	51.4
Pension Plan Funds		Prudential Pensions Investment Account	132.1	High Yield	51.5
Pensions		Pens Man. Inv. Sec. Inv.	132.5	Low Equity	52.8
UK Equity Acc.	303.5	Pens Inv. Inv. Sec. Fund	204.5	Fixed Interest	54.5
International Acc.	166.4	Pens Inv. Inv. Sec. Fund 16	295.5	Money	51.4
Prvt. Inv. Inv. Acc.	112.6	Pens Inv. Inv. Sec. Fund 16	129.7	Managed	51.0
Fixed Interest Acc.	124.2	Pens Inv. Inv. Sec. Fund 16	110.9		
Gilt & Inv. Acc.	121.0	Pens Cash Fd Sec. Inv.	109.0		
Special Street Acc.	129.1	Regency Life Assurance Co Ltd			
Phoenix Financials		55-57 High Holborn, WC1Y 6DU	01-333 7401		
Inv. Growth Acc.	177.3	Aggressive Pfd. Inv.	131.2	Save & Prosper Group (x)	
Div. & Inv. Acc.	123.2	Balanced Pfd. Inv.	200.1	22 Western Rd, Bradford BD1 3LB	0708-7645666
Div. & Inv. Acc.	105.3	Balanced Pfd. Inv.	195.8	Sal Inv. Fd	162.2
Div. & Inv. Acc.	104.0	Balanced Pfd. Inv.	195.8	Cash Inv. Fd	272.6
Div. & Inv. Acc.	130.1	Balanced Pfd. Inv.	195.8	CF Inv.	297.0
Div. & Inv. Acc.	103.5	Balanced Pfd. Inv.	195.8	Global Equity Fd	162.9
Div. & Inv. Acc.	103.5	Balanced Pfd. Inv.	195.8	Balanced Pfd. Inv.	172.4

Scandinavia Life Assur.—Contd.				
Gold Share	121.4	127.7	+6.3	
High Income	223.8	239.3	+15.5	
Hong Kong	174.5	184.5	+10.0	
Incomes	250.5	252.4	+2.0	
Int'l Fixed Income	103.3	105.0	+1.7	
Japan	153.3	153.3	+0.0	
CA & Enviro	222.0	225.0	+2.9	
Special Situations	193.4	200.0	+6.6	
UK Small Co Recovery	252.3	229.5	-12.8	
Management Fund	181.9	194.8	+13.0	
Special Situations Fund	222.8	219.6	-3.2	
Special Situations	109.5	109.2	-0.3	
Recovery	108.8	114.5	+5.7	
Capital Growth	173.2	182.5	+10.3	
Income and Assets	180.2	189.2	+9.0	
Income and Growth	222.3	232.5	+10.2	
High Income	225.9	231.4	+5.5	
Extra Income	216.3	216.3	+0.0	
CA Div. & Growth	222.6	230.3	+7.7	
Preference and Gds.	134.3	134.3	+0.0	
Gds. Trust	108.6	114.5	+5.9	
Gold Trust	168.4	177.5	+9.1	
Fund Invest.	124.5	131.1	+6.6	
Financial Services	224.2	225.5	+1.3	
Global Resources Tr.	152.6	159.5	+7.0	
Global Health Care	152.4	149.5	-2.9	
Health Inv. & Growth	150.0	147.2	-2.8	
Global Technology	118.5	147.3	+28.8	
International	162.8	147.3	-15.5	
Australia	133.3	140.3	+6.9	
European Income	91.8	91.8	+0.0	
European Inv.	120.1	209.1	+89.0	
Euro Zone	157.5	157.5	+0.0	
James Trust	107.3	207.2	+100.0	
James Special Inv.	108.0	107.5	-0.5	
Pacific Smaller Co.	184.3	194.3	+10.0	
Smaller and Midsize	91.7	91.7	+0.0	
Spirits of the East	115.9	122.0	+6.1	
North America	115.9	122.0	+6.1	
American Smaller Co.	110.0	115.7	+5.7	
American Recovery	124.5	131.3	+6.8	
Private Residential	101.8	107.1	+5.3	
Standard 100% Britain	172.7	167.5	-5.2	
Finance Corp.	154.3	151.9	-2.4	
Int'l Recovery	163.4	172.5	+10.1	
Smaller Companies	206.9	172.7	-34.2	
Special Features	110.0	115.7	+5.7	
National High Inv.	222.8	224.5	+1.7	
Extra Income	162.2	149.5	-12.7	
Income and Growth	111.0	115.5	+4.5	
Perf. Shares	155.1	152.5	-2.6	
Consolidity Shares	138.3	145.7	+7.4	
Financial Securities	145.9	172.5	+26.6	
Int'l. Leisure Inv.	122.5	139.5	+17.0	
Int'l Income & Growth	119.5	117.3	-2.2	
Products Growth	257.7	252.2	-5.5	
Universal Energy	86.5	91.0	+5.5	
World Technology	92.0	96.0	+4.0	
American Growth	136.9	144.1	+7.2	
US. Income Inv.	113.4	113.4	+0.0	
US. Small Co.	161.9	171.7	+10.8	
American Growth	161.9	169.3	+7.4	
Europe Perf.	115.7	127.3	+11.6	
European Inv. Cos.	159.0	167.3	+8.3	
Perf. East	155.6	155.6	+0.0	
French Growth	155.0	157.4	+2.4	
Hong Kong Perf.	109.5	110.5	+1.0	
International Growth	146.2	151.3	+5.1	
Japan Perf.	162.0	171.3	+10.3	
Japan Small Co	135.6	147.7	+12.1	
Shoppers ASEAN Growth	94.2	99.1	+5.9	
UK Growth	175.2	164.8	-10.4	
Managed	174.2	165.7	-0.5	
Standard Operat. Fund	128.4	128.4	+0.0	
American Growth	119.2	125.8	+6.6	
High Income	127.0	130.5	+3.5	
International Growth	119.5	121.5	+2.0	
Japan Growth	109.6	110.5	+0.9	
Int'l. Income & Growth	120.2	125.3	+5.1	
Products Growth	257.7	252.2	-5.5	
Universal Energy	86.5	91.0	+5.5	
World Technology	92.0	96.0	+4.0	
American Growth	136.9	144.1	+7.2	
US. Income Inv.	113.4	113.4	+0.0	
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